



Back to School

ANNUAL REPORT
— 2022-23 —





As time heals the world, life gets back on track. That familiar laughter rings through the classrooms, to the corridors and the playgrounds. And we know the children have come 'back to school'. Today is a better beginning. Tomorrow sounds even more promising, as children are back in school to learn, play and have fun. And we have also resumed our endeavour to nourish and nurture them.



A Story of *Compassion*

One day, while looking out of a window in Mayapur, a small hamlet near Calcutta, Srila Prabhupada saw a group of children fighting with stray dogs over scraps of food. Deeply moved by the incident, he directed his followers to ensure that no one within a ten-mile radius of his centre goes hungry. His resolve inspired the genesis of The Akshaya Patra Foundation and its vision, 'No child in India shall be deprived of education because of hunger.'

His Divine Grace
A.C. Bhaktivedanta Swami Prabhupada

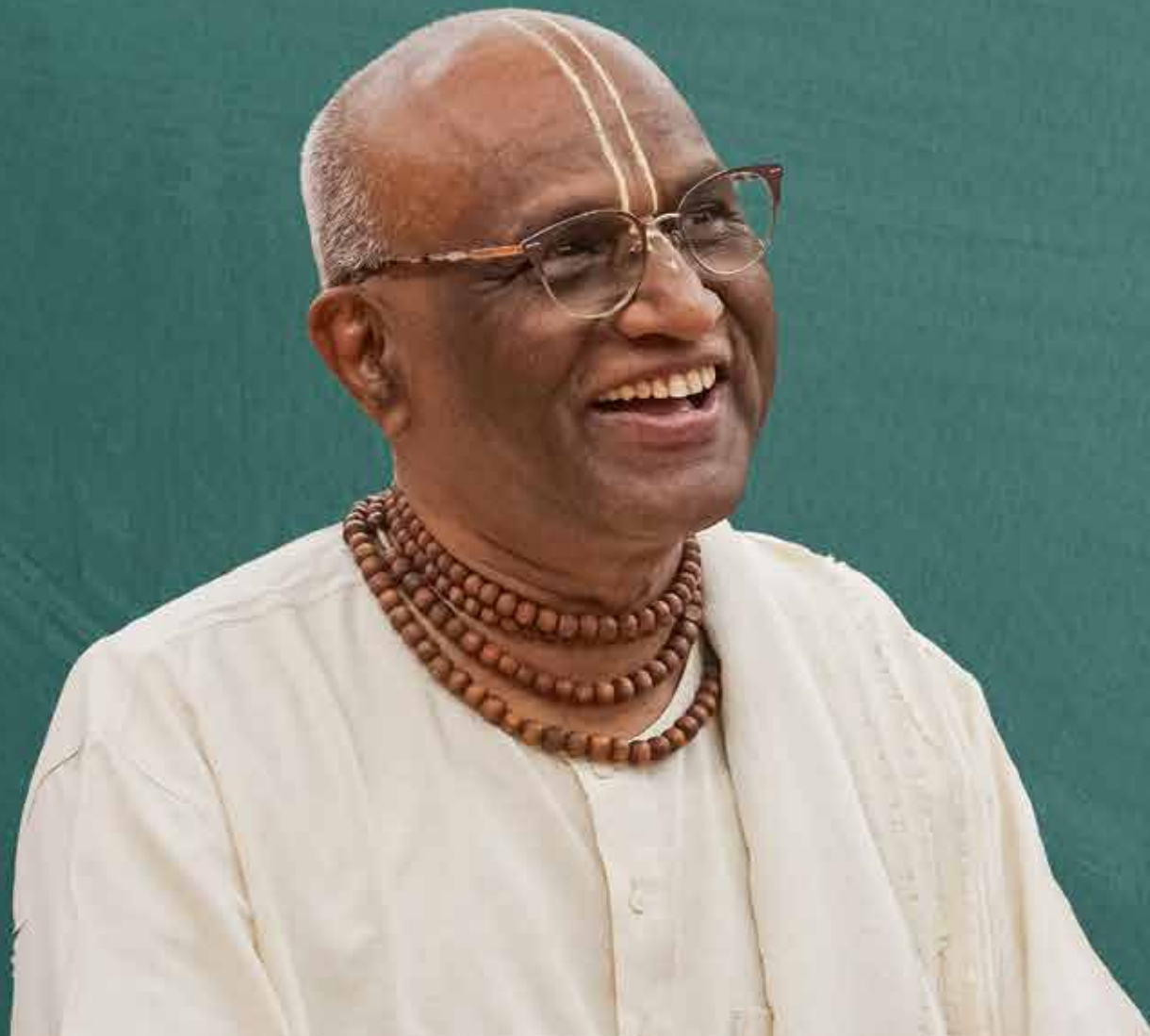
Chairman's Message

'Akshaya Patra' is a testament to the idea of 'collective efforts for a common goal'. All through these years, our resolute belief in human compassion, generosity and the spirit of giving has never been shaken even once.

