

ANNUAL REPORT
2020-21

ALL ST

WILL

To keep going when it gets hard and rough. To keep pushing the envelope and try harder. To continue our mission towards our vision.

For all the things we stand for, we have the 'WILL' to keep striving forward. And with 'WILL' we will find hope against adversity.



Compassion

One day, while looking out of a window in Mayapur, a small hamlet near Calcutta, HDG Srila Prabhupada saw a group of children fighting with stray dogs over scraps of food. Deeply moved by the incident, he directed his followers to ensure that no one within a ten-mile radius of his centre goes hungry. His resolve inspired the genesis of The Akshaya Patra Foundation and its vision, 'No child in India shall be deprived of education because of hunger.'

> His Divine Grace A.C. Bhaktivedanta Swami Prabhupada





— Chairman's Message —

It has been a year unlike any year before.

For all of us. More so, for our beneficiaries.

Our beneficiaries-the children and communities we serve-faced severe hardships due to the COVID-19 pandemic. These hardships have been on various fronts; one of which being their access to food.

The outbreak and the containment measures severely disrupted supply chains across the world, thus affecting people's access to food and nutrition. The economic crisis triggered by the pandemic only added to their woes. Amidst these disruptions, The Akshaya Patra Foundation endeavoured to enhance its execution capabilities to undertake food assistance and provide respite to those in need across the country.

At Akshaya Patra, we have always been conscious of our responsibility towards society. And while we have conducted food assistance during natural disasters in the past, none of these was at the scale at which we have been extending the service over the last year. We used our kitchen infrastructure to serve cooked meals and deliver essential grocery kits to vulnerable populations. To this end, we even established makeshift packaging facilities as per the need of the hour. Further to our commitment towards children, we tailored kits with essential groceries, basic hygiene products and educational supplies to ensure that their nutrition and learning continue. We called them the Happiness Boxes as they put a smile on children's faces.-

Since the beginning of the FY 2020-21, we cumulatively served over 12.1Cr (121 million) meals to vulnerable populations in 19 states and 2 union territories, thus providing them with food and nutrition security in these times of adversity. The COVID-19 pandemic tested our will, but we never wavered. Our staff and volunteers rose to the occasion, enabling us to serve those in need. I salute their spirit and commitment to the cause.

We are thankful to the government for placing trust in us and giving us an opportunity to serve the people of our country during this unprecedented crisis. We are thankful to our corporate partners and individual donors for proactively coming forward to support our efforts despite the slowdown and to all the volunteers for standing by us during these uncertain times. Together, we were able to help millions of people. The synergetic efforts of everyone involved once again demonstrated the might of a Public-Private Partnership for social good.

FY 2020-21 also marked a new chapter in the history of Akshaya Patra with the reconstitution of our Board of Trustees. We extend our sincere gratitude to the outgoing independent trustees for their valuable guidance. They were instrumental in our two-decade-long journey, helping the Foundation grow from a fledgling organisation feeding 1,500 children in Bengaluru, Karnataka, to a movement, feeding over 18 lakh (1.8 million) children in 13 states and 1 union territory today. We will always be grateful to every one of them for their dedication to the programme and wish them great success in all their endeavours.

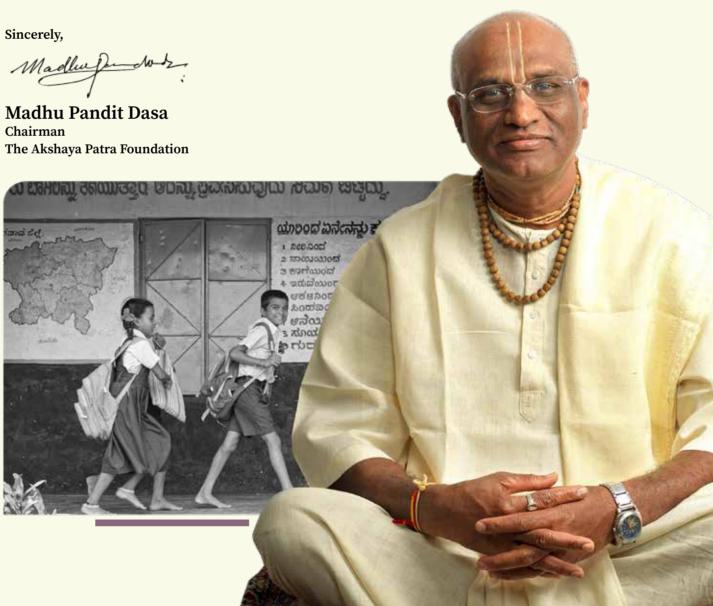
We welcome our new independent trustees. We are grateful to them for joining us in our humble attempt to create a world where children don't have to choose between food and education-but instead have the best of both.

We enter the third decade in service of children with a renewed vigour and conscious of challenges that lie ahead in the post-COVID world. We sincerely hope that the situation will improve soon and that normalcy returns. We have witnessed first-hand the power of mid-day meals to bring children to school and therefore, are aware of the urgent need to resume the school feeding programme safely at the earliest. We are prepared to resume operations with all the necessary precautions.

As a stakeholder in the nation's efforts to address hunger and malnutrition, Akshaya Patra has always worked with governments, donors and well-wishers to serve children by implementing the government's school feeding programme. We will continue to do the same to the best of our abilities.

The last year has been difficult, no doubt. But it has served to strengthen our resolve... our 'will' to adapt and respond to the needs of children and communities. It has also further reinforced our faith in collective efforts for social good, validating our belief that if all of us with access to necessary resources come together, we will scale even the biggest challenge.

It is this positivity that gives us hope in times of adversity... the hope that no matter how difficult things get, we will come out stronger.



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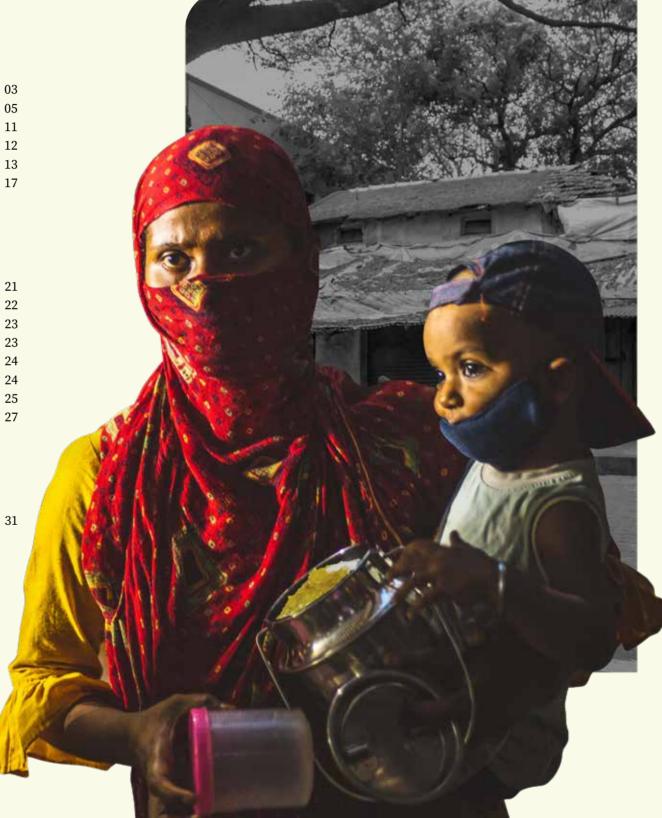
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-Essence of Akshaya Patra -

A Successful Public-Private Partnership

Akshaya Patra implements the PM POSHAN initiative (formerly the Mid-Day Meal Scheme) in partnership with the Government of India, state governments and UT administrations. In addition, corporate houses, philanthropists and individual donors extend their generous support to our cause, helping us achieve the full potential of this programme. A synergy of various entities coming together for a common goal has made our public-private partnership an effective model

Our Vision

'No child in India shall be deprived of education because of hunger'

Whom We Serve

We serve the children of government and government-aided schools across India. We also serve vulnerable groups during emergencies

Our Mission

'To feed 3 million children by 2025'

Our Values

- Compassion
- Integrity
- Quality
- Synergy
- Trustworthiness
- Devotion

Social Initiatives

- Digital education
- Scholarship programme
- School rejuvenation
- Remedial classes (Abhay)

Our Programme

Akshaya Patra started implementing the school lunch initiative in June 2000. What started with 1,500 children in five government schools of Bengaluru, Karnataka, has now evolved into an efficient programme with over 18 lakh (1.8 million) beneficiaries across 13 states and 1 UT



Our Purpose

To provide a wholesome and nutritious meal every school day to children, thereby contributing to eliminate classroom hunger, promote education and develop confident citizens for the nation

Other Feeding Initiatives

- Anganwadi feeding
- Feeding expecting and lactating mothers
- Feeding programmes in special schools
- Feeding programmes for old-age homes
- Feeding the homeless during COVID-19
- Night shelter feeding
- Other food assistance



— Government & Akshaya Patra —

In its pursuit of a world where 'No child is deprived of education because of hunger', The Akshava Patra Foundation has enjoyed the steadfast support of the government. The beginning of the strategic partnership between Akshava Patra and the government can be traced to early 2000s. The collaboration—based on the idea of collective efforts for social good—has since grown into one of the most appreciated partnerships in the social sector. As the implementing partner of the government's flagship programme, the Pradhan Mantri POshan SHAkti Nirman (PM POSHAN) initiative—formerly the Mid-Day Meal (MDM) Scheme, Akshaya Patra serves over 18 lakh (1.8 million) children in 13 states and 1 union territory; courtesy, the collective efforts of all the stakeholders in this partnership.

Since 2003, Akshaya Patra has been working with the Ministry of Education—formerly the Ministry of Human Resource Development (MHRD), Government of India, state governments and UT administrations to implement PM POSHAN. It began with the collaboration with the Government of Karnataka to implement *Akshara Dasoha* in 2003, making the Foundation the first organisation to bring the Public-Private Partnership (PPP) model to the mid-day meal space. Over the years, the organisation has established partnerships with several other state governments and UT administrations.

Under the aegis of the government, Akshaya Patra currently implements PM POSHAN in Karnataka, Uttar Pradesh, Rajasthan, Odisha, Gujarat, Andhra Pradesh, Chhattisgarh, Dadra & Nagar Haveli and Daman & Diu, Assam, Telangana, Maharashtra, Tripura, NCT of Delhi and Tamil Nadu. The Union Government and respective state governments and UT administrations have empowered Akshaya Patra to serve children across the country by providing grants and subsidies, necessary permissions and authorisations, timely procurement of food grains through Food Corporation of India (FCI) and the Food and Civil Supplies Corporations or the permission to collect overseas donations under the Foreign Contribution Regulation Act (FCRA), 1976. Their sustained support has enabled the Foundation to work to the best of its abilities as the implementing partner of PM POSHAN, providing nutritious, hygienic, safe and tasty meals to over 18 lakh (1.8 million) children every school day, thus ensuring their health and education.

Akshaya Patra's vast experience as the implementing partner of the school lunch programme puts it in a unique position to contribute to the programme at the policy level by sharing the learnings garnered over the years. Time and again, the Foundation has strived to provide valuable insights focusing on the further development of the programme.

In the year 2020-21, the contribution from the government for Akshaya Patra's PM POSHAN (Mid-Day Meal Programme) implementation was ₹12,346.59 lakhs vis-à-vis the total income of ₹46,652.03 lakhs.

Mindful of its social responsibility, Akshaya Patra has always endeavoured to utilise the spare capacities of its kitchens to aid the government's welfare efforts through subsidised feeding programmes and food assistance initiatives in times of adversity. With the firm belief that food assistance is an integral component of humanitarian efforts during emergencies, Akshaya Patra has strived to support the government's relief efforts on several occasions in its course of 21 years. The resourceful partnership between the government and Akshaya Patra has helped comfort millions of people during natural disasters in various parts of the country and—on one occasion—in the neighbouring country of Nepal.

In March 2020, Akshaya Patra began working with the government, channelising the collective efforts that made the school lunch programme a success, to undertake food assistance to support those affected by the COVID-19 pandemic. As in the case of the school feeding programme, the Foundation worked with the government—the Government of India, state governments, UT administrations and Akshaya Patra has strived to support the government's relief efforts on several occasions in its course of 21 years.

local civic bodies—to undertake food assistance in 19 states and 2 UTs through its network of kitchens. Besides the states where it implements PM POSHAN, Akshaya Patra also extended food relief in Madhya Pradesh, Uttarakhand, Himachal Pradesh, Jharkhand, Punjab and West Bengal in association with the respective administrations. With the support of the government and donors, over 12.1Cr (121 million) meals were served to vulnerable populations across the country.







Akshaya Patra is immensely grateful to the Government of India and all the state governments and UT administrations for their support and encouragement to its school feeding endeavours. Under the able leadership of Shri. Dharmendra Pradhan, and Smt. Smriti Zubin Irani, the Ministry of Education and Ministry of Women and Child Development respectively have provided invaluable guidance and assistance to the organisation's efforts. Akshaya Patra is also thankful to the government for placing trust in the organisation and providing it the opportunity to serve the people of the country during the COVID-19 pandemic.

Akshaya Patra will continue to support the government's welfare initiatives and contribute to the lives of children and communities. There is a consensus among the organisation and all its stakeholders that these welfare initiatives will play a crucial role in the post-COVID world, marked by a widened nutrition gap, and given the seriousness of the situation, everyone will have to work together to create a lasting impact on the welfare front.



Partnerships with State Governments and UT Administrations

Akshaya Patra extends its gratitude to the Ministry of Education, Government of India, and the following state governments and UT administrations.



Government of Andhra Pradesh

Government of Madhya Pradesh



অসম চৰকাৰ

Government of Assam

Government of NCT of Delhi





Government of Chhattisgarh UT Administration of Dadra & Nagar Haveli and Daman & Diu



Government of Gujarat

Government of Jharkhand

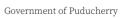


Government of Maharashtra

Government of Karnataka



Government of Odisha



सत्यमेव जयते

Government of Rajasthan

सत्यमेव जयते

पंचालमंत्री पोषण शकि लिम

(PM POSHAN)

Pradhan mantri Poshan Shakti Nirr

MINISTRY OF EDUCATION GOVERNMENT OF INDIA









Government of Telangana Gov

Government of Tripura

ত্রিপুরা সরকার

Government of Uttar Pradesh

Government of Uttarakhand

The Foundation hopes to continue its endeavours and build efficient partnerships with the government to serve more people.

*Note - The list of states is in an alphabetical order

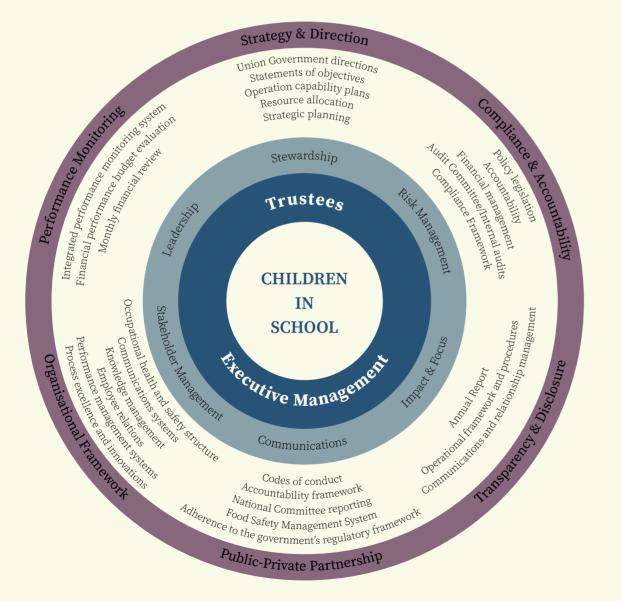


- Governance Model -

The Akshaya Patra Foundation believes that a well-thought governance policy is key to an organisation's success, as adherence to it helps the organisation perform efficiently and ethically while creating value for its stakeholders.

Akshaya Patra strives for excellence through the adoption of laws, regulations and best practices. We believe that transparency, in the context of financials and operations in particular, adds to the accountability of our initiatives and the organisation as a whole.

Our governance practices also reflect the culture of trusteeship, which is an important component of our value system.



Hunger Alleviation for Enabling Education

The Akshaya Patra Foundation is registered as an NGO under the Indian Trusts Act, 1882 (Reg. No. 154). The Trust Deed will be made available upon request.

The Akshava Patra Foundation is registered under Section 12A (a) of the Income Tax Act, 1961.

The Akshaya Patra Foundation is registered under Section 6 (1) (a) of the Foreign Contribution (Regulation) Act, 2010 (FCRA Reg. No. 094421037).

Main Bankers

Axis Bank

No. 10/116, 1st Block, Dr. Rajkumar Road, Rajajinagar, Bengaluru - 560010

Yes Bank

Plot No. 93, 2nd Sampige Main Road, 7th Cross, Malleshwaram, Bengaluru - 560003

Kotak Mahindra Bank

63/1, Makam Plaza, Margosa Road, Opp. 18th Cross Bus Stand, Malleshwaram, Bengaluru - 560003

IndusInd Bank

Sri Ganesh Towers, No. 124, 3rd Main Road, Margosa Road, Malleswaram, Bengaluru - 560003





Auditors

Walker Chandiok & Co LLP #65/2, Bagmane Tridib, Block A, 5th Floor, Bagmane Tech Park, CV Raman Nagar, Bengaluru - 560093



-Abridged Financials -

2020-21

Abridged Income and Expenditure Statement ₹(in lakhs)				
	2019-20	2020-21		
Total Income	58,639.62	46,652.03		
Total Expenditure	60,238.12	49,998.63		
Excess of Income Over Expenditure (1,598.50) (3,346.60)				

Abridged Balance Sheet ₹(in lakhs)				
	2019-20	2020-21		
Fixed Assets	24,808.86	24,095.97		
Net Non-Current Assets	3,606.91	22,126.93		
Net Current Assets	18,263.25	18,403.02		
Total Assets	46,679.02	64,625.92		
Trust Funds, Designated Funds and Excess of Income Over Expenditure	46,679.02	46,771.77		



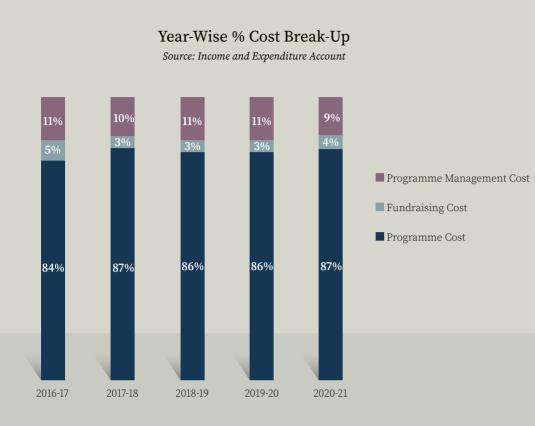
Government Support ₹(in lakhs)



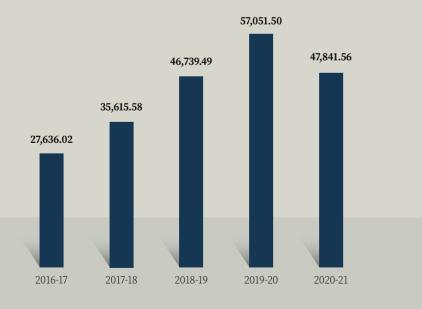
Donations Received ₹(in lakhs) Source: Income and Expenditure Account