Our organisation was built on the foundation of 'compassion'. A story I never get tired of telling and retelling. It's over two decades now; I still feel overwhelmed and humbled whenever I put ink on paper to write about the service we all are together in.

How can an inspiration turn into an institution? A recipe of hope. I can only say it's because of all of you, guided by a divine power.

The last two years tested our resilience and resolve, but we didn't falter... we didn't give up. At this juncture, on behalf of Akshaya Patra and the children we serve, I would like to thank the Government of India, state governments, UT administrations, corporate partners, philanthropists and individual contributors. You believed in us, guided us, helped us and supported us throughout this journey. I hope our association just strengthens with time.



Now, children are back in school. The smiles are back. The noises are back. The laughter, the fun and frolic – all back after a long time. Looking at them, I see life as a reflection of hope. Looking at them, I feel the strong 'will' to keep pushing hard and do everything we can to preserve their innocence, to nurture their curiosity, to support their aspirations and give them the childhood they all deserve. Looking at them reminds me of why we do what we do.

Those smiles are back! They are back in school. They are back to learning. They are back to building wonderful memories. They are back to enjoying freshly cooked mid-day meals.

In September, we touched the milestone of serving 2 million school children every day. As an effort to achieve our mission of reaching out to 3 million children by 2025, we are looking towards expanding and scaling our operations across India.

Through our National Endeavour for Student Transformation (NEST) initiative, we continue to extend our circle of care and support education through programmes and projects focusing on digital inclusion, scholarships and rejuvenation of schools.

At Akshaya Patra, we have always believed in the power of a hot, tasty and nutritious mid-day meal to bring children to school. In the aftermath of the pandemic, we witnessed the same on a larger scale as the assurance of a meal became a stronger incentive for children to come to school and for the parents to send them. As the implementing partner for the school feeding programme, we strived to step up our efforts and reoriented ourselves in accordance with the new scenario.

The last two decades have taught us and shaped us to keep walking towards our vision 'No child in India shall be deprived of education because of hunger.' As long as we are together in this pursuit of serving children, the community and the nation, it is certain that we will see a better tomorrow and a brighter future soon.

I wholeheartedly thank you once again for your unwavering support and kindness.

Yours in the service of children,

A handwritten signature in black ink, reading 'Madhu Pandit Dasa'.

Madhu Pandit Dasa

Founder and Chairman
The Akshaya Patra Foundation

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Organisational Overview



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Story: In the Pursuit of a Better Future

< Essence of Akshaya Patra

Our Vision

'No child in India shall be deprived of education because of hunger'

Our Mission

'To feed 3 million children every school day by 2025'

Our Values

- Compassion
- Integrity
- Quality
- Synergy
- Trustworthiness
- Devotion

Whom We Serve

We serve the children of government and government-aided schools across India. We also serve vulnerable communities during emergencies.

Our Programme

Akshaya Patra started implementing the school lunch initiative in June 2000. What started with 1,500 children in 5 government schools of Bengaluru, Karnataka, has now evolved into an efficient programme with over 20 lakh (2 million) beneficiaries across 15 states and 2 UTs.

Our Purpose

To provide wholesome and nutritious meals every school day to children, thereby addressing classroom hunger, promoting education and developing confident citizens for the nation.

Social Initiatives

- Digital education programme
- Scholarship programme
- School rejuvenation
- Remedial classes (Abhay programme)

Other Feeding Initiatives

- Anganwadi feeding
- Feeding expecting and lactating mothers
- Feeding programmes in special schools
- Feeding programmes for old-age homes
- Feeding the homeless during COVID-19
- Night shelter feeding
- Other food assistance

A Successful Public-Private Partnership

Akshaya Patra implements the PM POSHAN initiative (formerly the Mid-Day Meal Scheme) in partnership with the Government of India, state governments and UT administrations. In addition, corporate houses and individual donors extend their generous support to our cause, helping us achieve the full potential of this programme. A synergy of various partners coming together for a common goal has made our public-private partnership an effective model.

Government & Akshaya Patra

The Akshaya Patra Foundation's humble beginnings can be traced back to the year 2000, when it started feeding 1,500 children in five government schools from a single kitchen in Bengaluru, Karnataka. Today, with the unwavering support of the Government of India and various State Governments and Union Territory Administrations, the Foundation has become one of the much-admired public-private partnerships in the social sector, serving over 2 million children with freshly cooked, nutritious meals under the Pradhan Mantri POshan SHAKti Nirman (PM POSHAN) Scheme.

We are grateful to the Government of India and the state and local authorities for their sustained support in addressing classroom hunger and malnutrition among children. The Ministry of Education have supported our pursuit of a country where 'No child is deprived of education because of hunger'. We also acknowledge the government's timely help to its food relief services to help vulnerable communities during humanitarian crises.

The Food Corporation of India (FCI) and the Food and Civil Supplies Corporations have been a constant source of support to our efforts all along. Their support through food grains and timely procurement has been central to Akshaya Patra's delivery of quality nourishment to school children.

In the year 2022-23, the contribution from the government for Akshaya Patra's PM POSHAN implementation was ₹377.63 Cr vis-à-vis the total income of ₹755.57 Cr.

Through the Ministry of Finance and Ministry of Home Affairs, the government has enabled the Foundation to raise funds from within the country under Section 80G of the Income Tax (IT) Act and overseas under the Foreign Contribution Regulation Act (FCRA), 1976. The resultant generous contributions have helped boost the scale of operations. Through our efforts, we are touching the lives of children across 67 locations in 15 states and 2 union territories in India.

*Akshaya Patra
holds the
government's
efforts to
strengthen the PM
POSHAN Abhiyaan
in high regard*

Working with the government, the Foundation has constantly endeavoured to improve the efficiency of the school feeding programme through its ground experience and learnings. Further to this, it has now channelled its efforts on the environmental sustainability aspect of the programme by adopting green initiatives such as rainwater harvesting, solar energy and electric vehicles (EVs) to its fleet of delivery vehicles.

Akshaya Patra holds the government's efforts to strengthen the PM POSHAN Abhiyaan in high regard. We are grateful to the Government of India and the State Governments for the opportunity to be a part of these efforts and to further build on the programme with regards to implementation, impact assessment, monitoring and evaluation and mobilisation of communities. The Foundation is aware of the trust placed on it by various stakeholders, and thus consistently furnishes the financials on time diligently, year after year.



The sustained partnership with the government has given Akshaya Patra the opportunity to serve millions of children across India every school day. Together, we are tirelessly working towards a day when

*no child shall be
deprived of education
because of hunger!*



Partnerships with The Government of India, State Governments and UT Administrations

Akshaya Patra extends its gratitude to the Ministry of Education, Government of India, and the following state governments and UT administrations.