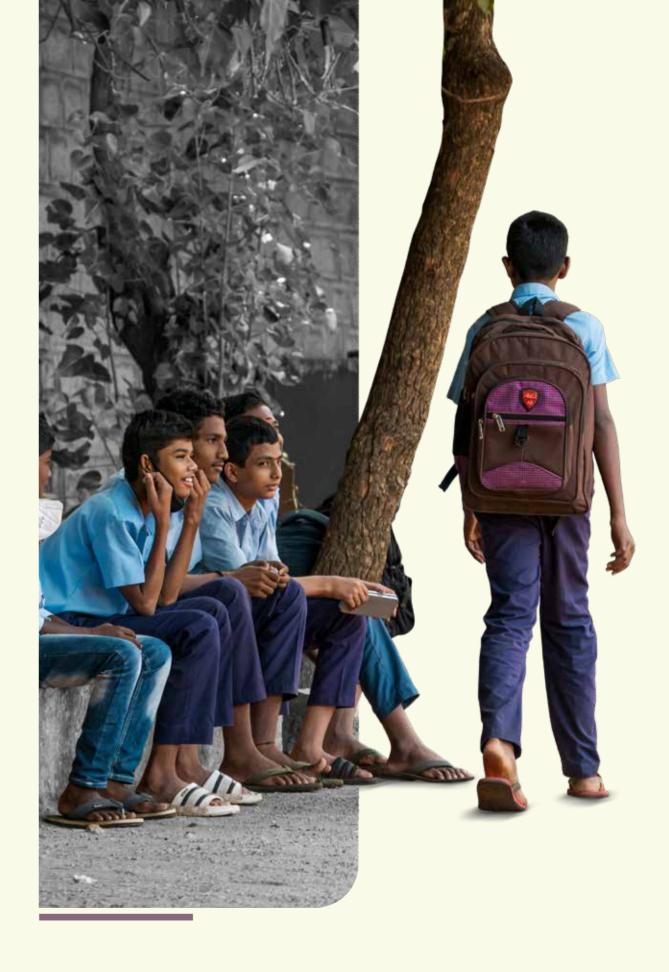


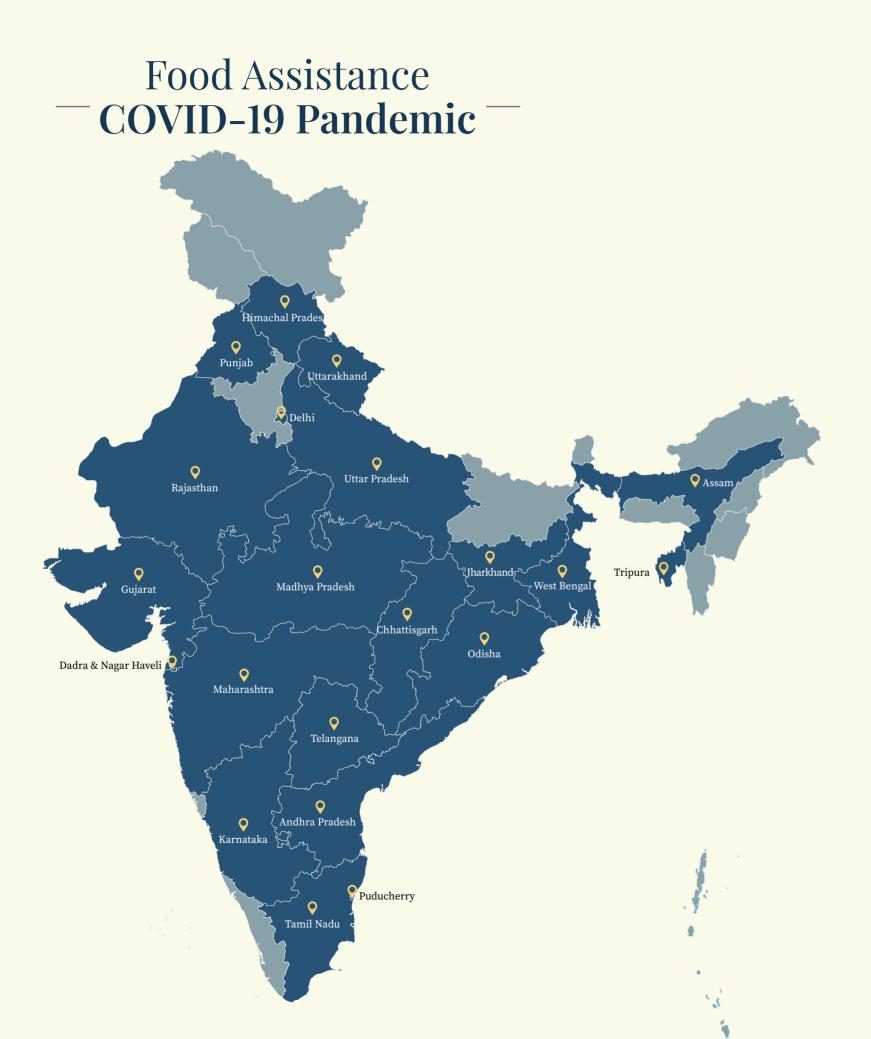
Source: Income and Expenditure Account



Asset Value ₹(in lakhs) Source: Balance Sheet







Total meals served through Food Assistance Efforts since March 2020

12,16,96,864 Includes meals served by Akshaya Patra and associate foundations in 19 states and 2 UTs

Cooked Meals Dry Grocery Kits Happiness Kits

As on 31 March, 2021 1 Food Relief Kit = 28/42 meal servings 1 Happiness Kit = 20 meal servings



6,04,83,730

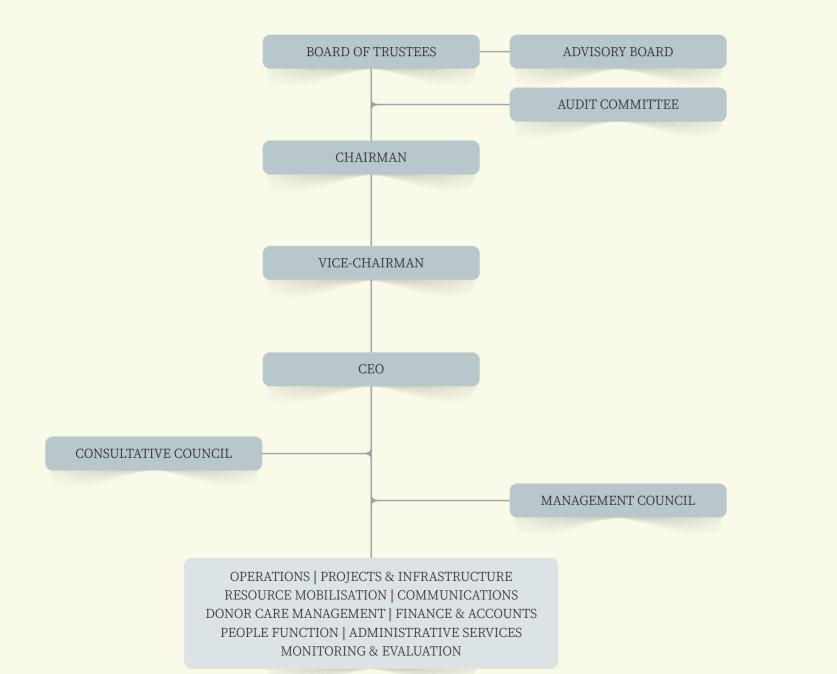
10,19,876

9,63,729



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-Organisation Structure —



Madhu Pandit Dasa Chairman, The Akshaya Patra Foundation

Bharatarshabha Dasa Trustee, The Akshaya Patra Foundation (from Jul 2020)

Satva Gaura Chandra Dasa Trustee, The Akshaya Patra Foundation (from Nov 2020)

Abhay Jain Advisor, Manipal Education Medical Group (upto Feb 2020)

Raj P. Kondur CEO, Plank Labs (upto Oct 2020)

K.V. Chowdary, IRS (Retd.) Former Chairman, Central Vigilance Commission (CVC) Former Chairman, Central Board of Direct Taxes (CBDT) (from Nov 2020)

G. Raghuram

Principal Academic Advisor, National Rail & Transportation Institute (NRTI) Former Director, IIM-Bangalore (from Nov 2020)

-Board of **Trustees** -

Chanchalapathi Dasa

Vice-Chairman, The Akshaya Patra Foundation

Jaganmohan Krishna Dasa Trustee, The Akshaya Patra Foundation (upto Nov 2020)

T.V. Mohandas Pai Chairman, Manipal Global Education Services (upto Oct 2020)

V. Balakrishnan Founder and Chairman, Exfinity Venture Partners; Chairman, Tejas Networks (upto Oct 2020)

Anil Swarup, IAS (Retd.)

Former Secretary, Ministry of Human Resource Department (MHRD) Former Secretary, Ministry of Coal (from Nov 2020)



M.S. Unnikrishnan

CEO, IITB - Monash Research Academy, Mumbai Former Managing Director & CEO, Thermax (from Nov 2020)



Chairperson and CEO, EdelGive Foundation Former CFO, Edelweiss Group (from Nov 2020)

—Audit Committee —

- Consultative Council -

V. Balakrishnan

Founder and Chairman, Exfinity Venture Partners; Chairman, Tejas Networks (upto Oct 2020)

Suresh Senapaty Former CFO, Wipro Ltd. (upto Nov 2020)

Kaushik Dutta

Director. Thought Arbitrage Research Institute (TARI) Former Partner, PricewaterhouseCoopers (PWC) (from Nov 2020)

Raj P. Kondur

CEO, Plank Labs (upto Oct 2020)

K.V. Chowdary, IRS (Retd.)

Former Chairman. Central Vigilance Commission (CVC) Former Chairman, Central Board of Direct Taxes (CBDT)(from Oct 2020)

Noshir H. Dadrawala

CEO, Centre for Advancement of Philanthropy (CAP) Former Director, Board of International Centre for Not-for-profit Law (ICNL) (from Dec 2020)

-Advisory **Board**-

Raiendra Babu S.

Chairman - Advisory Board, The Akshaya Patra Foundation Former Chief Justice of India, Former Chairperson of National Human Rights Commission of India (NHRC), Chair Professor, NLSIU

Sangita Jindal Chairperson, JSW Foundation

Dr. Devi Shetty Chairman and Executive Director, Narayana Health

Ramesh Ramanathan Co-Founder, Janaagraha

Ravindra Chamaria

Vice-Chairman - Advisory Board, The Akshaya Patra Foundation Chairman and Managing Director, Infinity Infotech Parks Ltd.

Rajendra J. Hinduja Former Managing Director, Gokaldas Exports Ltd.

Shannu Kaw Director - Operations, Cisco Systems

Srivatsan Rajan

Partner, Cota Capital (San Francisco) Former Partner, Bain & Co (San Francisco) Former Chairman, Bain & Co (India)

Dr. Subba Rao M. Gavaravarapu

Head, NICHE Division - ICMR-NIN

Sandeep Banerjee

Former Managing Director, Compass Group (India)

Pankaj Chaddah Co-Founder and COO, Zomato

Vinita Bali

Former CEO/Managing Director, Britannia Industries Ltd.

-Management Council -

Chanchalapathi Dasa Vice-Chairman

Bharatarshabha Dasa Trustee, President - Delhi NCR and Uttar Pradesh

Suvyakta Narasimha Dasa President - Uttarakhand

Janardhana Dasa President - Assam and Tripura



Nazeeb Arif Executive VP and Chief of Corporate Communications, ITC Ltd.



Sanjeev Kapoor Celebrity Chef

Sahil Barua Co-Founder & CEO, Delhivery

Divva Balagopal Co-Founder and Senior Partner. Mundkur Law Partners



Satya Gaura Chandra Dasa Trustee, President - Andhra Pradesh and Telangana

Vyomapada Dasa President - Chhattisgarh and Jharkhand

Jaganmohan Krishna Dasa President - Gujarat

Shridhar Venkat CEO

-Board of USA & UK-

BOARD OF DIRECTORS (USA)

Gururaj "Desh" Deshpande Chairman Emeritus, The Akshaya Patra Foundation USA

Chanchalapathi Dasa Vice-Chairman, The Akshaya Patra Foundation - India

B.V. Jagadeesh Managing Partner, KAAJ Ventures

Dr. Rachana Kulkarni, MD Cardiologist, New Jersey

Srivatsan Rajan Vice-Chairman, The Akshaya Patra Foundation USA Partner, Bain & Company

ADVISORY BOARD (USA)

N.R. Narayana Murthy Founder, Infosys

Sanjeev Kapoor Celebrity Chef

Dr. Nitin Nohria Dean, Harvard Business School

Satya Tiwari President, Surva Inc.

Address The Akshava Patra Foundation, USA

Madhu Pandit Dasa Chairman, The Akshaya Patra Foundation - India

Siva Sivaram Board Chairman, The Akshava Patra Foundation USA

Vandana Tilak CEO, The Akshaya Patra Foundation, USA

Dr. Deepak Chopra Founder, The Chopra Center

Sumir Chadha Co-founder & Managing Director, WestBridge Capital Partners

Ramamurthy Sivakumar Founder, Pragya Ventures

Fareed Zakaria Author, Journalist, and Host of CNN's "GPS"

BOARD OF TRUSTEES (UK)

Ravindra Chamaria Chairman, The Akshaya Patra Foundation, UK Vice-Chairman - Advisory Board, The Akshaya Patra Foundation - India Chairman and Managing Director, Infinity Infotech Parks Ltd.

Monica Sah Partner, Clifford Chance LLP

Wavne McArdle Former Senior Partner, Gibson, Dunn & Crutcher LLP

ADVISORY BOARD (UK)

Prashant Jhawar Vice-Chairman, Usha Martin Ltd.

Yogesh Mehta Group Managing Director, TEAM Group

Rashmi Chatwani Director Davis & Dann Ltd.

Nitin Singhal Partner, Fresco Global

Bhawani Singh Shekhawat CEO, The Akshaya Patra Foundation UK

Rishi Bhuchar Managing Director, Global Co-Head of Real Estate, Gaming and Lodging Investment Banking at Jefferies International Ltd.

Address The Akshaya Patra Foundation, UK 1 Snowden Street, London, EC2A 2DQ, UK Charity No: 1117756 Phone: +44-20-7422-6612 | Email: info@akshayapatra.co.uk

92 Montvale Avenue, Suite 2500, Stoneham, MA 02180 - USA Office: +1-781-438-3090 Ext. 1 | Fax: 781-481-9155 | Email: contact@apusa.org

Chanchalapathi Dasa Vice-Chairman, The Akshaya Patra Foundation, India

Peter Marano Founder and Chairman, Broadgate West Ltd.

Bhawani Singh Shekhawat CEO, The Akshaya Patra Foundation UK

Mihir Kapadia CEO, Sun Global Investments

Kris Murali Group Director of Finance & Resources, Sense

Sanjay Sharma Managing Director, Interiors With Art

Vikrant Bhargava Founder, Veddis Capital

Dr. Ruchi Dass Enterpreneur & Angel Investor

Sanjay Sharma Managing Director, Interiors with Art

- Our Stakeholders -

When we pursue a cause together, the possibility to realise our vision becomes much stronger. Over 20 years, the continued support of our stakeholders has enabled Akshaya Patra's sustainable growth.

The Foundation's diverse stakeholder community includes people from all walks of life, ranging from governments, corporate donors and employees to beneficiaries, parents, teachers, individuals, mentors and volunteers. Their selfless dedication has helped us utilise resources and skills that foster the dreams of our beneficiaries and provide food assistance to vulnerable communities affected by the COVID-19 pandemic.

The Changemakers

To create change, our stakeholders have continuously championed the growth of our cause.

The Akshaya Patra Foundation has been privileged to be associated with these changemakers for the past two decades. Their generosity has empowered us to focus on enhancing the effectiveness of the school feeding programme and providing humanitarian relief aid to scores of citizens in times of duress.

We wholeheartedly thank our stakeholders and partners for the vital role that they have played in maximising the impact of our mission to serve children and the larger society for a better tomorrow.

Policy and Grant Makers

- Government of India
- Government of Karnataka
- Government of Uttar Pradesh
- Government of Rajasthan
- Government of Odisha
- Government of Gujarat
- Government of Andhra Pradesh
- Government of Chhattisgarh
- Government of Assam
- Government of Telangana
- Government of Tamil Nadu
- Government of Maharashtra
- Government of Tripura
- Government of Puducherry
- Government of NCT of Delhi
- UT Administration of Dadra & Nagar Haveli and Daman & Diu
- Government of Uttarakhand
- Government of Jharkhand
- Government of Madhya Pradesh

Our stakeholders have continuously championed the growth of our cause





| Voices

-Voices -

Akshaya Patra's Food Relief Efforts in 'Their' Words

On 11 March, 2020, the World Health Organisation (WHO) declared the novel coronavirus (COVID-19) outbreak a global pandemic. The outbreak affected people from all walks of life across the world. However, the ones that were most affected were vulnerable communities. These are their stories.



Keshav Hari Gosai, a migrant labourer from Shirdi, Maharashtra, was in Visakhapatnam, Andhra Pradesh, visiting temples and offering prayers for his family. When the borders closed and public transport shut down, Keshav was stuck away from home with very little money to spare. "It was the blessing of God that the government saw my plight and supported me," he recollects. "I stayed in a government shelter and got three meals a day from Akshaya Patra. It helped me survive."

Like Keshav, millions of individuals were stranded away from their home last year due to the COVID-19 pandemic and containment measures to curb the outbreak. Many of them were from far-flung villages who had moved to cities for better prospects and with the hope that they will be able to do more for their families back home. Prahlad Biswas was one such individual. Prahlad came to Bengaluru in 2020, along with other men from his village in Malkangiri district in Odisha. An acquaintance had found them work as contract labourers in the capital of Karnataka, a prospect that seemed promising until the COVID-19 pandemic brought everything to a complete standstill. He had barely worked for a month when the construction work had to be stopped, leaving Prahlad and his fellow-labourers stranded with dwindling supplies.



"When the lockdown was initiated, I cannot explain how scared we were," Prahlad recalls. "Work had stopped and we couldn't go outside to get food. All of us were left wondering what would we eat and how would we survive?" As things were getting difficult, Prahlad's friend, Bapi Bagchi told him about Akshaya Patra's relief efforts to provide food to people in need. When Prahlad and his fellow workers approached Akshaya Patra, the organisation provided them essential grocery kits. With the issue of hunger addressed, Prahlad and his fellow villagers were able to sustain through the difficult phase and left for their village when the lockdown was relaxed.



the Foundation leveraged its past experience and reinvented its execution capabilities to implement need-based solutions Like Anandi, several people benefitted from essential grocery kits distribution by Akshaya Patra during the lockdown. Bhawani Shankar, for instance, was able to feed his family in these difficult times only because of this initiative. A daily-wage earner at a steel factory and the only breadwinner in his family of six, Bhawani lost his only source of income when the factory was closed due to the pandemic. "The food we bought just didn't last and we didn't have enough money to get more," he recalls. "We were worried about the situation. The children, in particular, as they were not eating enough because we just couldn't afford to buy food." When Akshaya Patra distributed essential grocery kits, he was happy that at least there was enough food for the children. He was grateful to Akshaya Patra for extending support to families that had to go through such difficult times. "The essential grocery kits surely comforted us in our struggle," he said.



On 25 March, 2020, The Akshaya Patra Foundation began undertaking relief feeding to support the government's efforts to help vulnerable populations affected by the outbreak and the measures to contain it. Since then, the Foundation cumulatively served 12.1Cr (121 million) meals to vulnerable populations, such as migrant labourers, daily wage earners, construction site workers, homeless people and families stuck at home with little or no food to eat. The organisation made arrangements to provide food to people in government shelters, quarantine facilities and relief centres assigned by the authorities.

Akshaya Patra had undertaken food assistance during disasters in the past—albeit at a regional level. During the COVID-19 pandemic, the Foundation leveraged its past experience and reinvented its execution capabilities to implement need-based solutions, such as serving cooked meals and distributing grocery kits.

With slight modifications to its approach, Akshaya Patra was able to serve populations beyond its traditional reach as the implementing partner of the PM POSHAN initiative. It enabled the organisation to reach out to people like Keshav and Prahlad, who were stranded away from home, and the millions of people stuck at home with limited resources at their disposal, like Anandi Patil from Mumbai, Maharashtra.

Anandi lost her job as a domestic worker—her only source of income—when the pandemic struck. She went for three months without any work. When the area where she has been living for the last 25 years was declared a containment zone, it restricted her movement. She was unable to buy food to survive. When Akshaya Patra, with the support of local authorities, distributed essential grocery kits in her area, it was a sigh of relief for her. "I was grateful to receive a box of dry rations from Akshaya Patra," she said, "Because of them, I at least had food to eat again."

While essential grocery kits were distributed at people's doorstep, cooked meals were served at the relief centres assigned by the local administration. Rajkumar from Mathura, Uttar Pradesh, shares his experience of standing in long queues, waiting for his turn to come. "I saw people queuing near a blue van and went to check. That's when I realised that food was being distributed. I had heard of Akshaya Patra-that they provide [mid-day] meals to children in schools. I remembered I had seen their delivery van before. When I realised they were giving free food to everybody, I was so happy because it meant my family would get to eat regularly again." He further adds, "There were times when I used to get anxious standing in the queue, wondering if there was enough food left by the time my turn came. Luckily, they always carried enough."

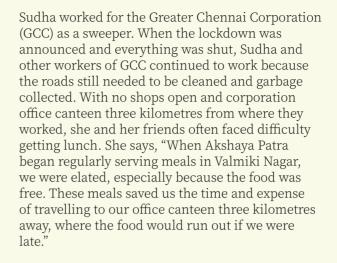
Rajkumar lost his job when the pandemic struck last year. "This has been the longest time that I have been without work in the last 30 years and I never felt this helpless before," he said. "With limited savings and no source of income, I didn't know how I was going to feed my family. The cooked food I receive through Akshaya Patra was a huge help for us."

> While essential grocery kits were distributed at people's doorstep, cooked meals were served at the relief centres

The queues for meals were long and winding, and many a time, people standing in these turned out to be the parents of Akshaya Patra beneficiaries. One such person was Chandan Bahera, a native of Odisha, who lives in Amboli in Dadra & Nagar Haveli with his wife and children. Chandan lost his job during the lockdown and was glad to receive food from Akshaya Patra. "When the blue van came with the food, my children instantly recognised it as the same van that delivers lunch to their school, Government Primary School, Amboli."

Akshaya Patra also provided cooked meals to quarantine centres in various locations, including Chennai, Tamil Nadu; Pune, Maharashtra; Bhilwara, Rajasthan; and Mysuru, Karnataka. In Chennai, one of the beneficiaries of the Foundation's relief efforts was Ramesh R, a doctor at the Government Children's Hospital in Egmore. During the COVID-19 pandemic, most hospitals were short-staffed. Frontline workers, like Ramesh, were working double or triple shifts. Ramesh says, "Because of the nature of work in hospitals, there was no fixed time for meals. It often resulted in us skipping meals. We were worried that over a prolonged period, this would affect our health and immunity and put us at risk of contracting the virus. Thanks to Akshaya Patra, we got food, and that too, on time. It helped us continue the day's work without having to worry about hunger."

On the one hand, there were frontline workers from the health sector, like Dr Ramesh, who were at the centre of the ongoing crisis. They were working multiple shifts to provide healthcare and assurance to everyone. On the other, there was another lot of frontline workers. The policemen working to ensure that law and order prevail. Taxi and auto drivers ferrying patients to and from the hospitals. Delivery agents working to ensure that food and other essentials are delivered to those in need. Sanitation workers, like Sudha K., in Chennai, and Anjannama and Gauramma in Bengaluru, working selflessly to keep cities clean and diseases at bay.







Everyone had their reason to be thankful for the food relief. On the one hand, Kokilaben Chhaganbhai Valmiki from Naranpura in the outskirts of Ahmedabad, Gujarat, was happy to receive meals from Akshaya Patra because now her family—her children especially, wouldn't starve. On the other, Narsamma, a resident of Lanka Gadda Basti in Hyderabad, was elated because now the family could save some money for an uncertain future.

Then there were children. The pandemic affected everyone, but for children, it was worse. With school closures due to the pandemic keeping them away from the classroom, children were missing out on both, education and mid-day meals. Understanding the severity of the situation, Akshaya Patra designed Happiness Kits focusing on the daily needs of mid-day meal beneficiaries. Through these kits, the Foundation took nutrition and education to children's doorstep. For some families, Happiness Kits helped ensure that their children had food to eat in these difficult times, and for some, these kits helped ensure that children's education continued despite school closures.

> Akshaya Patra designed Happiness Kits focusing on the daily needs of mid-day meal beneficiaries

"

When the teacher called us, asking us to come to school to collect ration kits for children, we were very happy. These kits helped us ensure that at least the children have enough to eat



In Bengaluru, Aakila was thrilled to get a call from the school asking her to come to pick the Happiness Kits meant for her grandchildren Aarif (class VIII), Mujamil (class VI) and Sanya (class I). Aakila's son worked as a welder and was without work for most part of the year. With seven members in the house and only one person earning, things had become difficult for the family. They were not even able to pay the rent. "When the teacher called us, asking us to come to school to collect ration kits for children, we were very happy. These kits helped us ensure that at least the children have enough to eat," she recalls.

Similar thoughts were expressed by Balamma, a native of Gulbarga, Karnataka, working as a municipal worker in Bengaluru. When her son lost his job at a garment factory during the lockdown, she became the lone breadwinner of the family. "Even before the lockdown, we found it difficult to manage," she reminisces. "Now it has become impossible to even get anything to eat without help." She was happy that her granddaughter was receiving a happiness kit. "Though we received few rations from local authorities, the groceries in this kit will save the children from going hungry every day," she said.

In Bengaluru, Mahesh was missing the freedom, fun and camaraderie of his days at school and also the fresh and hot mid-day meal he shared with his friends every day. "My favourite dish at school is bisibelebath," he said enthusiastically. "I miss it very much. Sometimes I would ask my mother to prepare it at home, but that was difficult as we didn't have enough rations." So, when his teacher called him to school to pick the Happiness Kits, he and his parents were more than happy. In Udaipur, Aarti Nath, a student of class VII at the Rajakiya Upper Primary Girls School, was overjoyed when the teacher told her that she will be getting educational supplies and dry ration. Aarti has a keen interest in education. Of the seven siblings, Aarti and her four sisters studied in the same school. While the initial days away from the school were spent reading the books she had, she eventually ran out of them and started losing interest in studying. At the same time, the already bleak financial condition of the family worsened due to the pandemic. Work was difficult to come by for her father, who did odd jobs. Her mother worked as domestic help, but there were too many mouths to feed. As a result, Aarti and her sisters also started doing odd jobs at people's house for a meagre salary to ensure that there was enough for the family to eat. When she and her sisters received happiness kits, the family was elated because they had enough food to eat now. More importantly, for Aarti, going to the school to collect the kit brought back her old memories-she was visiting the school after several months-and



the educational supplies in the kit rejuvenated her interest in education. In retrospect, their words serve as an account of Akshaya Patra's food assistance efforts during the COVID-19 pandemic.

Akshaya Patra has always been conscious of its responsibility towards children as well as communities. During the COVID-19 pandemic, the Foundation worked with its stakeholders the government, corporate partners, individual donors, volunteers and well-wishers—and utilised its kitchen infrastructure to actively contribute to the food and nutrition security of millions of people across 19 states and 2 UTs.

Akshaya Patra has always been conscious of its responsibility towards children as well as communities



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—Trustees' **Report** —

2020-21

To the stakeholders,

Your Foundation's trustees are pleased to present the joint Annual Report of the 21st year of the Foundation along with audited accounts for the financial years that ended on 31 March, 2021.

FINANCIAL PERFORMANCE					
Income & Expenditure	For the year ended For the year ended		ear ended	Fiscal 2020	
Account	31 Mar	ch 21	31 March 20		Vs 2021
	₹ (In lakhs)	% of Income	₹ (In lakhs)	% of Income	% Increase/ (Decrease)
	Incon	ne from:			
Donations	27,579.02	66.17%	25,752.57	48.35%	7.09%
Subsidies	12,346.59	29.62%	24,817.96	46.60%	-50.25%
Others	1,755.66	4.21%	2,687.05	5.05%	-34.66%
Total Income	41,681.27	100.00%	53,257.58	100.00%	-21.74%
	Expenditu	are towards:			
Materials and Utilities Consumed	25,137.61	60.31%	27,593.60	51.81%	-8.90%
Personnel Cost	10,725.07	25.73%	14,731.53	27.66%	-27.20%
Other Operating Expenses	7,005.36	16.81%	10,421.78	19.57%	-32.78%
Total Operating Expenses Expenditure	42,868.04	102.85%	52,746.91	99.04%	-18.73%
Operating Results	(1,186.77)	-2.85%	510.67	0.96%	-332.39%
Non-cash Income from Capital Donations	4,970.76	11.93%	5,382.04	10.11%	-7.64%
Depreciation	7,130.58	17.11%	7,491.20	14.07%	-4.81%
(Excess of Expenditure over Income)	(3,346.60)	-8.03%	(1,598.50)	-3.00%	109.36%

FI	NANCIAL I	PERFORMA	NCE		
P P	For the year ended		For the year ended		Fiscal
Receipts & Payments Account	31 Mar	ch 21	31 March 20		2020 Vs 2021
	₹ (In lakhs)	% of Receipts	₹ (In lakhs)	% of Receipts	% Increase/ (Decrease)
Opening Balance	25,018.79		23,116.36		1,902.43
	Receip	ots from:			
Donations	38,801.99	72%	35,088.21	59.22%	3,713.78
Capital Expenditure Grant from State Governments	-	0%	500.00	0.84%	(500.00)
Support from State Governments	12,175.81	23%	21,652.41	36.54%	(9,476.60)
Others	2,580.45	5%	2,008.36	3.39%	572.09
Total Receipts (A)	53,558.25	100.00%	59,248.98	100.00%	(5,690.73)
	Payment	ts towards:			
Investment in Mutual Funds	-	0.00%	-	0.00%	-
Revenue Expenditure	41,291.11	77.10%	46,714.95	78.85%	(5,423.84)
Capital Expenditure	6,143.69	11.47%	10,480.96	17.69%	(4,337.27)
Others	146.44	0.27%	150.64	0.25%	(4.20)
Total Payments (B)	47,581.24	88.84%	57,346.55	96.79%	(9,765.31)
Excess of Receipts over Payments (A - B)	5,977.01	11.16%	1,902.43	3.21%	
Closing Balance	30,995.80		25,018.79		5,977.01

Result of Operations

During the FY 2020-21, the Trust's operations were mainly focused on COVID-related relief activities. The schools were closed due to COVID lockdown and therefore, the Trust undertook distribution of dry ration in partnership with governments for the MDM beneficiaries. Accordingly, FY 2020-21 is not comparable with FY 2019-20.

The Foundation incurred an excess expenditure over its income of ₹3,346.60 lakhs from operations.

Income

The total operating income recognised during 2020-21 decreased to ₹41,681.27 lakhs representing a reduction of 21.74% over the previous year. Due to COVID related lockdown, the Trust was unable to serve mid-day meals to the beneficiaries, which resulted in an overall reduction of ₹12,471.37 lakhs.

Income from Donations

The donation income is based on the Revenue Recognition policy of the Foundation, which is mentioned in Schedule 1 (viii) of the Financial Statements.

Donation Income (₹ in lakhs)



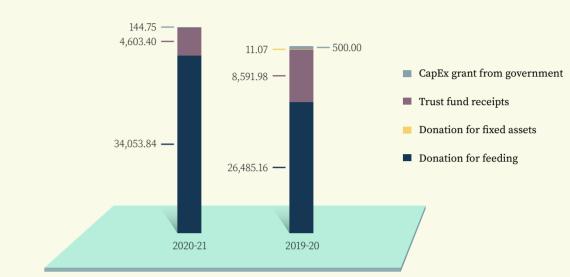
Source: Income & Expenditure Account

Donations Received

The below chart displays the total donations collected by the Foundation during the respective years.

The overall donations collected for Revenue Expenditure during the year to conduct COVID relief and partial Mid-Day Meal (MDM) programmes increased to ₹38,801.99 lakhs for 2020-21, thanks to the generous contributions from individuals, corporates, trusts and other foundations.

Donations, Govt. CapEx Grant Received (₹ in lakhs)



Source: Income & Expenditure Account

During the year, the Foundation received ₹71 lakhs towards corpus donations and ₹73.75 lakhs towards endowment fund with a specific mandate that the funds forms part of the Trust at all times.

The details of in-kind donations received during the year are as follows.

In-kind Donations	2020-2
Fixed Assets	193.6
Provisions & Groceries	627.80
Educational/Hygiene Items for Kits	250.6
Services	66.49
Total	1,138.0

Table 1: In-kind donations

Other Income

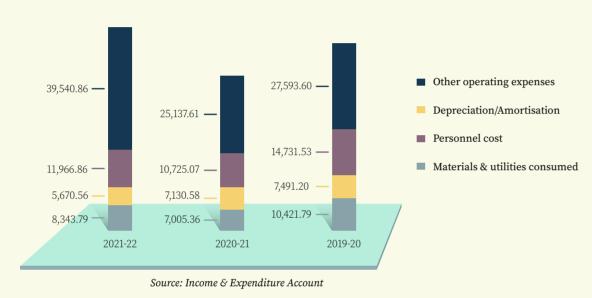
Other income of the Foundation comprises largely of rental income for the passive usage of assets, interest earnings and other sources amounting to ₹1,755.66 lakhs during the year as against ₹2,687.05 lakhs the previous year.

Amount in ₹ lakhs 2019-20 218.78 38.17 R -68 125.42 .65 382.38

Revenue Expenditure

The total Revenue Expenditure, including depreciation during the year, was ₹49,998.63 as compared to ₹60,238.12 the previous year; the break-up for the same is represented below.

Analysis of Revenue Expenditure (₹ in lakhs)



Material cost incurred in FY 2020-21 is mainly towards COVID relief activities, whereas in FY 2019-20, the material cost was towards MDM Programme, which is majorly supported by the government. Reduction in personnel cost during the FY 2020-21 is due to reduced manpower and cost optimisation. The Trust also witnessed reduction in other operating expenses which is mainly in distribution cost.

Capital Expenditure

During the financial year, the Foundation spent ₹5,868 lakhs on Capital Expenditure across all the branches, including the new kitchens that commenced operations and kitchens in the construction phase.

The adjacent table illustrates the branch-wise Capital Expenditure incurred during the year.

	₹ in lakhs
Branch Name	2020-21
Bhopal	581.72
Panvel	456.59
Bhiwandi	430.96
Puducherry	359.77
Chennai (Greams Road)	311.99
Other Kitchens	3,726.90
Total	5,867.92

Table 2: Branch-wise Capital Expenditure spends

The following table highlights the category-wise Capital Expenditure incurred during the year in various kitchens.

							₹ in lakhs
2020-21							
Asset Group	Bhopal	Panvel	Bhiwandi	Puducherry	Chennai (Greams Road)	Other Kitchens	Total
Buildings & Civil Works	363.20	350.53	310.79	212.89	187.87	1,273.47	2,698.76
Kitchen & Related Equipment	134.57	100.95	115.08	134.52	63.00	1,149.31	1,697.43
Vehicles	45.62	-	-	12.30	52.08	774.27	884.27
Distribution Vessels	30.30	1.05	2.12	0.06	9.04	284.56	327.13
Other Assets	8.03	4.06	2.96	-	-	245.29	260.34
Grand Total	581.72	456.59	430.96	359.77	311.99	3,726.90	5,867.92

The Foundation continued investing in fixed assets to improve the infrastructure required to support growth in the coming years. These investments were due to the unstinted support from generous donors.

Cash and Bank Balances

The Foundation had total cash and bank balance of ₹30,995.68 lakhs as of 31 March, 2021, including ₹2,460.40 lakhs in fixed deposits with banks and housing financial institutions with an original maturity of more than 12 months. The same has been disclosed in the financial statements under 'other non-current assets' (Refer Schedule 2.11). Of the total cash and bank balances, the amounts held in the form of fixed deposits with banks and housing financial institutions with an original maturity of less than 12 months is ₹3,645.93 lakhs.

Receivables

The total receivable from the government as of 31 March, 2021, is ₹2,750.92 lakhs (previous year: ₹4,135.93 lakhs), including the unbilled cash contribution of ₹721.65 lakhs (previous year: ₹1,184.03 lakhs in March 2020).

As per the financial policy for the above receivables, a provision for doubtful receivables as at March 2021 is ₹489.39 lakhs (previous year: ₹325.57 lakhs).

Awards and Accolades

During the year, the Foundation received recognition from various quarters. These have been separately covered in a section which forms a part of this Annual Report. (Refer Page Number 56).

Transparency

The Foundation strives to ensure transparency in all spheres of the organisation.

Auditors and Auditors' Report

As further explained in Note 2.27 (a) of financial statements, pursuant to the resignations of the three trustees and an Audit Committee (AC) member, the Board of Trustees and AC were reconstituted by appointing new independent trustees and audit committee members during the 3rd quarter of 2020 by November 2020.

The outgoing persons raised certain concerns regarding certain operations of the Foundation. A two-member committee comprising of the newly inducted independent directors was formed to examine the concerns/allegations raised by the erstwhile AC members/trustees.

In addition, the Board of Trustees and AC appointed an independent firm to conduct a special audit of the Trust for the period from 1 April, 2017 to 31 March, 2020, which included a detailed review and forensic analysis of the books and records covering significant kitchens at various locations to examine and report on the concerns/allegations and other issues, if any. We also engaged other experts including cost accountants, lawyers, chartered engineers, etc., to review our processes and positions in order to have evidence-based assertions.

Due to the onset of the COVID pandemic and the related restrictions, the audit took considerably longer time to conclude.

We are glad to report that our inferences based on the reports of the two member committee and special auditors, that there has been no fraud or misappropriation or abusive diversion of funds from the Foundation.

Further, as a proactive organisation, we have taken adequate and concrete steps to strengthen the monitoring and controls relating to the transactions with others.

Given our objective of hunger mitigation, the Trust does collaborate with certain trusts with similar objectives and activities to complement their efforts and supplement our efforts.

All the branches and Corporate Office are subjected to periodic internal audits. During the year 2021, your Foundation re-appointed a chartered accountant firm to carry out internal audits.

M/s Walker Chandiok & Co LLP, Chartered Accountants (Registration No. 001076N/N500013) are the statutory auditors of the Foundation. They have audited the financial statements attached to the Annual Report and qualified their report on maintenance of adequate records primarily with respect to usage of Trust's resources by related parties asnoted in 2.27 (b).

In addition to the explanations provided in Note 2.27 of Financial Statements, we have also strengthened our finance and internal audit department by including experienced members, including a partner from Big 4 accounting firms and industry.

The framework of controls and audit adopted creates effective risk management through comprehensive risk-based audits to enhance the efficiency and effectiveness of the processes. The reports issued by the internal auditors are reviewed by the Audit Committee through the audit department of the Foundation

Trust Governance

The details of Governance Philosophy and Governance Model of the Foundation have been covered in a separate section of this Annual Report (refer page 11).

BOARD OF TRUSTEES

(A) Composition of the Board

As on date, the Foundation's Board comprises of nine trustees; all having considerable experience in their respective fields.