Government of Andhra Pradesh



Government of Assam



Government of Chhattisgarh



UT Administration of
Dadra & Nagar Haveli and Daman & Diu



Government of Madhya Pradesh



Government of NCT of Delhi



Government of Gujarat



Government of Jharkhand*



Government of Karnataka



MINISTRY OF EDUCATION, GOVERNMENT OF INDIA



Government of Maharashtra



Government of Odisha



Government of Puducherry



Government of Rajasthan



Government of Tamil Nadu



Government of Telangana



Government of Tripura



Government of Uttar Pradesh



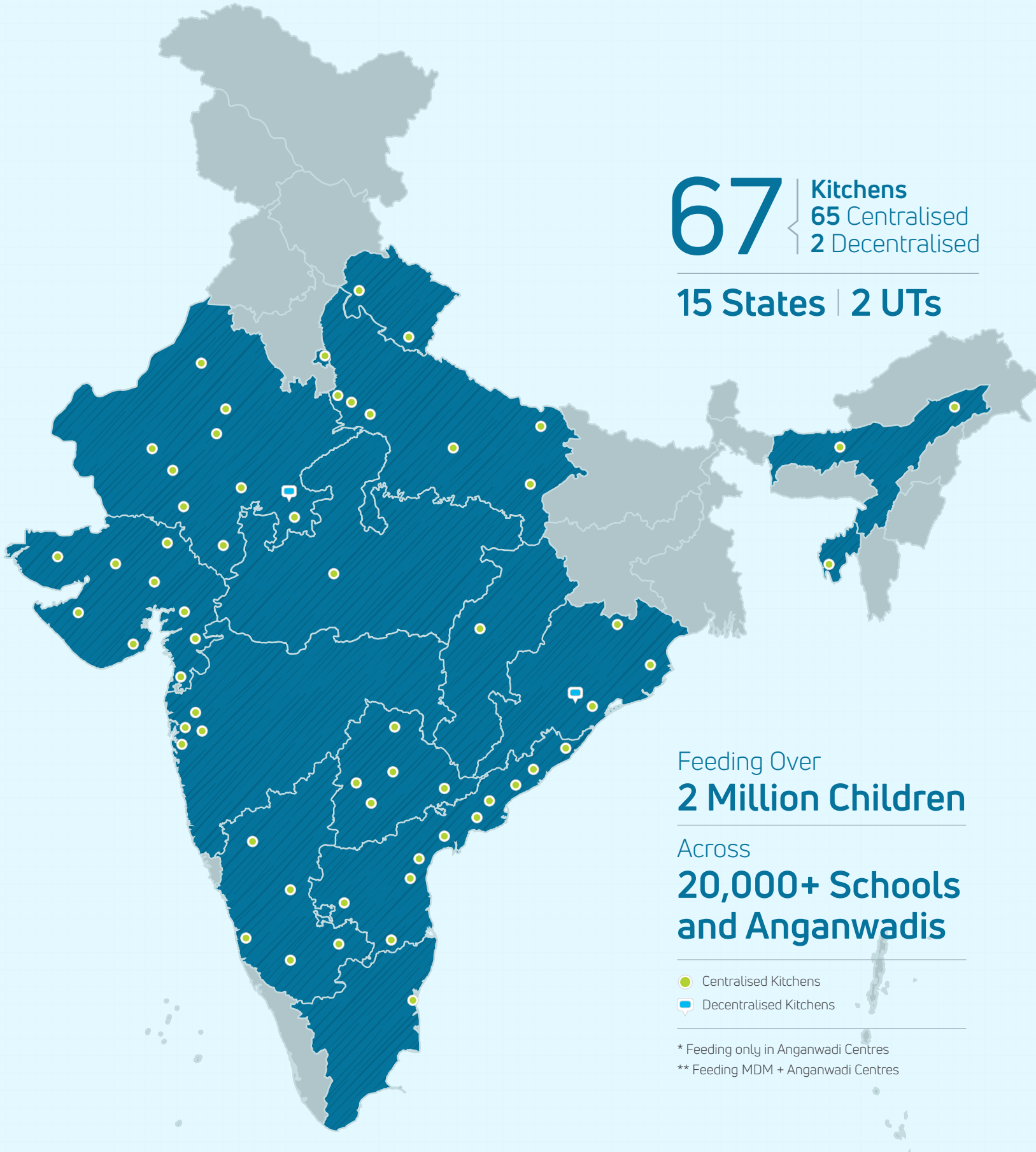
Government of Uttarakhand

The Foundation hopes to continue its endeavours and build efficient partnerships with the government to serve more people.

*Kitchen under construction

Our Reach

State/Location	Schools	Beneficiaries
Andhra Pradesh		
Visakhapatnam	140	21,577
Kakinada	66	9,546
Mangalagiri	322	22,636
Nellore	290	15,400
Gambhiram	181	15,742
Gudivada**	160	8,303
Srikakulam	309	23,948
Kuppam	326	24,922
Ongole*	82	3,012
Anantapur	12	1,936
Assam		
Guwahati	563	26,772
Jorhat	157	9,992
Chhattisgarh		
Bhilai	185	19,709
Gujarat		
Ahmedabad	544	95,561
Bhavnagar	58	17,933
Surat**	1,732	1,27,145
Vadodara**	1,052	86,434
Kalol	136	23,926
Bhuj	194	23,788
Jamnagar	140	20,061
Mansa	144	17,726
Daman & DNH		
Silvassa	354	43,895
Delhi		
Gole Market	12	4,831
DMC	24	16,264
Jhangirpuri	82	9,596
Badli	51	14,563
Karnataka		
Bengaluru - HK Hill (HK Hill + Guniagarahara)	445	62,033
Bengaluru - VK Hill	555	70,741
Ballari	562	86,555
Hubballi	815	1,17,650
Mangaluru	167	15,089
Mysuru	132	14,212
Jigani	296	30,591