Name of the Trustee	Age **	Gender	Position on the Board	Occupation
Madhu Pandit Dasa	65	Male	Chairman	Missionary Volunteer, TAPF
Chanchalapathi Dasa	58	Male	Vice-Chairman	Missionary Volunteer, TAPF
Jaganmohan Krishna Dasa (upto Nov 2020)	43	Male	Trustee	Missionary Volunteer, TAPF
T.V. Mohandas Pai (upto Oct 2020)	62	Male	Trustee	Chairman, Manipal Global Education Services
V. Balakrishnan (upto Oct 2020)	56	Male	Trustee	Founder & Chairman, Exfinity
Raj Kondur (upto Oct 2020)	50	Male	Trustee	CEO, Plank Labs
Bharatarshabha Dasa (from Jul 2020)	47	Male	Trustee	Missionary Volunteer, TAPF
K.V. Chowdary (from Nov 2020)	67	Male	Trustee	Retd. Government Official
M. Unnikrishnan (from Nov 2020)	61	Male	Trustee	Trustee CEO, IITB
Anil Swarup (from Nov 2020)	63	Male	Trustee	Retd. Government Official
Dr Raghuram (from Nov 2020)	66	Male	Trustee	Former Director, IIM Bangalore
Vidya Shah (from Nov 2020)	55	Female	Trustee	Chairperson and CEO, EdelGive Foundation
Satya Gaura Chandra Dasa (from Nov 2020)	50	Male	Trustee	Missionary Volunteer, TAPF

Table 3: Composition of the Board ** Age as of 31 March, 2021

(B) Profile of the Board Members

The details of the new board members are included separately in the section 'Board of Trustees' of this Annual Report. (Refer page number 22)

(C) Other Information Regarding Board

Your Foundation's Board of Trustees plays a primary role in ensuring good governance and functioning of the Foundation. The Board's roles, functions, responsibilities and accountabilities are defined.

The Agenda and Notes are circulated to the trustees in advance of each meeting of the Board of Trustees. Where it is not practical to attach or send the relevant information as part of the agenda papers, the same are tabled at the meeting with presentations to the Board. The Members of the Board have the complete freedom to express their opinion and decisions are taken after detailed discussions.

The Board periodically reviews the operations of the Foundation. The Foundation follows the discipline of submitting the monthly financials to the Board of Trustees, providing them with updates on the performance of the Foundation and other important matters. The Board also reviews the same and advises the management from time to time with their feedbacks/inputs. Apart from the above, additional board meetings are convened by providing appropriate notice to address the specific needs of the Foundation. The members do not take any sitting fees from the Foundation.

AUDIT COMMITTEE

(A) Composition of the Audit Committee

Your Foundation has an Audit Committee at the Board level, which acts as a link between the management, Statutory and Branch Auditors and the Board of Trustees, and oversees the financial reporting process.

THE COMPOSITION OF THE AUDIT COMMITTEE IS AS FOLLOWS:

V. Balakrishnan, Chairman (upto Oct 2020)
 Raj Kondur, Member (upto Oct 2020)
 Suresh Senapaty, Member (upto Nov 2020)
 K.V. Chowdary, Chairman (from Oct 2020)
 Kaushik Dutta, Member (from Nov 2020)
 Noshir Dadrawala (from Dec 2020)

Chief Executive Officer, Chief Financial Officer, Director – Internal Audit and other senior officers of the Foundation are permanent invitees to the Audit Committee meetings. The internal auditors of the Foundation are also invited to the Audit Committee meetings as necessary.

K.V. Chowdary (Retd.) – K.V. Chowdary is an officer of the 1978 batch of Indian Revenue Service (IRS) who has served as the Chairman of the Central Vigilance Commission (CVC) and the Chairman of Central Board of Direct Taxes (CBDT). He has worked in the Department of Revenue as an Under Secretary and the Department of Company Affairs as a Deputy Secretary. A graduate in Mathematics from Loyola College, Chennai, and Post-Graduate in Mathematics from IIT Madras, he has held several executive positions in the Income Tax Department. An eloquent orator, he regularly addresses trade associations and chambers of commerce, including FICCI, CII and Indo American Chamber of Commerce, delivering talks on issues relating to integrity, anti-corruption, transparency and governance, etc. Currently, he holds directorship in CCL Products (India) Limited and Reliance Industries Limited.

Kaushik Dutta - Kaushik Dutta is the founder of Thought Arbitrage Research Institute, a not-for-profit research organisation doing evidence-based research in public policy, economics and governance for the Government of India, trade bodies, multilateral agencies, businesses, etc. He is a former Partner at the PricewaterhouseCoopers, author of books on corporate governance, ethics and business (published by Oxford University Press, Lexis Nexis) and many thought papers. He has also been an expert corporate governance specialist with the IICA of Ministry of Corporate Affairs (MCA) and a senior expert with the Serious Fraud Investigation Office (SFIO). He has been a member of MCA's Steering Committee for early detection of fraud and a member of the Aatre Committee of the Defence Ministry commissioned for setting up criteria for private sectors participating in defence production in India.

Noshir H. Dadrawala - Noshir H. Dadrawala is the CEO of Centre for Advancement of Philanthropy (CAP), a not-for-profit company established in the year 1986. He also serves as trustee on several boards including The Forbes Marshall Foundation, Everest Industries Foundation, Bombay Community Trust, Happy Home and School for the Blind and Bharatiya Samaj Seva Kendra. He is a member on the advisory board of the International Center for Not-for-profit Law (ICNL). He is a legal advisor, author and blogger with a keen interest in research too. Formerly, he has been a member of the Planning Commission - Government of India. Noshir specialises in laws such as the Trusts Act, Societies Registration Act, Indian Companies Act, tax exemptions and deductions and the very complex Foreign Contribution Regulation Act (FCRA) 2010.

(B) Meetings of the Audit Committee

During the period under review, the Audit Committee met five times in 2020-21 to deliberate on various matters.

The Committee members do not take any sitting fees from the Foundation.

(C) Charter of the Audit Committee

The detailed charter of the Audit Committee can be availed from the Foundation's website www.akshayapatra.org

DISCLOSURES

(A) Matters Related to Governance and Administration of the Related Party Transactions

The Foundation places all the relevant details before the Audit Committee periodically. Considering the nature of the organisation, as a Foundation, it has specifically identified the related parties which are trusts or societies having one or more common trustees.

A comprehensive list of related parties and the transactions held with them forms part of the Note 2.26 (a) of Schedule 2 - Notes to the Accounts under Indian GAAP. These transactions are not likely to have any conflict with the interests of the Foundation at large and have been valued as per the methods consistently followed in the earlier years and validated by chartered engineer and cost accountant.

In November 2020, an Audit Committee (AC) member of the Trust raised certain concerns over governance and administration of the Trust vide an e-mail to all the trustees. Some of the AC members and trustees resigned citing these concerns. Some e-mails were also received from whistleblowers alleging that, at certain locations, there were irregularities in the functioning of the Trust.

The concerns/allegations inter-alia included operational conflict of interest with related party trusts (RPTs). absence of formal accountability and responsibilities for involvement of employees of RPTs in operations of the Trust, sharing and usage of resources with RPTs without appropriate audit trail, absence of arm's length assessment for certain transactions with RPTs, vulnerability to diversion of funds as the collection of donations is carried out by the missionaries for both RPTs and the Trust, etc.

The Board of Trustees and the AC of the Trust was reconstituted by appointing new independent trustees by December 2020. The reconstituted Board of Trustees and AC independently evaluated the concerns/ allegations raised by the AC members/Trustees and the whistleblowers.

The Trust appointed an independent firm to conduct a special audit of the Trust, covering the significant kitchens at various locations, for the period from 1 April, 2017, to 31 March, 2020, (3 year period) to examine and report on the concerns raised by the AC members/trustees and the whistleblowers, which inter-alia included a detailed review and forensic analysis of the books and records at those locations.

(B) Disclosure of Accounting Treatment

In the absence of any authoritative established/prescribed accounting principles for the specialised aspects related to charitable trusts which do not carry out any commercial activity, the Foundation has prepared the financial statements in accordance with the significant accounting policies described in Note 1.2 to Schedule 1 to the financial statements prepared.

(C) Trustees' Responsibility

Your Trustees, based on the representations from the operating management, confirm that:

- a. In the preparation of annual accounts, accounting policies described in Note 1.2 to Schedule 1 to the financial statements prepared have been followed and there are no material departures.
- b. They have, in selection of the accounting policies, consulted the statutory auditors and applied these policies consistently, making judgments and estimates that are reasonable and prudent, so as to give a true and fair view of the state of affairs of the Foundation as at 31 March, 2020, and of the income and expenditure of the Foundation for the year ended 31 March, 2021.
- c. They have taken proper and sufficient care, to the best of their knowledge and ability, for the maintenance of adequate accounting records for safeguarding the assets of the Foundation and for preventing and detecting fraud and other irregularities.
- d. They have prepared the annual accounts on an on-going concern basis.

(D) Remuneration of Trustees

The trustees of the Foundation declare that they have not received any remuneration from the Foundation for the year end 2021. They have not received any sitting fees from the Foundation for the Board meetings and Audit Committee meetings attended by them during the year.

(E) Management

No material transaction has been entered into by the Foundation with the trustees or the management, their relatives, etc., that may have a potential conflict with the interest of the Foundation.

-Human Resource & Management-

Head count in the Foundation as at 31 March, 2021

STAFF DETAILS						
Head Count	Male	Female	Total			
Regular Staff	1,080	125	1,205			
Regular Workforce	3,180	911	4,091			
Contract	615	103	718			
Consultants	59	25	84			
Self-Help Groups (SHGs)	8	42	50			
Grand Total	4,942	1,206	6,148			

Remuneration of the lowest paid employees for the year ended 31 March, 2021

₹6,705.00 (As per the then Minimum Wages in the respective state government minimum wage notification. Apart from this, the Foundation also adheres to the social security regulations.

Average Salary - ₹17,749.00 Median Salary - ₹12,607.00

Salary Range	Male Staff	Female Staff	
5,000 - 10,000	746	241	
10,001 - 25,000	3,009	705	
25,001 - 50,000	369	49	
50,001 - 100,000	99	25	
> than 100,000	41	12	
Grand Total	4,264	1,032	

Remuneration of top five highest paid employees for the year ended 31 March, 2021

2020-21					
Name	Designation	Gross Earning			
Shridhar Venkat	CEO	1,39,28,504			
Sundeep Talwar	СМО	1,29,43,599			
Ganesh R.	CFO	51,68,488			
Jagranjan Mishra	Director Operation Gujarat	37,64,700			
Vijay Kumar D.	Director Information Technology	29,35,104			

ACKNOWLEDGEMENT

Donors, other stakeholders, outgoing trustees and auditors,

Your trustees express their deep appreciation for all the support and co-operation received from the Ministry of Education, Government of India, and all the state governments and UT administrations during the year under review.

We are deeply indebted and grateful to all our donors (corporates, trusts, foundations and individuals) who have generously contributed to the causes of hunger mitigation and education. Your good wishes and contributions are the beacons with which we move from strength to strength. Your encouragement, incessant support gives us impetus to ameliorate the cause of food for education with renewed dedication and motivation. Your trustees also wish to place on record their appreciation for the committed services done by the volunteers and employees of the Foundation.

Your trustees thank the bankers, all organisations, departments, agencies and people who facilitate the Trust in discharge of its objects.

We will continue to be inspired by the vision that has been so far outlined and discussed and we pray that we be given multiple opportunities and avenues to serve the society at large and the stakeholders in specific.

For and on behalf of the Board of Trustees,

Madhu Pandit Dasa Chairman Date: 03-05-2021

Chanchalapathi Dasa Vice-Chairman

K.V. Chowdary Trustee

Total
987
3,714
418
124
53
5,296

-Significant Events -

-Awards & Recognition -

01 APR 2020

Akshaya Patra's COVID-19 relief feeding efforts move to states beyond Karnataka. The Foundation starts using its kitchen infrastructure across the country to provide cooked meals and essential grocery kits to vulnerable populations



25 AUG 2020

Akshaya Patra starts distributing Happiness Kits among beneficiary children. These kits focus on children's nutritional as well as educational requirements, and therefore, contain essential groceries as well as learning material

03 NOV 2020

The Foundation completes the serving of 10 Crore (100 million) meals cumulatively (in the form of cooked meals and dry ration distribution) as a part of its food assistance efforts

11 NOV 2020

Akshaya Patra completes two decades in service of children and communities

28 OCT 2020

Akshaya Patra and GMSP Foundation launch a state-of-the-art kitchen as an affordable, scalable solution to child holiday hunger in the UK and deliver thousands of nutritious, low-cost meals to children in London



Honoured with 'Basic Education and Literacy Award' at Rotary Karnataka CSR Awards 2020 in the NGO category

Awarded for Promoting Education in Large Project Category at the ICC Social Impact Awards 2020



- Our Collaborations -

FY 2020-21

On 25 March, 2020, i.e., towards the end of FY 2019-20, the nationwide lockdown to curb the spread of the Coronavirus pandemic came into effect, effectively putting a halt to PM POSHAN (formerly Mid-Day Meal Scheme)—Akshaya Patra's core initiative.

Akshaya Patra immediately launched food assistance efforts with the aid of its corporate partners, whose support accounted for 98 per cent of the funds raised. Through a tumultuous year, the Foundation inaugurated just one kitchen in Jamnagar (Gujarat), sponsored by Reliance Foundation and Jamnagar Municipal Corporation (JMC). Similarly, with the nationwide lockdown in place, volunteering and events went predominantly online.

Key Highlights

Through April and May 2020, over 70 employees from Bank of America - India and Franklin Templeton mentored more than 200 children on their career prospects, academic disciplines and spoken English.

In June 2020, over 1,000 volunteers from Global Delivery Services (GDS) - EY, Deloitte India, Hinduja Global Solutions and Standard Chartered India interacted with beneficiary children and created educational content and distributed it among them.

A series of sustainable 'Go Green' volunteering activities were organised for the employees of HGS (Hinduja Global Services) in June; 1,591 volunteers took steps to shape a better planet for children.

Approximately 840 volunteers from Western Digital spent a cumulative of 991 person-hours volunteering through 13 sessions. Activities included making 'Back to School' kits for students, virtual kitchen tours and brainstorming sessions to improve processes.

Between November 2020 and January 2021, 132 employees from Adobe India volunteered 197 person-hours over three sessions to inspire and support children through activities, which included crafting inspirational letters and cards, designing cloth bags, etc.

In FY 2020-21, 102 volunteering events were conducted, supported by 11,000 volunteers from 30 corporate entities.

Over 16,000 cumulative volunteer hours were clocked. Activities included clay modelling, student mentoring programmes, production of educational videos and other study material, and hosting science workshops.

Special thanks to Adobe India, Airports Authority of India, Barclays Bank PLC, Citibank India, HEG Ltd. and Nestlé India Ltd. for being our top donors in FY 2020-21.

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citi	The power of new standards	CONCENTRIX	Crompton	DAMANI	
Danaher	Deutsche Bank	DIAGEO	DLF Foundation Edding Lives	D≟Mart	औरजजीर्श SongC
	LifeWear FAST RETAILING	Gemini Edibles & Fats India Limited	SEP	> give	S&P Global Foundation
GLAND PHARMA LIMITED	Goldman Sachs		happiest minds he Mindful IT Company Born Digital . Born Agile		😵 SHINHAN BANK
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Foundation	L&T DOWNER L&T - Mini Prover Soliter Private Limited	LT1 Let's Solve
MEDREICH	A Mitsahishi Corporation India Pvt. Ltd.	Mondelez, International SNACKING MADE RIGHT
	NORTHERN TRUST	NTT INDIA GLOBAL DELIVERY CENTER PRIVATE LIMITED, BANGALORE
PEPSICO FOUNDATION	Considered and Considered Angle Considered Angle Constraints	RioTinto
SBI Card Perfect ATTP TOWNED CHARLE	SHAREit	SHARE OUR STRENGTH
Standard Chartered	STCI PRIMARY DEALER LIMITED	सेल SAIL
WELLS FARGO	Western Digital.	ZEE Extraordinary Together

GRATITUDE

ADCOCK INGRAM LTD ADITYA HOUSING FINANCE PVT LTD AETTANKERS PTE LTD ALTISOURCE BUSINESS SOLUTIONS PVT LTD AMEYA LOGISTICS PRIVATE LIMITED APRAAVA ENERGY PVT LTD (FORMERLY KNOWN AS CLP INDIA PVT LTD) ASHISH RAMESHCHANDRA KACHOLIA ASTRAZENECA INDIA PRIVATE LIMITED BLACK KNIGHT INDIA SOLUTIONS PVT LTD BROADRIDGE FINANCIAL SOLUTIONS (INDIA) PVT LTD CANARA BANK CITICORP SERVICES IPL CME INDIA TECHNOLOGY AND SUPPORT SERVICES PVT LTD CONVERGYS INDIA SERVICES PRIVATE LIMITED COTIVITI INDIA PRIVATE LIMITED DISTRICT COLLECTOR OFFICE ELI RESEARCH INDIA PRIVATE LIMITED FUJITSU CONSULTING INDIA PVT LTD GACL EDUCATION SOCIETY GIVE2ASIA GLAND-FOSUN FOUNDATION GLOBAL ALLIANCE FOR IMPROVED NUTRITION GURU KRUPA FOUNDATION HIMEDIA LABORATORIES HINDUSTAN ZINC LIMITED HONEYCOMB LOGISTICS PRIVATE LIMITED HSBC SOFTWARE DEVELOPMENT (INDIA) PRIVATE LIMITED INDIA MEDTRONIC PVT LTD INDIAIDEAS COM LTD INDITEX TRENT RETAIL INDIA PVT LTD INTERNATIONAL ASSOCIATION FOR HUMAN VALUES KONICA MINOLTA BUSINESS SOLUTIONS INDIA PVT LTD LSI INDIA RESEARCH AND DEVELOPMENT PVT LTD M/S CONCENTRIX DAKSH SERVICES INDIA PRIVATE LIMITED MAMATA TRUST MARVELL INDIA PVT LTD MCKINSEY KNOWLEDGE CENTRE INDIA PVT LTD MCKS FOOD FOR HUNGRY FOUNDATION

MEDICO ELECTRODES INTERNATIONAL LIMITED MEWA WELFARE TRUST MYLAN LABORATORIES LTD NASSCOM FOUNDATION NATIONAL MINERAL DEVELOPMENT CORPORATION LTD NEW HORIZON EDUCATIONAL AND CULTURAL TRUST NIPPON KOEI INDIA PVT LTD OLA FOUNDATION ORINETAL CONSULTANTS INDIA PVT LTD PARKER HANNIFIN INDIA PVT LTD RAZORPAY SOFTWARE PRIVATE LIMITED REFINITIV RELIANCE FOUNDATION SANDISK INDIA DEVICE DESIGN CENTRE PVT LTD SHARADHA MAHALINGAM SHOP LC PLUS OTHER SICPA INDIA PRIVATE LIMITED SMALL INDUSTRIES DEVELOPMENT BANK OF INDIA SMART MEDIA4U TECHNOLOGY PTE LTD STATE BANK OF INDIA TEKNI PLEX INDIA PVT LTD THE COMMISSIONER BBMP WELFARE THE FEDERAL BANK LIMITED UNITED BREWERIES LIMITED UTI INFRASTRUCTURE TECHNOLOGY AND SERVICES LIMITED VAIBHAV GLOBAL LTD VENKATA VAMSI MOHAN THATI VERTAFORE INDIA PRIVATE LIMITED VIVO MOBILE INDIA PVT LTD VOLTASLIMITED WAGH BAKRI FOUNDATION WEIR MINERALS INDIA PVT LTD WELLINGTON MANAGEMENT COMPANY LLP WIPRO GE HEALTHCARE PVT LTD WNS GLOBAL SERVICES PVT LTD WORLD GOLD COUNCIL INDIA PVT LTD WORLD PRANIC HEALING FOUNDATION INDIA XIAOMI TECHNOLOGY INDIA PRIVATE LIMITED ZANMAI LABS PRIVATE LIMITED





| Auditor's Report 2020-21

Walker Chandiok & Co LLP

Walker Chandiok & Co LLP 5th Floor No 65/2 Block "A" Bagmane Tridib, Bagmane Tech Park, C V Raman Nagar, Bengaluru 560093 T +91 80 4243 0700 F +91 80 4126 1228

Independent Auditor's Report

To the Board of Trustees of The Akshava Patra Foundation

Report on the Audit of the Financial Statements

Qualified Opinion

- 1. We have audited the accompanying financial statements of The Akshaya Patra Foundation ('the Trust'), which comprise the Balance Sheet as at 31 March 2021, the Income and expenditure account and the Receipts and Payments Accounts for the year then ended, and a summary of the significant accounting policies and other explanatory information (together hereinafter referred to as 'financial statements'). which have been prepared by the Board of Trustees of the Trust in accordance with basis of preparation described in note 1.2(i) to the Financial Statements.
- 2. In our opinion and to the best of our information and according to the explanations given to us, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report. the aforesaid financial statements for the year ended 31 March 2021 have been prepared in all material aspects, in accordance with the basis of preparation described in Note 1.2(i) of these financial statements

Basis for Qualified Opinion

3. As stated in note 2.27 (b) to the financial statements, the Trust did not maintain adequate records for usage of the Trust's resources by related parties, primarily with respect to usage of assets, manpower and vehicles in order to compute the amount to be cross charged to such related parties. Owing to the nature of the Trust's records maintained towards usage of its resource by related parties and in the absence of other significant appropriate audit evidences, we are unable to comment upon the completeness of cross charges made to related parties during the year ended 31 March 2021 and for the period from 1 April 2017 to 31 March 2020 and the adjustments that may be required and the consequential impact, if any, on the accompanying financial statements. The predecessor auditor's audit opinion on the financial statements for the year ended 31 March 2020 dated 3 May 2022 was also qualified in respect of this matter.

4. We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India ('the ICAI'). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Trust in accordance with the Code of Ethics issued by ICAI and we have infulfilled our ethical responsibilities in accordance with the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Chartered Accountant

Offices in Bengaluru, Chandigarh, Chennai, Gurugram, Hyderabad, Kochi, Kolkata, Mumbai, New Delhi, Noida and Pune

Walker Chandiok & Co LLP is registered with limited liability with identification number AAC-2065 and its registered office at L-41 Connaught Circus, New Delhi 110001, India

Walker Chandiok & Co LLP

Emphasis of Matters

- with respect to the governance and administration of the Trust, by the erstwhile Audit Committee members and Independent Trustees and other whistleblower allegations received at certain locations. In this regard, the Audit Committee (AC) had appointed an independent firm ("Special auditors") to conduct an audit ("Special audit") of the books and records of the Trust for the period from 1 April 2017 to 31 March 2020 to cover all concerns raised by the erstwhile AC members and the whistleblowers. The aforesaid note also describes in detail the Management's assessment of the impact of the concerns raised and the continued actions taken by the management on the findings noted in the said Special audit. Our opinion is not modified in respect of this matter. This matter was highlighted by the predecessor auditor vide their Auditors' Report dated 3 May 2022.
- cross charges to the related parties for the periods prior to 1 April 2017. The management, based on a legal opinion obtained, believes that the said period is barred by laws of limitations and the Trust has entered into 'No Claim Agreements' with the concerned related parties for the period till 31 March 2020 as mentioned in the aforesaid note. Accordingly, no adjustments were considered necessary in the financial statements. Our opinion is not modified in respect of this matter. This matter was highlighted by the predecessor auditor vide their Auditors' Report dated 3 May 2022.
- of its preparation which is in accordance with the accounting policies adopted by the Board of Trustees which governs the Trust, in the absence of any authoritatively established accounting principles applicable to charitable Trusts which do not carry out any commercial activity. Our opinion is not modified in respect of this matter.

Responsibilities of Board of Trustees and Those Charged with Governance for the Financial Statements

- 8. The accompanying financial statements have been approved by the Board of Trustees. The Board of Trustees are responsible for preparation of these financial statements in accordance with the basis of preparation described in Note 1.2(i) of the financial statements. This Responsibility also includes design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of accounting records, relevant for the preparation of financial statements that are in all material respects, prepared in accordance with basis of preparation as specified in aforementioned Note 1.2(i) and are free from material misstatement, whether due to fraud or error.
- 9. In preparing the financial statements, the Board of Trustees are responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Trustees either intend to liquidate the Trust or to cease operations, or have no realistic alternative but to do so.
- 10. Board of Trustees are also responsible for overseeing the Trust's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

5. We draw attention to note 2.27 (a) to the financial statements, which details certain concerns raised

6. We draw attention to note 2.27(a)(iv) to the financial statements with respect to the adequacy of the

7. We draw attention to Note 1.2(i) to the accompanying financial statements which describes the basis

11. Our objectives are to obtain reasonable assurance about whether the financial statements as a whole

Walker Chandiok & Co LLP

- 12. As part of an audit in accordance with Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:
 - · Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control:
 - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Trusts internal control;
 - · Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Trustees; and
 - · Conclude on the appropriateness of Board of Trustees use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Trust's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures
 - are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Trust to cease to continue as a going concern.
- 13. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Other Matter

14. The financial statements of the Trust for the year ended 31 March 2020 as included in the accompanying financial statements as comparative financial statements were audited by the predecessor auditor, B S R & Co. LLP, who have expressed a qualified opinion on those financial statements vide their audit report dated 3 May 2022.

For Walker Chandiok & Co LLP Chartered Accountants Firm's Registration No.: 001076N/N500013

Hemant Maheshwari Partner Membership No.: 096537 UDIN: 23096537BGVERA5673

Bengaluru 06 April 2023



X 2010-2010 - 2010 - 2010	
The Akshaya Patra Foundation	
Balance Sheet as at	
FUNDS AND LIABILITIES	
FUNDS	
Trust fund receipts Excess of (expenditure over income) / income over expe Designated funds and capital grants received	enditure
LIABILITIES	
Non-current Liabilities	
Other long-term liabilities Long-term provisions	
Current liabilities	
Trade payables	
Other current liabilities Short-term provisions	
ASSETS	
Non-current assets	
Property, plant & equipment - Tangible assets	
 Intangible assets 	
 Capital work in progress 	
Non current investments Long-term loans and advances	
Other non-current assets	
Current assets	
Current investments Inventories	
Cash and bank balances	
Amount receivables from the State Governments	
Short-term loan and advances Other current assets	
Significant accounting policies	
The notes referred to above form an integral part of the fi	nancial statements
As per our report of even date for Walker Chandiok & Co LLP	for a
Chartered Accountants	and the second se
Firm registration no.: 001076N/N500013	Modley
10140	Moden
Hemaut Maheshwari	Ma
Partner	Chu
Membership No.: 096537	
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Place: Bengaluru	Pla
Date : 06 April 2023	Dat
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		₹ in lakhs
te	31 March 2021	31 March 2020
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2	(1,604.51)	1,742.09
	30,475.95	27,181.35
-	46,771.77	46,679.02
	1,150.81	1,231.82
	818.23	553.62
-	1,969.04	1,785.44
2	2,841.68	4,627.16
6	11,735.91	8,524.88
	934.09	1,122.03
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or and on behalf of the Board of Trustees he Akshaya Patra Foundation

Madhu Pandit Dasa

Shridhar Venkat Chief Executive Officer

Place: Bengaluru Date : 06 April 2023

Chanchalanathi Dasa

Vice Chairman

Malor Balaji M N

Chief Financial Officer

Qu but odaw

K V Chowdary Trustee



Income and expenditure account for the year ended	Note	31 March 2021	31 March 2020
INCOME			
Income from operations			
Income from donations	2.18	27,579.02	25,752.57
Support from State Government	2.19	12,346.59	24,817.96
Income from specific donations towards property plant and equipment	2.20	4,970.76	5,382.04
edulmen		44,896.37	55,952.57
Other income	2.21	1,755.66	2,687.05
TOTAL INCOME		46,652.03	58,639.62
EXPENSES			
Materials and utilities consumed	2.22	25,137.61	27,593.60
Personnel cost	2.23	10,725.07	14,731.53
Depreciation and amortization	2.9	7,130.58	7,491.20
Rent [refer note 2.26]		1,091.10	2,960.68
Repairs and maintenance		1,421.57	2,486.75
Security charges		677.83	744.98
Promotion and inauguration expenses		833.11	673.67
Professional and consultancy charges		732.59	1,043.29
Travelling and conveyance		125.70	580.72
Scholarship, training and other program expenses		165.25	489.47
Other operating expenses	2.24	1,958.22	1,442.23
TOTAL EXPENSES		49,998.63	60,238.12
Deficit of expenditure over income		(3,346.60)	(1,598.50)

Significant accounting policies

The notes referred to above form an integral part of the financial statements

As per our report of even date for Walker Chandiok & Co LLP

Chartered Accountants

Firm registration no.: 001076N/N500013

Hemant Maheshwari Partne Membership No.: 096537

Place: Bengaluru Date : 06 April 2023



for and on behalf of the Board of Trustees of The Akshaya Patra Foundation

Madhu Pandit Dasa Chairman

Chanchalapathi Dasa Vice Chairman

Shridhar Venkat Balaji M N

Chief Financial Officer

₹ in lakhs

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K V Chowdary

Trustee

Place: Bengaluru Date : 06 April 2023

Chief Executive Officer



The Akshava Patra Foundation Notes to the financial statements for the year ended 31 March 2021

1. Significant accounting policies

1.1 Organisation overview

The Akshaya Patra Foundation ('the Trust' or 'TAPF') is registered under Indian Trust Act 1882 as a Public Charitable Trust. It was formed on 1 July 2000 and was registered on 16 October 2001. The Principle objective of the trust is to provide sustenance and support through provision of free food, meals, refreshment etc. during the school hours so that their continued attendance in schools and prolongation of education are ensured. This is implemented in partnership with the respective central/state governments.

The Trust is also involved in various other charitable activities such as providing food for babies and mothers in Anganwadis and implementing various other programs for the relief of the poor.

1.2 Significant accounting policies

(i) Basis of preparation of financial statements

The balance sheet, the income and expenditure accounts and the receipt and payment accounts are prepared under the historical cost and convention and the accounting is carries out on accrual basis. In the absence of any authoritatively established and mandated accounting principles for the specialized aspects related to charitable trusts which do not carry out any commercial activity, these financial statements have been prepared in accordance with the accounting policies adopted by the Board of Trustees which govern the Trust. There are no other trusts or entities over which TAPF exercises controlling interest, thus there is no requirement of consolidating the financial statements of any entities into the TAPF's financial statements. The financial statements are prepared in Indian Rupees and rounded off to the nearest lakh.

(ii) Use of estimates

The preparation of the financial statements in conformity with the significant accounting policies requires that the Management make estimates and assumptions that affect the reported amounts of income and expenditure of the year and reported balances of assets and liabilities. Actual results could differ from those estimates. Any revision to accounting estimates is recognised prospectively in current and future periods.

(iii) Current versus non-current classification

The Trusts presents assets and liabilities in the balance sheet based on current/ non-current classification. An asset is treated as current when it is: - Intended to be consumed in normal operating cycle - Held primarily for the purpose of trading - Expected to be realised within twelve months after the reporting period, or - Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle
- It is held primarily for the purpose of trading
- the reporting period

The Trust classifies all other liabilities as non-current.



- It is due to be settled within twelve months after the reporting period, or - There is no unconditional right to defer the settlement of the liability for at least twelve months after

The Akshaya Patra Foundation Notes to the financial statements for the year ended 31 March 2021

1. Significant accounting policies (continued)

(iv) Property, plant and equipment (PPE)

Tangible assets:

PPE are stated at cost of acquisition or construction, less accumulated depreciation. The cost of PPE includes the purchase cost and any other directly attributable costs of bringing the assets to their working condition for the intended use. Borrowing costs, if any, directly attributable to acquisition or construction of those assets which necessarily take a substantial period of time to get ready for their intended use are capitalised.

PPE received as donation in kind are measured and recognised at fair value on the date of being ready for their intended use, except for Land and Buildings allocated to the Trust on Right to use basis without transfer of ownership/title without consideration, which are not recognised separately in the financial statements.

Advances paid towards the acquisition of assets as at the balance sheet date are disclosed under longterm loans and advances.

Intangible assets:

Intangible assets are recorded at the consideration paid for acquisition of such assets and are carried at cost less accumulated amortization

iv) Impairment of property plant and equipment

The Trust periodically assesses whether there is any indication that any PPE may be impaired. If any such indication exists, the Trust estimates the recoverable amount of the asset. If such recoverable amount of the PPE is less than its carrying amount, the carrying amount is reduced to its recoverable amount. The reduction is treated as an impairment loss and is recognised in the income and expenditure account. If at the Balance Sheet date there is an indication that if a previously assessed impairment loss no longer exists, the recoverable amount is reassessed and the asset is reflected at the recoverable amount subject to a maximum of depreciable historical cost.

v) Depreciation and amortisation

Depreciation on property plant and equipment and amortisation on intangible assets is provided on a straight-line method basis over the estimated useful life as follows:

Class of assets	Estimated useful life in years
Tangible assets:	
Buildings	15
Plant and equipments	3
Office equipments	3
Computer equipments	3
Furniture and fixtures	5
Vehicles	3
Distribution vessels	2
Intangible assets:	
Computer Software	3

Land is not depreciated. Depreciation on leasehold improvements is provided over the primary lease term or the useful life of assets, whichever is lower. Depreciation is charged on a proportionate basis



The Akshaya Patra Foundation Notes to the financial statements for the year ended 31 March 2021

1. Significant accounting policies (continued)

for all assets purchased and sold during the year. Individually low cost assets, acquired for less than Rs 5,000 (other than distribution vessels), are depreciated fully in the year of acquisition.

vi) Inventory

Inventory comprises provisions and groceries which include food grains, dhal and pulses, oils and ghee and other items like spares and fuel. Inventory is valued at cost, determined under the first in first out method.

In case of Government grants of rice and wheat in kind, the inventory cost is determined at the lower of the market price or government regulated price.

Cost of inventory, other than those received as government grants, comprises purchase cost and all expenses incurred in bringing the inventory to its present location and condition.

Inventories received as donation in kind are measured at fair value on the date of receipt.

vii) Investments

Investments are either classified as current or non-current based on management's intention as on date of purchase. Current Investments are carried at the lower of cost and fair value determined separately for each individual investment. Non-current investments are carried at cost less diminution, other than temporary, in value, determined separately for each individual investment. Profit or loss on sale of investments is determined separately for each investment.

viii) Donations and Receipt of Grants

Grants and Donation received in cash:

Donations received in cash, other than those received for depreciable property plant and equipment, are recognised as income when the donation is received, except where the terms and conditions require the donations to be utilised over a certain period. Such donations are accordingly recognised rateably over the period of usage or on utilisation. The deferred income is disclosed as "Deferred donation – feeding" under other current liabilities in the balance sheet.

Donation received in cash towards depreciable assets, the ownership of which lies with the Trust, are treated as deferred donation income and recognized as donation income on a straight-line basis over the useful life of the asset.

The deferred donations towards depreciable assets received in cash being identified as funds which provide long term benefits to the Trust, are disclosed under Designated Funds in the balance Sheet.

Donation received in cash towards non-depreciable assets, the ownership of which lies with the trust, are treated as earmarked donation and not recognised as income.

Grants and Donations received in kind:

Donations received in kind from non-government entities, other than those received for depreciable assets, are measured at fair value on the date of receipt and recognised as income only upon their utilisation. Unutilised donations are deferred and disclosed as kind donations or grain grants received in advance under other current liabilities in the balance sheet.

Donations received in kind towards depreciable fixed assets, the ownership of which lies with the Trust is treated as deferred donation income and recognized as donation income on a straight-line basis over the useful life of the asset.

The deferred donations towards depreciable assets received in kind being identified as funds which provide long term benefits to the Trust, are disclosed under the Designated Funds in the Balance Sheet, 100



Notes to the financial statements for the year ended 31 March 2021

1. Significant accounting policies (continued)

Donations and Receipt of Grants (continued)

Donation received with specific direction:

Donations made with a specific direction that they shall form part of the corpus fund or endowment fund of the Trust are classified as such, and are directly reflected as trust fund receipts in the balance sheet.

Government grants received:

Government grants related to subsidy received in cash or in kind are recognised as income when the obligation associated with the grant is performed and right to receive money is established and reflected as receivables in the balance sheet. Income earned in excess of amounts billed is treated as Unbilled cash subsidy and disclosed as a part of receivables. The value of government grants received in kind is determined based on the government regulated price of those goods at the time of receipt.

Income from receipts for other programs is recognised when the associated obligation is performed and right to receive money is established.

Interest on deployment of funds is recognised using the time-proportion method, based on underlying interest rates.

ix) Income tax

The Trust is registered under Section 12A of the Income tax Act, 1961 ('the Act'). Under the provisions of the Act, the income of the Trust is exempt from tax, subject to the compliance of terms and conditions specified in the Act. A provision is recorded in case the Trust fails to comply with the relevant terms and conditions of the Act

Consequent to the insertion of tax liability on anonymous donations vide Finance Act 2006, the Trust provides for the tax liability in accordance with the provisions of Section 115 BBC of the Act, if at all there are any such anonymous donations.

Foreign exchange transactions x)

Transaction: Foreign exchange transactions are recorded at a rate that approximates the exchange rate prevailing on the date of the transaction. The difference between the rate at which foreign currency transactions are accounted and the rate at which they are realized is recognized in the income and expenditure account.

Provisions and contingent liabilities xi)

Provisions are recognised when, as a result of obligating events, there is a present obligation that probably requires an outflow of resources and a reliable estimate can be made of the amount of obligation.

Contingent liability disclosure is made when, as a result of obligating events, there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources.

No provision or disclosure is made when, as a result of obligating events, there is a possible obligation or a present obligation where the likelihood of an outflow of resources is remote.





The Akshava Patra Foundation Notes to the financial statements for the year ended 31 March 2021

1. Significant accounting policies (continued)

xii) Retirement benefits

Provident fund

All eligible employees receive benefits from provident fund, which is a defined contribution plan. Both the employee and the Trust make monthly contribution to the fund, which is equal to a specified percentage of the covered employee's basic salary. The Trust has no further obligations under this plan beyond its monthly contributions. Monthly contributions made by the Trust are charged to income and expenditure account.

Gratuity

The Trust provides gratuity, a defined benefit retirement plan, to its eligible employees. In accordance with the Payment of Gratuity Act, 1972, the gratuity plan provides a lump sum payment to the eligible employees at retirement, death, incapacitation or termination of employment, of an amount based on the respective employee's basic salary and tenure of employment with the Trust. The gratuity liability is accrued based on an actuarial valuation at the balance sheet date, carried out by an independent actuary.

Compensated absences

The employees of the Trust are entitled to compensated absences which are both accumulating and non-accumulating in nature. The expected cost of accumulating compensated absences is determined by actuarial valuation based on the additional amount expected to be paid as a result of the unused entitlement that has accumulated as at the Balance Sheet date. Expense on non-accumulating compensated absences is recognized in the period in which the absences occur.

The Trust treats accumulated leave expected to be carried forward beyond twelve months, as long-term employee benefit for measurement purposes. Such long-term compensated absences are provided based on the actuarial valuation. The Trust presents the entire leave as a current liability in the balance sheet, since it does not have an unconditional right to defer its settlement for 12 months after the reporting date.

viii) Leaves

Assets acquired under lease where the significant portion of risks and rewards of ownership are retained by the lessor are classified as operating lease. Lease rentals are charged to income and expenditure account on a straight line basis over a non-cancellable period.