67 Kitchens
65 Centralised
2 Decentralised

15 States | 2 UTs

Feeding Over
2 Million Children

Across
20,000+ Schools
and Anganwadis

- Centralised Kitchens
- Decentralised Kitchens

* Feeding only in Anganwadi Centres
** Feeding MDM + Anganwadi Centres

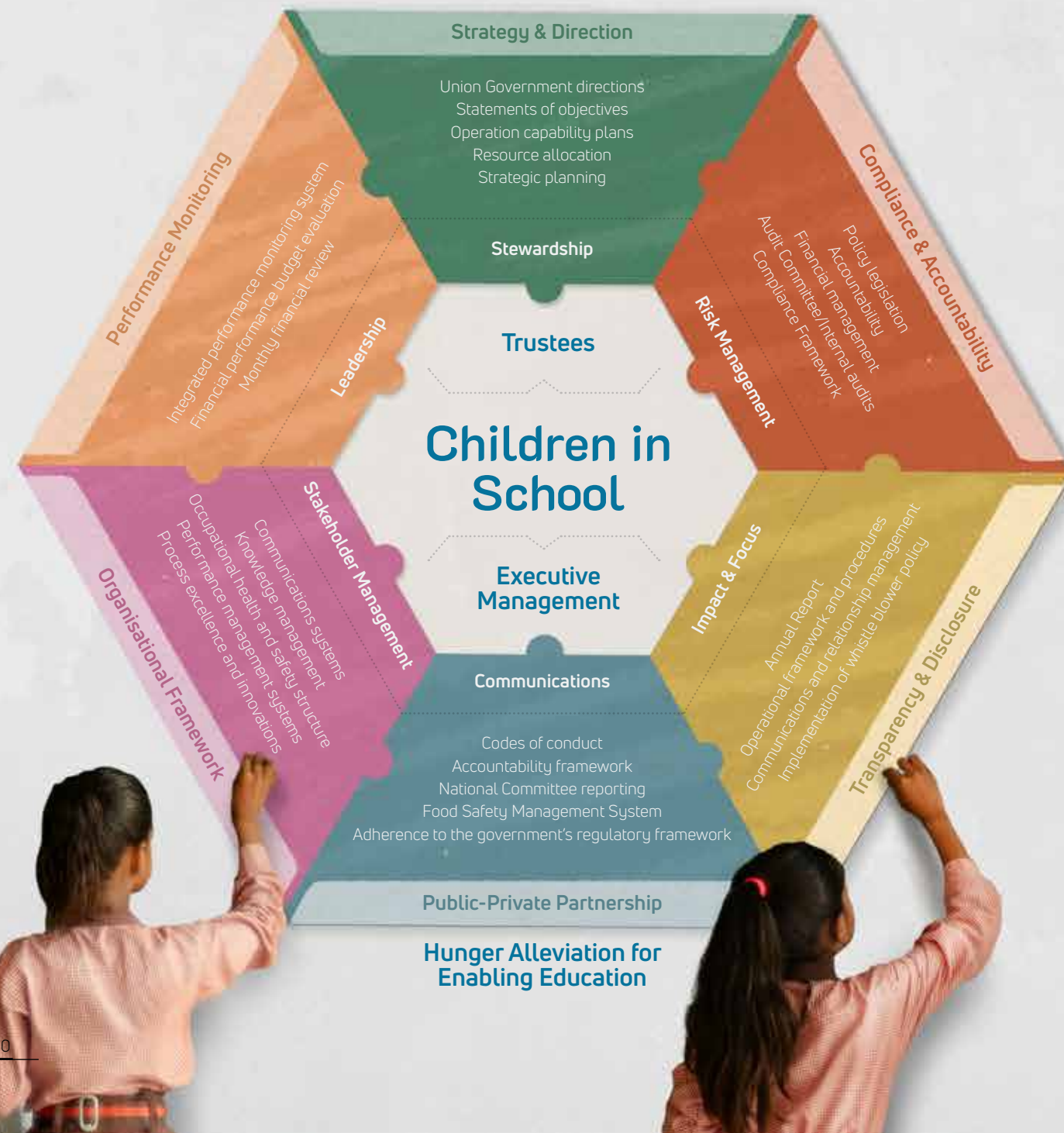
State/Location	Schools	Beneficiaries
Odisha		
Bhubaneswar	710	64,651
Nayagarh	213	17,200
Puri	582	44,830
Rourkela	335	33,575
Rajasthan		
Baran	107	5,597
Jaipur	1,369	97,322
Jodhpur	134	10,001
Nathdwara	618	33,299
Ajmer	164	17,816
Bhilwara	86	9,029
Jhalawar	155	10,054
Bikaner	205	18,281
Udaipur	243	17,618
Chittorgarh	154	10,343
Maharashtra		
Thane	75	9,703
Panvel	63	8,149
Kalyan	75	6,944
Bhiwandi	196	19,628
Madhya Pradesh		
Bhopal	423	28,000
Puducherry		
Puducherry	297	54,782
Tamil Nadu		
Chennai	2	500
Telangana		
Hyderabad**	1,378	94,605
Narsingi**	770	36,905
Nawabpet	344	26,253
Warangal*	792	19,560
Tripura		
Kashirampara	2	622
Uttar Pradesh		
Lucknow	1,450	1,10,790
Vrindavan	1,533	1,09,349
Gorakhpur	181	16,024
Mathura	244	15,488
Varanasi	166	21,126
Uttarakhand		
Gadarpur	76	6,034
Dehradun	132	13,137