Related party transactions

The Trust has identified the entities as related parties which are trusts or societies having one or more common Trustees. The value for the related party transactions is computed based on the methodology agreed with the related parties and as agreed and adopted by the Board of Trustees. The methodology was also examined by a Chartered engineer and a Cost auditor. The Trust has a framework to cross charge at a marginal cost plus mark up, for the use of facilities by the related parties. All the transactions with the related party are recorded in books of accounts.

The Trust identifies Key managerial personnel (KMPs) having significant influence as related parties. The KMPs of the Trust include Chief Executive Officer and Chief Financial Officer.

Cash and cash equivalents xv)

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Cash and cash equivalents comprise cash and balances with banks. The Trust considers all highly liquid investments with a remaining maturity at the date of purchase of three months or less and that are readily convertible to known amounts of cash to be cash equivalents.



Notes to the financial statements for the year ended 31 March 2021

		₹ in lakhs
	As at	As at
2.1 Trust fund receipts	31 March 2021	31 March 2020
Corpus donations		1
Opening balance	17,517.57	17,516.57
Add: Corpus donations received during the year	71.00	1.00
	17,588.57	17,517.57
Endowment fund		
Opening balance	238.01	227.94
Add: Endowment fund received during the year	73.75	10.07
	311.76	238.01
	17,900.33	17,755.58
2.2 Excess of (expenditure over income) / income over expenditure		
Opening balance	1,742.09	3,340.59
Add: Deficit of expenditure over income	(3,346.60)	(1,598.50
	(1,604.51)	1,742.09
2.3 Designated funds and capital grants received		
Donations related to depreciable assets		
- Donation received in cash	25,097.98	25,271.66
- Donation in kind	182.35	279.08
Donations related to non depreciable assets	361.55	361.55
Donations related to ear marked donations - others	4,834.07	1,269.06
	30,475.95	27,181.35
2.4 Other long term liabilities		
Advance received from the State Government for contruction of kitchen	1,031.71	1,093.64
Retention money payable to capital creditors	119.10	138.18
	1,150.81	1,231.82
2.5 Long-term provisions		

Provision for employee benefits		
Gratuity [refer note 2.28 (b)]	818.23	553
	819.21	551





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The Akshaya Patra Foundation Notes to the financial statements for the year ended 31 March 2

2.6 Trade payables

Creditors for expenses [refer note 2.26]

2.7 Other current liabilities

Grain assistance received in advance from State Governments Cash assistance received in advance from State Governments Advance received from the State Government for construction of I Deferred donation feeding - in cash Deferred donation feeding - in kind Creditors for capital goods

Other payables

Accrued salaries Contribution to provident and other funds Other liabilities Withholding and other taxes payable

2.8 Short-term provisions

Provision for employee benefits Gratuity [refer note 2.28 (b)] Compensated absences [refer note 2.28 (c)]



002		

21	As at 31 March 2021	₹ <i>in lakhs</i> As at 31 March 2020
	2,841.68	4,627.16
	225.16	351.77 548.42
kitchen	439.27 61.93	548.42
	8,107.04	4,252.26
	97.60	7.75
	740.50	1,292.70
	656.72	1,053.40
	129.77	199.52
	1,094.11	628.94
	183.81	190.12
	11,735.91	8,524.88

934.09	1,122.03
451.32	593.89
482.77	528.14



		Gro	Gross block			Accumulated depreciation/amor	reciation/amortisation	linn	Net	R in lakhs
Particulars	As at 1 April 2020	Additions during the year	Disposals during the year	As at 31 March 2021	As at 1 April 2020	Charge for the year	Disposals during the year	As at 31 March 2021	As at 31 March 2021	As at 31 March 2020
Tangible assets, Owned										
Land	1,007.02			1,007.02	1			,	1,007.02	1,007.02
Buildings	7,692.33	418.14	, -	8,110.47	2,957.52	504.27	•	3,461.79	4,648.68	4,734.81
Leasehold improvements	11,063.38	716.91	82.66	11,697.63	4,869.14	1,362.17	82.29	6,149.02	5,548.61	6,194.24
Plant and equipment	16,086.59	1,040.53	39.32	17,087.80	11,585.81	2,751.53	38.69	14,298.65	2,789.15	4,500.78
Furniture and fixtures	1,090.42	75.91	6.18	1,160.15	758.56	122.49	6.18	874.87	285.28	331.86
Vehicles	8,248.73	898.40	311.59	8,835.54	6,551.34	1,124.66	300.80	7,375.20	1,460.34	1,697.39
Office equipment	758.53	26,43	13.57	771.39	593.01	103.57	13.54	683.04	88.35	165.52
Computer equipment	1,011.27	51.47	11.83	1,050.91	710.86	180.10	11.55	879.41	171.50	300,41
Distribution vessels	4,735.25	296.37	25,40	5,006.22	3,728.17	861.60	25.38	4,564.39	441.83	1,007.08
Total - tangible fixed assets	51,693.52	3,524.16	490.55	54,727.13	31,754.41	7,010.39	478.43	38,286.37	16,440.76	19,939.11
Intangible assets, owned										
Computer software	684.87	5.23	2.10	688.00	488.23	120.19	2.06	606.36	81.64	196.64
Total - intangible fixed assets	684.87	5.23	2.10	688.00	488.23	120.19	2.06	606.36	81.64	196.64
ALL DATE	52,378.39	3,529.39	492.65	55,415.13	32,242.64	7,130.58	480.49	38,892.73	16,522.40	20,135.75
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2.9 Pi perty, plant & equip

31 March 2021

The Akshaya Patra Foundation Notes to the financial statements ē ÷

The Akshaya Patra Foundation Notes to the financial statements for the year ended 31 March 202

2.10 Long-term loans and advances

Unsecured, considered good Capital advances for purchase of property, plant and equipment Tax deducted at source Prepaid expenses Rental deposits Security deposits Tender deposits

2.11 Other non-current assets

Deposits with original maturity more than 12 months - with banks * - with financial institutions Interest accrued

The Trust has created a charge over the deposits of ₹ 20.24 lakhs (31 March 2020 : ₹ 53.06 lakhs) as a security against the performance bank guarantees issued by the Trust in the favour of beneficiaries.

(This space has been intentionally left blank)



As at	₹ <i>in lakhs</i> As at
31 March 2021	31 March 2020
1,811.11	2,373.03
184.37	283.11
25.30	17.91
226.19	. 248.57
299,40	272.55
205.96	51.00
2,752.33	3,246.17

2,464.	19	1,121.18
4	09	
1,600.	14	1,035.34
860.	6	85.84



		₹ in lakhs
	As at	As at
2.12 Investments	31 March 2021	31 March 2020
Υ.		
Current:		
Investment in Mutual Funds – quoted NIL units (31 March 2020 : 161614 units) of Aditya Birla Sun Life Floating Rate Fund - Direct Growth Plan (Market Value NIL) (31 March 2020 : ₹ 407.75 lakhs)		405.98
Non current:	5 C	405.98
Others (unquoted)		
Investment in Government of India bonds	1,025.00	1,025.00
	1,025.00	1,430.98
2.13 Inventories		
Provisions and groceries		
Rice and wheat	260.83	299.05
Dhal and pulses	233.83	465.78
Oils and ghee	81.19	272.86
Other groceries	353.45	580.39
	929.30	1,618.08
Fuel	54.14	73.30
Stores and spares	128.71	108.24
	182.85	181.54
	1,112.15	1,799.62
2.14 Cash and bank balances		
Cash and cash equivalents		
Cash in hand	0.14	6.03
Balances with :		
Banks - current accounts	104.42	483.87
Banks - savings accounts	24,784.92	19,242.62
Other bank balances	#1,0007110	1.11.000
Deposits with maturity less than 12 months		
- with banks	1,210.41	286.08
- with financial institutions	2,435.52	3,879.00
	28,535.41	23,897.60
2.15 Amount receivables from the State Governments		
Receivables		
Unsecured, considered good Support from State Governments	1,539.88	2,626.33
Unsecured, considered doubtful:	0.000	0.000
Doubtful support receivable from State Governments	489.39	325.57
	2,029.27	2,951.90
Less: provision for doubtful receivables from State Governments *	489.39	325.57
Unbilled		
Unbilled support from the State Governments	721.65	1,184.03
1	721.65	1,184.03
	2,261.53	3,810.36
Movement of provision for doubtful receivables from State Governments		
bening balance	325.57	158.77
	(3.42)	. (34.86
rite off during the year ovision made during the year osing balance	167.24 489.39	201.66



The Akshaya Patra Foundation Notes to the financial statements for the year ended 31 March 2021

2.16 Short-term loan and advances

Unsecured, considered good Other receivables* [refer note 2.26]

Others Prepaid expenses Advance to suppliers Staff advance

*Includes unbilled Jease rental income as on 31 March 2021 : ₹ 603.3 lakhs (31 March 2020 :

2.17 Other current assets

Interest accrued



	₹ in lakh
As at	As at
31 March 2021	31 March 2020
1,421.22	1,842.4
1,421.22	1,842.4
162.16	129.3
345.48	472.8
12.15	25.14
519.79	627.3
1,941.01	2,469.7

	50	153.99
64.6	50	153.99



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Notes to the financial statements for the year ended 31 March 2021

		s in lakhs
	For the year ended 31 March 2021	For the year ended 31 March 2020
2.18 Income from donations		
Recognised towards mid day meal program *	4,514.68	24,484.42
Donations in kind	944.97	163.59
Other relief programs **	22,119.37	1,104.56
	27,579.02	25,752.57

* Includes Cooked meals and Dry Ration Kits program as notified under mid day meal scheme by respective State Governments.

** Includes Cooked meals, Happiness Kits, Family Kits and Grocery Kits program undertaken by the Trust.

2.19 Support from State Government

*
grains 1,446.64 2,817.28
ing cost and dry ration 10,899.95 22,000.62
12,346.59 24,817.90
12,346.59

2.20 Income from specific donations towards property, plant & equipment

Depreciable assets	4,777.08	5,163.26
Donations in kind related to depreciable assets	193.68	218.78
9	4,970.76	5,382.04
2.21 Other income		
Interest income	1,092.05	728.79
Profit on sale of property plant and equipment	48.90	
Liabilities no longer required written back	198.59	114.95
Lease rental income *	301.03	1,210.75
Miscellaneous income	115.09	632.56
	1,755.66	2,687.05

*Prior period income 31 March 2021: Nil (31 March 2020: ₹ 549.74 lakhs)

*Lease rental income includes unbilled rental income for 31 March 2021: Nil (31 March 2020: ₹ 603.3 lakhs)





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The Akshaya Patra Foundation Notes to the financial statements for the year ended 31 March 2021

2.22 Materials and utilities consumed

Provisions, groceries and spares Fuel Power and lighting

2.23 Personnel cost

Salaries, wages and bonus Contributions to provident and other funds Contract staff Staff welfare Employee medical expenses

2.24 Other operating expenses

Communication expenses Insurance Honorarium / reimbursement of expenses to volunteers Printing and stationery Rates and taxes License and renewal fees Office expenses Courier and postage Fees for audit of special purpose financial statements Other audit fees Bank charges Loss on write off or sale of property plant and equipment Provision for doubtful receivables from State Government Write offs - Government receivables Write offs - other receivables Miscellaneous expenses



	₹ in lakhs
For the year ended 31 March 2021	For the year ended 31 March 2020
23,908.66	23,323.93
764.48	3,346.19
464.47	923.48
25,137.61	27,593.60
	÷.
8,954.57	11,245.02
768.97	1,119.45
678.63	1,838.99
165.66	343.60
157.24	184.47
10,725.07	14,731.53
174.35 135.76 453.43	150.66
	147.1:
124.80	147.1: 169.50
52.47	147.1: 169.50 94.3-
52.47 153.14	147.1: 169.50 94.3- 67.8
52.47 153.14 42.90	147.13 169.50 94.34 67.89 102.62
52.47 153.14 42.90 7.27	147.13 169.50 94.34 67.89 102.60 .23.53
\$2.47 153.14 42.90 7.27 59.00	147.13 169.50 94.34 67.89 102.60 .23.51 24.20
\$2.47 153.14 42.90 7.27 59.00 338.12	147.13 169.50 94.3- 67.81 102.6 .23.5 24.20 144.0
\$2.47 153.14 42.90 7.27 59.00	147.13 169.50 94.3- 67.81 102.6 .23.5 24.20 144.0 106.12
\$2.47 153.14 42.90 7.27 59.00 338.12 141.27	147.13 169.50 94.3- 67.89 102.60 .23.51 24.20 144.0 106.11 9.4
\$2.47 153.14 42.90 7.27 59.00 338.12 141.27 	147.13 169.50 94.34 67.88 102.66 23.55 24.20 144.00 106.12 9.4 201.66
52.47 153.14 42.90 7.27 59.00 338.12 141.27	147.13 169.50 94.34 67.8 102.6 23.5 24.20 144.0 106.12 9.4 201.6 11.7
52.47 153.14 42.90 7.27 59.00 338.12 141.27 167.24	97.32 147.13 169.50 94.34 67.89 102.63 .23.53 24.20 144.00 106.13 9.44 201.66 11.74 80.8



The Akshaya Patra Foundation Notes to the financial statements for the year ended 31 March 2021

2.25 Capital commitments and contingencies

		Amount in Alakhs	
	For the year ended 31 March 2021	For the year ended 31 March 2020	
Estimated amount of contracts remaining to be executed on capital account and not provided for, net of advances	2,943.97	4,086.40	
Performance bank guarantee	202.46	530.57	

The Trust has been sanctioned non fund based facility of ₹ 750 lakhs from YES Bank against an exclusive charge on current assets and movable propriy plant and equipment of the Trust to the extent of the sanctioned amount. The bank guarantee issued by the Trust in favour of beneficiaries is secured by amount of fixed deposit with bank which amounts to ₹ 20.24 lakhs in the current year and ₹ 53.06 lakhs in the previous year.

Note on Goods and Service Tax

The Trust is engaged in Charitable feeding activities against receipt of Government Support and as per the Management, the said activity is "not in the course of business", fluther the Trust "does not receive any consideration from the beneficiaries" and the Government Support cannot be treated as "a consideration" as it is only a pass-through given that the Trust is under contractual obligations to spend the entire amount without earning any mark-up on specified items of expenditure. Furthermore, the Management emphasis that the Trust is under the obligation to meet the remaining items of expenditure (mainly manpower, distribution and kitchen running and administration costs) through donations.

However, the Authority of Advance Ruling in Rajasthan under Goods and Services Tax Act has given an Adverse Ruling that serving of food under Government sponsored program, transfer of goods/capital equipment exclusively used for such charitable feeding activities between kitchens situated in different state of the Trust and sale of scrap items generated during such charitable feeding program are "in the course of business and hence are covered under the scope of supply as per Section 7 of the CGST / RGST Act 2017".

The Trust has been advised by their legal consultants during FY 2018- 19, that the above ruling is bad in law as it erroneously treats the Government Support as a consideration under GST Laws. The Rajasthan High Court has admitted the Writ Petition filed against the above Ruling and judicial proceedings are under way. During previous year, the Hon'ble court has given a stay on the above Order of Rajasthan Advance Ruling Authority.

The charitable feeding programs provided to education institutions providing services by way of pre-school education and education up to higher secondary school or equivalent are exempt from GST vide Notification Number 12 / 2017 issued under CGST Act.

The Management, based on their independent legal consultant's advice believes that the above principles are applicable for Government Support received towards Charitable Feeding Program as well as Covid Relief Operations and hence there would be no GST implication on the Support received from Government on such charitable activities of the Trust and accordingly will not have any adverse impact on the financial statements.





The Akshaya Patra Foundation

Notes to the financial statements for the year ended 31 March 2021

2.26 Related parties transactions

- a. Related Parties
- those related parties have been disclosed below:

Trusts and societies with common trustees

International Society for Krishna Consciousness, Bangalore ("ISKCON"); The Akshaya Patra Foundation, USA ("TAPF USA");

- The Akshaya Patra Foundation, UK ("TAPF UK");
- Hare Krishna Movement ("HKM"); Hare Krishna Movement Charitable Foundation ("HKMCF");
- Touchstone Foundation ("TSF"); Touchstone Charities ("TSC").
- Vrindavan Chandrodaya Mandir ("VCM"); Great India Talent Foundation ("GITF")
- Sri Krishna Balaram Seva Trust ("SKBST");
- Iskcon Charities; ("IC")
- Sankirtan Seva Trust; ("SST")
- Eco Agri Reasearch Foundation; ("EARF")
- Private limited companies with common directors
- GoldenAvatar Ventures Private Limited ("GVPL");
- Bluelotus knowledge Ventures Private Limited ("BKVPL");
- ii. The Trust has identified the following personnel as key managerial personnel (KMP) who are holding offices having significant influence: Shridhar Venkat - Chief Executive Officer
- Ganesh R Chief Financial Officer (resigned w.e.f 31 October 2021)
- Balaji M N Chief Financial Officer (appointed w.e.f 01 November 2021)

h. The following is a summary of related party transactions :

Particulars

Income from cash donations received towards mid-day meal feeding program TAPFUSA

HKM Jaipur HKM Vrindavan TAPFUK ISKCON

HKM Mumbai

Income from cash donations received towards fixed assets : TAPF USA



i. The Trust has identified the following entities/companies as related parties having one or more common trustees/director and transactions with

		Amount in R lakhs
	For the year ended 31 March 2021	For the year ended 31 March 2020
ime:		
	3,769.49	3,913.21
		24.90
		48.18
	659.88	183.92
	34.87	1.87
		1.02
	4,464.24	4,173.10
	289.25	897.20
	289.25	897.20



Amount in Flathe

The Akshaya Patra Foundation Notes to the financial statements for the year ended 31 March 2021

2.26 Related parties transactions (continued)

		Amount in ₹ lakhs
	For the year ended	For the year ended
Particulars	31 March 2021	31 March 2020
Lease rental Income*		
HKM Jaipur	13.87	37.81
Touchstone Foundation - Mysore	0.07	
Touchstone Foundation - Vadodara	1.24	54.89
Touchstone Foundation - Bhilai	4.19	
Touchstone Foundation - Rourkela	1.15	4.91
Touchstone Foundation - Bhavnagar	2.36	4.15
Touchstone Foundation - Silvassa	4.44	2.93
Touchstone Foundation - Survassa	0.37	38.56
Touchstone Foundation - Sunat	0.71	
	3.39	· · ·
Touchstone Foundation - Mangalagiri	5.84	22.98
Touchstone Foundation - Vizag	4.05	271.98
Touchstone Foundation - Ahmedabad	1.65	
Touchstone Foundation - Kuppam	5.21	2.31
Touchstone Foundation - Guwahati	5.21	0.84
Touchstone Foundation - Jaipur		9.12
Touchstone Foundation - Bhubaneshwar		2.03
Touchstone Foundation - Hyderabad		6.86
Touchstone Foundation - HKH	149.78	177.36
HKMCF- Narsingi		10.11
HKMCF- Mangalagiri	1.44	2.21
HKMCF- Kakinada		
HKMCF- Gudivada	1	13.85
HKMCF- Nellore	0.22	2.53
HKMCF – Visakhapatnam		14.61
HKMCF- Ongole		9.41
GITF	0.01	0.01
HKMCF- Kothagudem	3.89	12.54
HKMCF- Warangal	34,43	29.86
HKMCF- Srikakulam	8.22	1. Sec.
HKM – Mumbai	6.43	1.14
HKM - Gurgoan	22.65	
HKM - Hyderabad	6.88	21.75
HKMCF+ Hyderabad		0.12
HKM- Mangalore	-	0.98
HKM- Guwahati	0.64	2.99
HKM- Ahmedabad	1.40	
ISKCON	8.18	0.89
Blue Lotus Knowledge Ventures Pvt Ltd	2.80	4,80
HKM- Vrindavan	8.04	204.82
HKM- Mangalagiri		130.39
HKM- Hubli	1.10	19.47
	304.65	1,119.21

* For the FY 2019-20 it includes prior period income of ₹ 549.74 lakhs, out of which ₹ 249.09 lakhs is unbilled income pertaining to prior years. This crosscharge has been computed at a marginal cost, the methodology has been agreed with the related parties, adopted by the Board of Trustees. Further, it was examined by a Chartered Engineer and a Cost Auditor.