Governance Model

The Akshaya Patra Foundation believes that a well-thought governance policy is key to an organisation's success, as adherence to it helps the organisation perform efficiently and ethically while creating value for its stakeholders.

Akshaya Patra strives for excellence through the adoption of laws, regulations and best practices. We believe that transparency, in the context of financials and operations in particular, adds to the accountability of our initiatives and the organisation as a whole.

Our governance practices also reflect the culture of trusteeship, which is an important component of our value system.



Our Identity

The Akshaya Patra Foundation is registered as an NGO under the Indian Trusts Act, 1882 (Reg. No. 154). The Trust Deed will be made available upon request.

The Akshaya Patra Foundation is registered under Section 12A (a) of the Income Tax Act, 1961.

The Akshaya Patra Foundation is registered under Section 6 (1) (a) of the Foreign Contribution (Regulation) Act, 2010 (FCRA Reg. No. 094421037).

Main Bankers

Axis Bank

No. 10/116, 1st Block,
Dr. Rajkumar Road, Rajajinagar,
Bengaluru - 560010

Kotak Mahindra Bank

63/1, Makam Plaza, Margosa Road,
Opp. 18th Cross Bus Stand, Malleshwaram,
Bengaluru - 560003

Yes Bank

Plot No. 93, 2nd Sampige Main Road,
7th Cross, Malleshwaram,
Bengaluru - 560003

IndusInd Bank

Sri Ganesh Towers, No. 124, 3rd Main Road,
Margosa Road, Malleshwaram,
Bengaluru - 560003

Auditors

Walker Chandiok & Co LLP

#65/2, Bagmane Tridib, Block A, 5th Floor,
Bagmane Tech Park, CV Raman Nagar,
Bengaluru - 560093



Abridged Financials 2022-23

Abridged Income and Expenditure Statement ₹ (in lakhs)

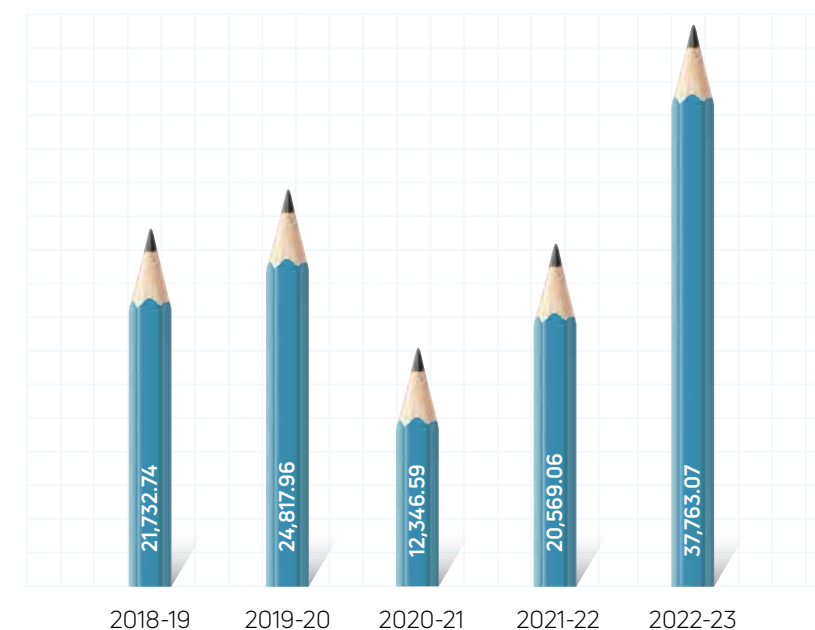
	2022-23
Total Income	75,557.30
Total Expenditure	75,859.26
Excess of Income Over Expenditure	(301.96)

Abridged Balance Sheet ₹ (in lakhs)

	2022-23
Fixed Assets	25,965.10
Net Non-Current Assets	24,075.18
Net Current Assets	9,993.68
Total Assets	60,033.96
Trust Funds, Designated Funds and Excess of Income Over Expenditure	43,385.66

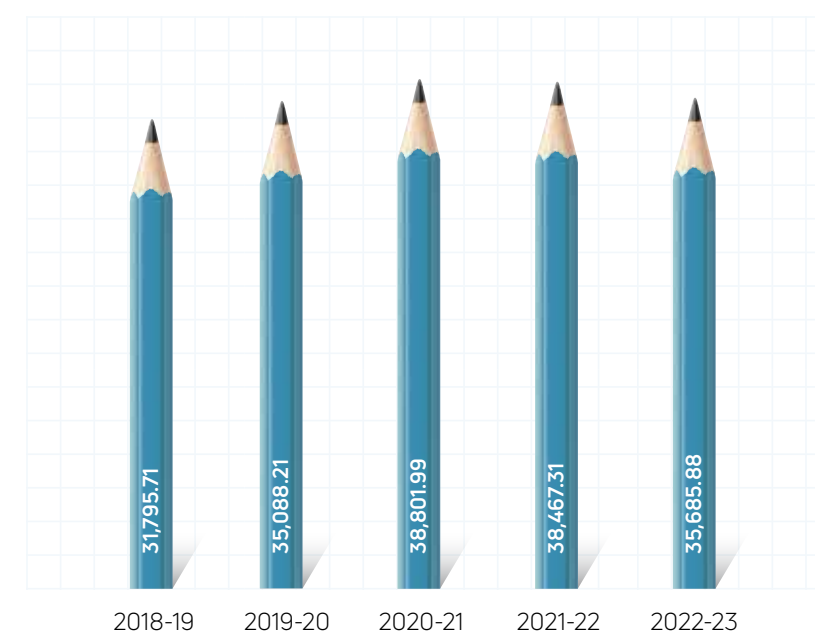
Government Support ₹ (in lakhs)

Source: Income and Expenditure Account



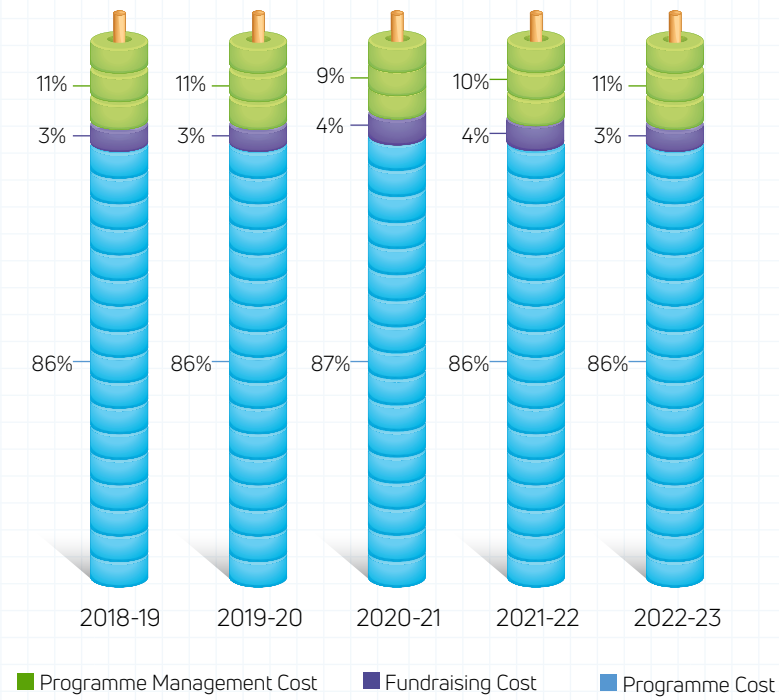
Donations Received ₹ (in lakhs)