The Akshaya Patra Foundation Notes to the financial statements for the year ended 31 March 2021

2.26 Related parties transactions (continued)

Rent and other expenses paid: ISKCON HKM Vrindavan HKM Ahmedabad HKM Hubli Eco Agri Research Foundation Sankirtan Seva Trust HKMCF Narsingi HKMCF Warangal HKMCF Ongole

Expenditure incurred on behalf of the Trust: ISKCON GITE HKM Vrindavan HKM Hubli HKM Varanasi Touchstone Foundation - HKH Touchstone Foundation - Hyderabad Touchstone Foundation - Vrindavan Touchstone Foundation - Narsingi Touchstone Foundation - Bellary Touchstone Foundation - Srikakulam Touchstone Foundation - Mangalore Touchstone Foundation - Jaipur Touchstone Foundation - HO Touchstone Foundation - Baran Touchstone Foundation - Jodhpur Touchstone Foundation - Ajmer Touchstone Foundation - Nathdwara Touchstone Foundation - Ahmedabad Touchstone Foundation - Bhilwara Touchstone Foundation - Bikaner Touchstone Foundation - Jhalawar Touchstone Foundation - Bhubaneshwar Touchstone Foundation - Udaipur Touchstone Foundation - Chittorgarh HKMCF Warangal HKM Ahmedabad HKM Jaipur HKM Bhilai HKM Mumbai Sankirtan Seva Trust HKMCF Mysore Golden Avatar Venture Private Limited Sri Krishna Balaram Seva Trust TAPF UK Vrindavan Chandrodaya Mandir Eco Agri Research Foundation HKMCF Narsingi HKMCF Nellore



	Amount in & lakhs
For the year ended	For the year ended
31 March 2021	31 March 2020
23.34	54.39
28.10	28.27
0.07	0.06
0.99	
0.22	Q
8.86	7.92
23.79	1.74
	3.63
-	9.49
	0.88
85.37	104.64
5.95	27.90
12.63	28.89
1.20	26.74
1.33	23.31
8.35	
0.04	0.22
0.44	
0.17	4.18
5.80	7.50
-	0.26
2	0.65
	0.21
	1.26
	2.99
	0.03
	0.02
	0.09
	0.05
÷	0.51
-	0.03
	0.03
	0.03
	0.20
1	0.05
	0.18
	- 16.25
0.48	4.85
0.08	
-	0.78
	0.15
32.67	0.13
23.00	1.13
1.29	
	0.15
	0.21
	0.03
3.91	5.43
	6.90
	0.64
97.34	161.9



Notes to the financial statements for the year ended 31 March 2021

2.26 Related parties transactions (continued)

	Amount in <i>Elakhs</i>	
	For the year ended	For the year ender
	31 March 2021	31 March 2020
Expenditure incurred by the Trust on behalf of related parties:		
ISKCON	2.30	12.64
HKM Hubli	0.72	2.00
HKM Jaipur	6.07	189.20
HKM Vrindavan		74.3
HKM Guwahati	0.03	
HKM Ahmedabad	1.01	0.0
Touchstone Foundation - Mysore	0.20	
Touchstone Foundation - Jaipur	1.80	0.34
Fouchstone Foundation - Vizag	4,14	2.5
Touchstone Foundation - Ahmedabad	14.45	22.1
Fouchstone Foundation - Gambheeram	1.59	· .
Fouchstone Foundation - Hyderabad		1.3
TAPFUSA	-	11.9
TAPF UK	10.41	
HKMCF Nellore	0.86	
HKMCF Narsingi	0.67	
HKMCF Kuppam	0.69	
HKMCF Nawabpet	3.08	
Eco Agri Research Foundation	1.61	-
Touchstone Charities	9.28	15
HKMCF Srikakulam	1.55	4.1
Balances receivable and payable to related parties:		
Trade payable for expenses:		
ISKCON	6.12	6.1
Sri Krishna Balarama Seva Trust	-	0.0
HKM - Ahmedabad	÷	0.0
HKM - Varanasi	9.33	
Vrindavan Chandrodaya Mandir	0.03	0.0
Golden Avatar Venture Private Limited	0.35	0.2
Touchstone Foundation - Vrindavan	0.72	
Touchstone Foundation - HO	1.78	17
Touchstone Foundation - Narsingi	0.66	
HKM Bhilai		
	0.78	0.7
Sankirtana Seva Trust	0.78 26.75	0.7
	26.75	2.0
Eco Agri Research Foundation Receivable from related parties:	26.75 0.74 47,26	2.0 9.4
Eco Agri Research Foundation Receivable from related parties: HKM Vrindavan	26.75 0.74 47.26 246.27	2.0 9.4 263.3
Eco Agri Research Foundation Receivable from related parties: HKM Vrindavan HKM Jaipur	26.75 0.74 47.26 246.27	2.0 9.4 263.3 184.8
Eco Agri Research Foundation Receivable from related parties: HKM Vrindavan HKM Jaipur HKM/DEP Narsingi	26.75 0.74 47.26 246.27 104.32	2.0 9.4 263.3 184.8 43.3
Eco Agri Research Foundation Receivable from related parties: HKM Vrindavan HKM Jaipur HKMCF Narsingi TAPF UK	26.75 0.74 47.26 246.27 104.32 0.65	2.0 9.4 263.3 184.8 43.3
Eco Agri Research Foundation Receivable from related parties: HKM Vrindavan HKM Jaipur HKMCF Natsingi TAPF UK HKMCF – Mangalagiri	26.75 0.74 47.26 246.27 104.32 0.65 15.18	2.0 9.4 263.3 184.8 43.3 13.5
Eco Agri Research Foundation Receivable from related parties: HKM Vrindavan HKM Jaipur HKMCF Narsingi TAFF UK HKMCF – Mangalagiri HKMCF Kakinada	26.75 0.74 47.26 246.27 104.32 0.65 15.18	20 9.4 263.3 184.8 43.3 13.5 2.4
Sankirtana Seva Trust Eco Agri Research Foundation Receivable from related parties: HKM Vrindavan HKM Jaipur HKMCF Narsingi TAPF UK HKMCF – Mangalagiri HKMCF – Mangalagiri HKMCF – Gudivada HKMCF Nellore	26.75 0.74 47.26 246.27 104.32 0.65 15.18	2.0 9.4 263.3 184.8 43.3





The Akshaya Patra Foundation Notes to the financial statements for the year ended 31 March 2021

2.26 Related parties transactions (continued)

Particulars HKMCF - Vizag HKMCF Ongole Touchstone Foundation - Mysore Touchstone Foundation - Gambheeram Touchstone Foundation - Ahmedabad Touchstone Foundation - Vadodara Touchstone Foundation - Hyderabad Touchstone Foundation - Kuppam Touchstone Foundation - Lucknow Touchstone Foundation - Mangalagiri Touchstone Foundation - Vizag Touchstone Foundation - Rourkela Touchstone Foundation - Bhavnagar Touchstone Foundation - Silvassa Touchstone Foundation - Surat Touchstone Foundation - Bhubaneshwar Touchstone Foundation - Guwahati TAPF USA HKM - Mumbai HKM - Ahmedabad HKM - Guwahati HKM - Mangalore HKMCF Warangal HKMCF - Hyderabad HKMCF - Kothagudem HKMCF - Nawabpet HKMCF - Kuppam Touchstone Charities GITF Bluelotus Knowledge Ventures Pvt Ltd HKM Gurgoan HKM Hubli HKM - Mangalagiri HKMCF - Srikakulam

Unbilled receivables from related parties

HKM Jaipur Touchstone Foundation HKMCF- Narsingi HKMCF- Kakinada HKMCF- Gudivada HKMCF - Visakhapatnam HKMCF- Ongole HKMCF- Warangal HKM - Hyderabad HKM- Mangalagiri

Compensation to Key Managerial Personnel:

Shridhar Venkat (appointed as Chief Executive Officer effective April 2014) Fixed Pay Performance based variable pay

Ganesh R

(appointed as Chief Financial Officer effective November 2014) (resigned w.e.f 31 October 2021) Fixed Pay Performance based variable pay

on the basis of actuarial valuation by the Trust.



31 March 2020 8.09 1.70
1.70
2
75.65
38.52
2.24
5
0.41
16.03
13.56
4.15
2.93
33.01
2.57
2.31
1.35
1.55
2.99
0.82 24.93
0.14
14.79
•
0.01
5.66
22.58
0.19
4.10
788.63
23.15
232.02
129.46
0.10
12.47
7.23
6.35
1.54
21.75
130.39
564.46

Remuneration of KMP does not include long term benefits by way of gratuity and compensated absences, which are currently not payable and are provided



The Akshava Patra Foundation Notes to the financial statements for the year ended 31 March 2021

2.27 Matters related to governance and administration of related party transaction

2.27 (a)

i. In November 2020, an Audit Committee (AC) member of the Trust raised certain concerns over the governance and administration of the Trust, vide an email to all the Trustees. Some of the AC members and independent trustees resigned citing these concerns. Some e-mails were also received from whistleblowers alleging that, at certain locations, there were irregularities in the functioning of the Trust.

ii. The concerns /allegations, inter-alia included, operational conflict of interest with related party trusts (RPTs), absence of formal accountability and responsibilities for involvement of employees of RPTs in operations of the trust, sharing and usage of resources with RPTs without appropriate audit trail. absence of arm's length assessment for certain transactions with RPTs, vulnerability to diversion of funds as the collection of donations is carried out by the missionaries for both RPTs and the Trust, etc.

iii. The Board of Trustees and the AC of the Trust was reconstituted by appointing new independent trustees during December 2020. The reconstituted Board of Trustees and AC independently evaluated the concerns / allegations raised by the AC members / Trustees and the whistleblowers.

iv. The Trust appointed an independent firm to conduct a special audit of the Trust, covering the significant kitchens at various locations, for the period from 1 April 2017 to 31 March 2020 (3 year period) to examine and report on the concerns raised by the AC members / Trustees and the whistleblowers, which inter-alia included a detailed review and forensic analysis of the books and records at those locations.

v. Key observations of the special audit, inter-alia included, non-declaration of usage of some facilities, assets and manpower in certain kitchens of the Trust by RPTs, donations in cash and assets that may have been sought for the Trust but potentially received by the RPTs, certain findings indicated probable noncompliances with the donor mandates / agreements with the state government / municipal bodies entered by the Trust related to usage of Trust's resources by the related parties, process level gaps identified at some locations in procurement and other processes etc. The Special Auditors also suggested an alternate approach / method, i.e. full cost recovery for the services availed by the RPTs as against the method being followed by the Trust consistently in cartier years.

vi. Further, at few kitchens of the Trust, there were certain observations which were included in the Report as scope limitations and were not quantified, due to unavailability of the underlying records. These primarily include donation registers of the RPTs at a few locations, manpower and vehicle running expenses for few kitchens incurred by the Trust which may have been used by the RPTs.

vii. The special audit report ("the Report") dated 21 January 2022, included an observation on the cross-charge methodology which stated that the amount to be cross charged to RPTs amounting to Rs 2,340 lakhs (for 3 year period). The Report further suggested additional cross charges of Rs 2,860 lakhs based on the new methodology (on a full cost basis), as against the methodology consistently followed by the Trust. However, the management has quantified and cross charged Rs 1,502 lakhs (for 3 year period), based on the methodology followed consistently by the Trust in those respective years, during the year ended 31 March 2020. Out of cross charge amounting to Rs 1,502 lakhs, 902 lakhs pertain to FY 18 and FY 19, against which Rs 353 lakhs billing was already done in the respective financial year and remaining Rs 549 lakhs was recorded as prior period rental income during FY 20.

- viii. Management's response to the findings of the special audit, inter-alia included:
- a) Providing factual responses to the special auditor for all the observations made in the Report.

b) In relation to cross charges for the services availed by RPTs, the Trust reviewed the methodology consistently followed by involving, third party experts such as Chartered Engineer and a Cost Auditor. Based on its review, the Trust continued to cross charge the related parties based on the methodology earlier approved by Audit Committee and the Board of Trustees, which has been subsequently reviewed again by a Chartered Engineer and a Cost Accountant during FY 21. The Trust believes that such cross charge is adequate in the current circumstances and does not result in any non-compliance. The full cost methodology, as suggested by the special auditor is not mandated by the Trust Deed or any Statute or the Board of Trustees. The Management has prepared a detailed explanation for all the cross charges and entered into agreements with RPTs for the overall amount to be cross charged for the 3 year period ended 31 March 2020. Moreover, the Trust has obtained independent opinions from tax experts on compliance with Direct and Indirect tax laws, which confirm that there is no significant impact on the Trust in respect of the transactions with RPTs.

c) The Trust has obtained independent legal opinion on the land donations / grants received by and registered in the name of the RPTs, where the purpose of donation also included mid-day meal program of the Trust. The opinion contained certain recommendations to the Trust providing protective rights to the Trust for land usage, which has been implemented through agreements / memorandum of understandings with the related parties.

d) The Trust has obtained an independent legal opinion on the period of limitation for the claims to be made on RPTs. Based on the opinion, the Trust has entered into 'No claim agreements' with the RPTs during March 2022 wherein all concerned parties have since agreed that no further claims will be made on this account by either party for the period prior to 1 April 2017 and the amount pertaining to the cross-charge to be made by the Trust to the RPTs for the period 1 April 2017 to 31 March 2020

e) Based on the independent legal opinion obtained, the Management concluded that the findings in the Report did not result in any violation of the applicable laws and regulations, the donor mandates and agreements including, with the State Government and other Municipal bodies.

f) The Management is in the process of implementing process level controls where gaps have been identified, formalizing its approach towards usage of resources by the RPTs and the roles and responsibilities of the Unit President and Unit Teams and their accountability to the Management of the Trust. The actions, in response to the findings of the Report, are being carried out on a prospective basis.

The Management believes that the actions taken by it are adequate, appropriate and in consonance with respect to the objective, intent and operations of the Trust and its donors.





The Akshava Patra Foundation

Notes to the financial statements for the year ended 31 March 2021

2.27 Matters related to governance and administration of related party transaction (Continued) 2.27 (b)

Further to the background given in note 2.27 (a) above and the matter stated in note 2.27 (a)(vi) above there were certain observations which were included in the Special audit report as scope limitations in the absence of necessary underlying records and certain observations suggested that adequate underlying records with respect to usage of TAPF's resources by related parties were not maintained. These primarily include records pertaining to, assets usage details, manpower usage and vehicle running expenses for kitchens incurred by the Trust which may have been used by the RPTs. Based on Management's broad assessment of these incidents and declarations/confirmations obtained from the related parties on this matter, it believes that these findings and nonavailability of adequate underlying records are not expected to have a material impact to the financial statements for the year ended 31 March 2021 and for the period from 1 April 2017 to 31 March 2020.

2.28 Employee benefit plans

a. Defined contribution plans Total contribution made by the Trust during the year towards provident fund and employee's state insurance, defined contribution plans is ₹ 768.97 lakhs (Previous year Rs 1,119.45 lakhs).

b. Gratuity - Defined benefit plan

Particulars

Reconciliation of opening and closing balances of the present value of the defi obligation: Obligations at year beginning Service cost Interest cost Benefits settled Actuarial (gain) / loss

Obligations at year end

Change in plan assets:

Plans assets at beginning of the year, at fair value Expected return on plan assets Actuarini gain / (loss) Contribution Benefits settled Plans assets at end of the year, at fair value

Reconciliation of present value of the obligation and the fair value of the plan

Present value of the defined benefit obligations at the end of the year Fair value of plan assets at the end of the year Liability recognized in the balance sheet

Non-current liability Current Itability Liability recognized in the balance sheet

Gratuity cost for the year:

Service cost Interest cost Expected return on plan assets Actuarial loss/(gain) Net gratuity cost

Assumptions Discount rate

Estimated rate of return on plan assets Salary escalation rate

100% of plan assets are maintained with Life Insurance Corporation of India.

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors such as

d demand factors in the employment market.



		Amount in 🛪 lakhs
	For the year ended	For the year ended
	31 March 2021	31 March 2020
ined benefit		
	5	1 4 1 4 1 4
	1,318.55	1,219.75
	243.01	244,66
	81.24	87.08
	(122.03)	(111.09)
÷—	(30.16)	(121.85)
-	11170101	
	236.81	270.86
	14.04	18.91
	(22.21)	(18.12)
	83.00	76.25
	(122.03)	(111.09)
	189.61	236.81
assets:	1 400 61	1,318.56
	1,490.61 (189.61)	(236.80)
	1,301.00	1,081.76
	818.23	553.62
	482.77	528.14
-	1,501.00	
		Amount in ₹ lakhs
	As at	As at
	31 March 2021	31 March 2020
	243.01	244.66
	81.24	87.08
	(14.04)	(18.91)
	(7.97)	(104.97)
-	302.24	207.86
		- 100
	6.57%	6.46%
	6.46%	7.48%
	5.00%	5.00%

Notes to the financial statements for the year ended 31 March 2021

2.28 Employee benefit plans (Continued)

Compensated absences

The Trust has provided for compensated absences for all employees who have worked for 240 days or more and who continue to be on payroll as at the end of each financial year. The liability has been computed based on actuarial valuation on the gross wages for the annual leave day balance available as on the reporting date. The fiability as at 31 March 2021 is ₹ 451.32 lakhs (Previous year ₹ 593.89 lakhs) which has been disclosed entirely as current liability since the Trust does not have an unconditional right to defer its settlement for 12 months after the reporting date.

2.29 Earnings and expenditure in foreign currency (on receipt and payment basis)

		Amount in Alakhs
Particulars	For the year ended 31 March 2021	For the year ended 31 March 2020
(a) Earnings:		0.0000000000000000000000000000000000000
Donations received towards fixed assets	648.47	2,504.64
Donation received towards meals	3,490.53	6,402.06
Donation received towards other projects	7,796.73	229.50
Total carnings	11,935.73	9,136.20
(b) Expenditure		
Trustees' travel	-	1.97
Employees' travel		3.21
Consultants' travel		6.48
Total expenditure		11.66

2.30 Subsequent events

The Trust has disclosed the events occuring after the balance sheet date in these financial statements and there are no other significant events to be disclosed.

Chairman

Date

2.31 Previous year figures have been reclassified / regrouped to conform to current year's classification.

As per our report of even date For Walker Chandiok & Co LLP Chartered Accountants Firm's registration no.: 001076N/N500013

Hemant Maheshwari Parther Membership No.: 096537

Place: Bengaluru Date: 06 April 2023



For and on behalf of the Board of Trustees of The Akshaya Patra Foundation

D hel Madhu Pandit Dasa

DUKUECER Chench apathi Dasa

K V Chowdary Trustee

Monlag Shridhar Venkat Balaj MN Chief Executive Officer Chief Financial Officer

Vice Chairman

Place: Bengaluru

Date: 06 April 2023



The Akshaya Patra Foundation

Receipts and payments account

Opening balance

Cash Bank (includes current and non-current balances)

Add : Receipts

Donations Capital expenditure grant from State Government Support from State Government Other receipts Sale of property, plant and equipment Proceeds from redemption of Mutual funds Tax deducted at source

Less: Payments

Purchase of property, plant and equipment and intangibles assets Loans and advances Utilisation of materials and other utilities Personnel cost Operating expenses Tax deducted at source

Closing balance

Represented by

Cash Bank (includes current and non-current balances)

As per our report of even date for Walker Chandiok & Co LLP Chartered Accountants Firm Registration No. 001076N/N500013

Vala Hemant Maheshwari

Partner Membership No.: 096537

Place: Bengaluru Date : 06 April 2023



Schedule	Year ended 31 March 2021	<i>₹ in lakhs</i> Year ended 31 March 2020
	6.03	1.38
	25,012.76	23,114.98
	25,018.79	23,116.36
A	38,801.99	35,088.21
B		500.00
C	12,175.81	21,652.41
D	2,014.67	928.13
E	61.06	121.08
	405.98	959.15
K	98.74	
	53,558.25	59,248.98
F	6,143.69	10,480.96
G	146.44	133.83
н	23,364.31	22,616.62
	11.045.09	13,892.47
1	6,881.71	10,205.86
1 J K		16.81
(S)	47,581.24	57,346,55
	30,995.80	25,013.79
	0.14	6.03
	30,995.66	25,012.76
	30,995.80	25,018,79

for and on behalf of the Board of Trustees of

The Akshaya Patra Foundation aller pathi Dasa Madhu Chan Vice Ch Christ

Dulauceroav

K V Chowdary Trustee

Shridhar Venka

Chief Executive Officer

Place : Bengaluru Date : 06 April 2023





Schedules to the receipts and payments account

		< in lakhs
	Year ended	Year ended
	31 March 2021	31 March 2020
Receipts:		Ri - Constanti Constanti Ri
Schedule A - Donations		
Donation towards revenue expenditure		
- Cash donations	4,514.68	24,484.42
- other relief donations	22,119.37	1,104.56
Changes in deferred income from donations		
- received towards meals and relief programs	3,854.78	331.91
- received towards ear marked donations - others	3,565.01	564.27
Total donation received towards revenue expenditure (i)	34,053.84	26,485.16
Donation towards corpus / endowment funds		
Change in corpus fund receipts	71.00	1.00
Change in endowment fund receipts	73.75	10.07
Total donations received towards corpus / endowment funds (ii)	144.75	11.07
Donation towards capital expenditure		
- received towards property, plant and equipment	4,777.08	5,163.26
Change in deferred income from donations		
- received towards property, plant and equipment	(173.68)	3,428.72
Total donation received towards capital expenditure (iii)	4,603.40	8,591.98
Total donation received (i + ii + iii)	38,801.99	35,088.21
Schedule B - Capital expenditure grant from State Governments		200.00
Grant from State Government towards capital expenditure		500.00
Schedule C - Support from State Government		
From State Government and Government bodies	10,899.95	22,000.68
Change in amount receivables from State Government and Government sodies	1,548.83	(359.77
Change in amount receivables from State Government and Government	(109.15)	243.59
bodies received in advance		
Movement of Provision for doubtful receivables from State Governments	(163.82)	(166.80)
Jtilization of advance received from Government		(65.29)
	12,175.81	21,652.41
Schedule D - Other receipts		
nterest received	1,092.05	728.79
discellaneous income	115.09	632.56
ease rental income	301.03	1,210.75
Change in other receivable	421.20	(1,696.85
hange in interest accrued and not due	85.30	52.88
	2,014.67	928.13
Schedule E - Sale of property, plant and equipment		
vritten down value of assets sold, net	12.16	130.55
Loss) / profit on sale of plant and equipment, net	48.90	. (9.47
	61.06	121.08





₹ in lakhs

The Akshaya Patra Foundation Schedules to the receipts and payments account (continued)

Payments:

Schedule F - Purchase of property, plant and equipment and intangible assets

Additions of property, plant and equipment Assets received as donations Change in sundry creditors for capital goods Change in retention monies payable Capital creditors written back Change in capital work in progress Change in capital advances

Schedule G - Loans and advances

Change in salary advances Change in deposits

Schedule H - Utilisation of material and other utilities

Consumption of materials and utilities as per income and expenditure account Change in inventory of provisions and groceries Donations received in kind Change in deferred donation received towards meals - in kind Change in govt support for food grains from State Government and Government bodies received in advance Govt support of food grains from State Government and Government bodies Change in Statutory Liabilities Change in accruals and other current liabilities Change in advance recoverable in cash or kind

Schedule I - Personnel Cost

Personnel cost as per the income and expenditure account Change in provisions Change in accrued salaries

Schedule J - Operating Expenses

Other operating expenses as per income and expenditure account Change in prepaid expenses Change in provisions

Schedule K - Tax deducted at source Tax deducted at source



Year ended 31 March 2021	<i>Rs in lakhs</i> Year ended 31 March 2020
3,529.39	9,447.77
(96.93)	(24.50)
552.20	(597.70)
19.08	(9.05)
(198,59)	(114.95)
2,900.46	1,779.00
(561.92) 6,143.69	0.39
(12.99)	2.51
159.43	131.32
146.44	133.83
25,137.61	27,593.60
(687.47)	691.44
(944.97)	(163.59)
(89.85)	(7.46)
126.61	(103.34)
(1,446.64)	(2,817.28)
76.06	(155.82)
(465.17)	(128.61)
1,785.48	(2,229.48)
(127.35)	(62.84)
23,364.31	22,616.62
10,725.07	14,731.53
(76.66)	(251.39)
396.68	(587.67)
11,045.09	13,892.47
7,005.36	10,412.31
40.17	(39.65)
(163.82)	(166.80)
6,881.71	10,205.86
(98.74)	16.81
(98.74)	16.81





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-Management Message -

At Akshaya Patra, we have always believed in collective action for social good. Our relief efforts during the COVID-19 pandemic were testimony to our belief. In these times of adversity, we worked with our

stakeholders to extend food relief to vulnerable populations across the country. The endeavour was a validation of the importance of systematic coordination with a quick turnaround for efficient humanitarian

If we were able to serve 121 million meals to those vulnerable to hunger, it was only because of the

continued support and encouragement of our stakeholders - the Government of India, state governments,

UT administrations, corporate partners, individual donors, well-wishers and all those people who selflessly

We would like to express our heartfelt gratitude to each and every one of you whose support enabled us to

comfort millions of people with food during the pandemic. We want to thank you for placing your trust in us. Your support and words of encouragement have strengthened our belief in one of the basic tenets of

humanity - that people will proactively come forward and join hands to help those in need during difficult

relief on a scale during emergencies.

times.

came forward to volunteer at our facilities.

-Our Leadership -

Missionary Volunteers

- Chanchalapathi Dasa
- Jai Chaitanya Dasa
- HH Stoka Krishna Swami
- Amitasana Dasa
- Rajiv Lochana Dasa
- Satya Gaura Chandra Dasa
- Suvyakta Narasimha Dasa
- Bharatarshabha Dasa
- Sridham Krishna Dasa
- Vyomapada Dasa
- Achyutha Krishna Dasa
- Jaganmohan Krishna Dasa

- - Ajay Madan Director, Projects (upto Oct 2020)
 - Jagranjan Mishra Director, Operations

- Karunya Sagar Dasa
- Janardhana Dasa
- Niskinchana Bhakta Dasa

Professionals

- · Shridhar Venkat Chief Executive Officer
- Ganesh R. Chief Financial Officer
- Sundeep Talwar Chief Marketing Officer
- Mukesh Malik Chief Operating Officer
- Saanil K. Bhaskaran Chief People Officer
- · Ajay Director, Planning, PR & Advocacy
- Makarand Rege Director, Learning & Development
- · Manu Mehrotra Director, Operations
- · Prashanth Gulur Bhyranna Director, Human Resource
- Radhakrishnan S. Director, Internal Audit
- Suju Datta Director, Quality (upto Dec 2020)
- · Vijay Kumar D. Director, Information Technology

– Our Units –

State	Unit President	Branch	Address
	Niel-inchene Rhel-te Doog	Visakhapatnam	Next to Kapparda Municipal High School, Kancharapalem Industrial Estate, Kapparda, Visakhapatnam - 530016, Andhra Pradesh
	Niskinchana Bhakta Dasa Visakhapatnam Next to Kapparda, Visakhapatnam - 530016, Andhra Pradesh Niskinchana Bhakta Dasa Kakinada C/o Josep Primary Muncipal School, Cheedilapura, Rama Rao Peta, Kakinada - 533004, Andhra Pradesh NDHRA Mangalagiri Mangalagiri D. No. 13-445, Thenali Bypass, Near Coca Cola Factory, Atmakaru Village, Mangalagiri Mandal, Guntur - 522503, Andhra Pradesh NDHRA Mangalagiri D. No. 13-445, Thenali Bypass, Near Coca Cola Factory, Atmakaru Village, Mangalagiri Mandal, Guntur - 522503, Andhra Pradesh NDHRA Nellore Plet No. 55, Industrial Park, Chemudugunta, Venkatachalam Mandal, Nellore - 524320, Andhra Pradesh Ongole Godown Door No. 45-127-82, Survey No: 395-8, Throvagunta Mandal Revenue, Prakasham Dist, Ongole - S2001, Andhra Pradesh Satya Gaura Chandra Dasa Gambhiram Survey No. 152-2, 152/8A, IIM Road, Near Prema Hospital, Gambhiram, Visakhapatnam - 50017, Andhra Pradesh SSAM Janardhana Dasa Gudivada C/o Lakshmi Mounika Rice Mill, Matura Road, Chowtapalli, Gudivada - 521 SSAM Janardhana Dasa Guwahati Village Ghorajan, Mouza - Sila, Siduri Gopha, PO Amingaon, Opp. GNRC Metical, Guwahati - 781031, Assam HHATTTISGARH Vyomapada Dasa Bhilai Ohld Dairy Building, Behind Gurudwara, Sector 6, Bhilai - 490006, Chhattisgarh PELHI		
		Mangalagiri	
		Nellore	
ANDHRA PRADESH		Ongole	
	Satya Gaura Chandra Dasa	Gambhiram	
		Srikakulam	
		Gudivada	C/o Lakshmi Mounika Rice Mill, Matura Road, Chowtapalli, Gudivada - 521323, Andhra Pradesh
	M Janardhana Dasa Guwahati Cloudivada Cloudivada C/o Lakshmi Mounika Rice Mill, Matura Road, Chowtapalli, Gudivada - 5 M Janardhana Dasa Guwahati Village Ghorajan, Mouza - Sila, Siduri Gopha, P.O Amingaon, Opp. GNRC ATTISGARH Vyomapada Dasa Bhilai Old Dairy Building, Behind Gurudwara, Sector 6, Bhilai - 490006, Chhattisgarh	Survey No. 152/2, Opp. Kuppam Engineering College, Pedda Bangarunatham, Kuppam, Chittoor - 517425, Andhra Pradesh	
ASSAM	Janardhana Dasa	Guwahati	
CHHATTISGARH Vyomapada Dasa		Bhilai	
DELHI	Bharatarshaba Dasa	Delhi - Jahangirpuri	D - 27, SMA Industrial Area, Near Jahangirpuri Metro Station, Delhi - 110033
		Gole Market	N.P. Bengali Girls Sr. Secondary School, Gole Market - 110001
	Badli	S-73, Phase 1, Badli Industrial Area, New Delhi - 110033	
DADRA & NAGAR HAVELI	Jaganmohan Krishna Dasa	Silvassa	
	Jaganmohan Krishna Dasa	Vadodara	Plot No. 42, Opp. Sevashram Society, Nr. Dharampura, Harinagar Gotri Road, Vadodara - 390023, Gujarat
		Surat	Plot No. 55, Bhagyodaya Industrial Road, Behind DR World Mall, Near Saptarshi Row House, Aai Mata Chowk, Magob to Dumbhal Road, Surat - 395010, Gujarat
		Ahmedabad	Bhadaj-Santej Road, Opp. Ahmedabad Dental College, Santej Village Kalol, Ahmedabad - 390060, Gujarat
GUJARAT		Kalol	Plot No. 59, G.I.D.C, Gandhinagar Dist., Kalol - 382721, Gujarat
		Bhavnagar	Plot No. 395, Chitra G.I.D.C, Bhavnagar - 364001, Gujarat
		Bhuj	Survey No. 155, Opp. Shiv Paras Temple, Sukhpur Village, Bhuj-Mandvi Highway, Bhuj, Kutch - 370001, Gujarat
		Jamnagar	T.P. 2, Plot No. 64/1, Near Water Tank, Bethak Road, Village: Hapa, Taluk: Jamnagar, Jamnagar Muncipal Corporation, Jamnagar - 361001, Gujarat

State	Unit President	Branch
		Bengaluru - H.K. H Bengaluru - Vasanthapura
	Gunakara Rama Dasa	Bengaluru - Jigani
KARNATAKA		Ballari
	Karunya Sagar Dasa	Mangaluru
	Rajiv Lochana Dasa	Hubballi
	Stoka Krishna Dasa	Mysuru
	Vyomapada Dasa	Nagpur
MAHARASHTRA		Thane
	Amitasana Dasa	Pune
		Puri
ODIGUL		Rourkela
ODISHA	Achyutha Krishna Dasa	Nayagarh
		Bhubaneswar
		Jaipur
		Ajmer
		Jodhpur
		Baran
		Nathdwara
RAJASTHAN	Jaganmohan Krishna Dasa	Chittorgarh
		Bikaner
		Jhalawar
		Bhilwara
		Udaipur

Address
Hare Krishna Hill, W.O.C Road Rajajinagar, Bengaluru - 560010, Karnataka
8th Mile, Doddakallasandra Village, Vasanthapura Kanakapura Road, Bengaluru - 560062, Karnataka
Plot No. 48, Property No. 179, Survey No. 121, 122, 554 & 557, KIADB at Jigani, Anekal Taluk, Bengaluru - 560105, Karnataka
Sandur Bellary Road, Shankar Gudda Colony, Torongallu, Ballari - 583275, Karnataka
C/o ISKCON, Arya Samaj Road, Krishna Kasturi, Balamatta, Mangaluru - 575003, Karnataka
Behind KSFC Office Hubballi - P.B Road, Rayapur, Dharwad - 580009, Karnataka
18th Cross, Survey No. 31, Jayanagar, Mysuru - 570014, Karnataka
No. 102/1, Anmol Nagar, Ward No. 21, Wathoda Square, Nagpur - 440008, Maharashtra
Old TMC School #133 Vasanth Vihar, Near Pawar Nagar Bus Depot Thane (W), Thane - 400607, Maharashtra
Vidyarthi Sahayak Samiti at Lajpat Rai Bhavan, 103/A, Behind Shivaji Housing Society, Off Senapati Bapat Rd, Pune - 411016, Maharashtra
Grand Road, Balagandi, Dist. Puri - 752001, Odisha
Sector - 7, Ispat High School Building, Rourkela, Dist. Sundergarh - 769003, Odisha
Bhapur Block, Nayagarh - 752063, Odisha
Plot No. 1192/1727, Mouza, Nuahat, Bamphakuda, Phulnakhara, Cuttack District - 754001, Odisha
C6-C11, Mahal Yojna, Goner Road, Jagatpura, Jaipur - 302025, Rajasthan
Near GUPS, Frazor Road, Topdara, Ajmer - 305001, Rajasthan
Gram Sevak Prashikshan Kendra, Opp. NLU, Near Railway Crossing, Nagour Road, Mandoor, Jodhpur - 303004, Rajasthan
Irrigation Colony, Sichai Vibhag, Bhanwargarh, Baran - 325216, Rajasthan
Ganesh Tekri Road, Tehsil Nathdwara - 313301, Dist Rajsamand, Rajasthan
Near Vidhya Niketan School, Sector - 5, Gandhi Nagar, Chittorgarh - 312001, Rajasthan
DIET Bhawan, Bajrang Dhora, Pungal Road, Bikaner - 334001, Rajasthan
Teendhar, Rooparel, Tehsil: Jhalarapatan, Dist: Jhalawar - 326021, Rajasthan
Near Dev Narayan Circle, New Bapu Nagar, Bhilwara - 311001, Rajasthan
Shyam Nagar, Pulla Bhuwana, Arihant Nagar, Chitrakoot Nagar, Bhuwana Byepass, Udaipur - 313001, Rajasthan

State	Unit President	Branch	Address
TAMIL NADU	Suvyakta Narasimha Dasa	Chennai	63, Devendra Nagar, 1st Seaward Road, Valmiki Nagar, Thiruvanmiyur, Chennai - 600041, Tamil Nadu
		Kandi	Survey No. 607182 607/E3 607/U, Kandi (v) Sangareddy (D) - 502285, Telangana
		Narsingi	Survey No. 172, Sri Krishna Goshala, Kokapet, Narsingi, Hyderabad - 500075, Telangana
TELANGANA	Satya Gaura Chandra Dasa Janardhana Dasa	Warangal	Old Fire Station Building, Enamamula Market Yard, Warangal - 506002, Telangana
		Nawabpet	Agriculture Market Committee, Nawabpet Market Yard, Mahboobnagar - 509340, Telangana
TRIPURA		Kashirampara	Village Kashirampara, P.S: Anand Bazar, Sub Division: Kanchanpur, Gachirampara - 799271, Tripura
UTTAR PRADESH Bharatarshabha Dasa		Lucknow	Khasra No. 2811, Amausi Industrial Area, Sarojininagar, Near Indian Oil Plant, Amausi, Lucknow - 226008, Uttar Pradesh
	Rharatarshabha Dasa	Vrindavan	Gopal Garh, Chhatikara Road Vrindavan, Mathura District - 281121, Uttar Pradesh
	Go	Gorakhpur	Rajendra Nagar, Kushth Ashram, Gorakhnath Gorakhpur - 273015, Uttar Pradesh
		Mant	Shri Brij Shiksha Prasar Samiti , Kahsra No. 150, Raja Bangar, Mant Mathura - 281202, Uttar Pradesh

OFFICE ADDRESSES OF AKSHAYA PATRA

CENTRAL OFFICE

The Akshaya Patra Foundation No. 72, 3rd Floor, 3rd Main, 1st & 2nd Stage, Yeshwantpur Industrial Suburb, Rajajinagar, Ward No. 10 Bengaluru - 560022, Karnataka Toll Free No. 1800-425-8622 Paytm No. 7026570265

HYDERABAD REGIONAL OFFICE

The Akshaya Patra Foundation Plot No. 2, Kesari Nilayam, Krishna Nagar Colony Picket, Secunderabad - 500015, Telangana Phone: 040 - 35162666

MUMBAI REGIONAL OFFICE

The Akshaya Patra Foundation Awfis, 1st floor, Parinee Crescenzo, Bandra Kurla Complex Mumbai - 400015, Maharashtra Phone: 9820373990

AKSHAYA PATRA USA

The Akshaya Patra Foundation, USA PO Box: 14220 Fremont, CA 94539 USA Phone Number: +781-438-3090 Email: contact@apusa.org

AKSHAYA PATRA UK

The Akshaya Patra Foundation UK Penfold Trading Estate, Unit S, Imperial Way, Watford WD24 4YY 0208 004 8741/45 office@tapf.org.uk

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The Akshaya Patra Foundation

Supermart 1, DLF Phase - IV, Gurgaon - 122009, Haryana

C032B, 3rd Floor,

Phone: 0124 - 4276920

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No. 72, 3rd Floor, 3rd Main, 1st & 2nd Stage, Yeshwantpur Industrial Suburb, Rajajinagar, Ward No. 10, Bengaluru - 560022, Karnataka, India

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