Source: Income and Expenditure Account



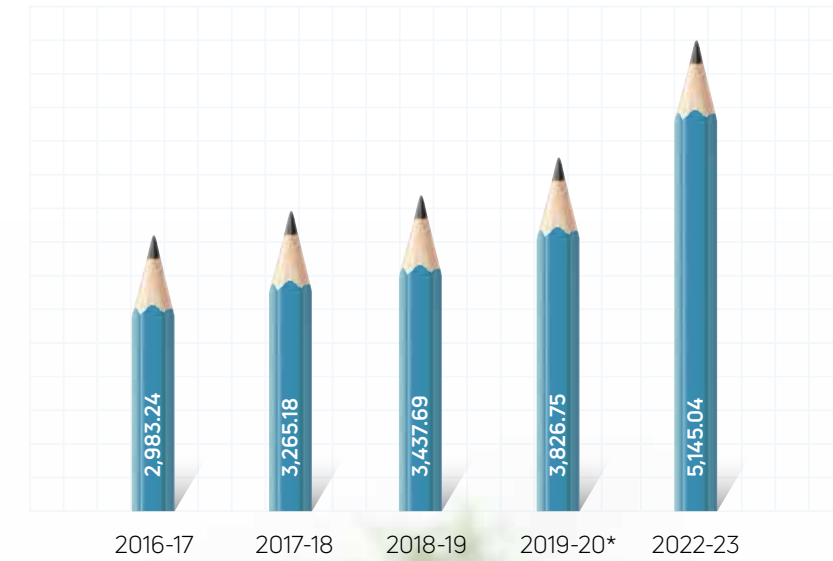
Year-Wise % Cost Break-Up

Source: Income and Expenditure Account



Comparative Number of Meals ₹ (in lakhs)

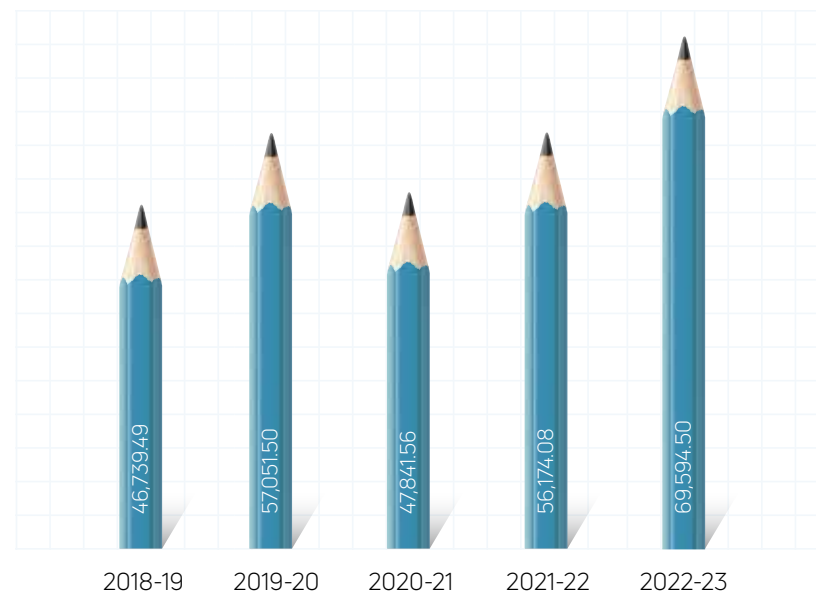
Source: Income and Expenditure Account



*Year 2020-21 and 2021-22 is covid year hence meals were not served

Asset Value ₹ (in lakhs)

Source: Balance Sheet



In the Pursuit of a Better future

A tale of two siblings

It was a typical afternoon in Kheri village, located at a distance of 20 km from Nathdwara in Rajasthan. The sun which was hiding behind the clouds a couple of hours ago was shining brightly in the sky, raising the temperature gradually. The heat was harsh even for the local residents. The streets were deserted as everyone moved indoors as a respite from the scorching sun. Even the schools in the village had resorted to a morning schedule. They were about to close for the day. Among these schools was the Government Senior Secondary School, located on the banks of the Banas river.

The classes were over and the school's premises was nearly empty. Almost everyone had left for their homes. Only the principal, a few teachers and a couple of students waiting to be picked by their parents, were left in the school. But these children had to stay indoors because the heat made it hard for them to play outdoors. Everyone was sitting inside, except for a brother and sister. The siblings were heading towards the river to get relief from the heat.

They raced towards the bank of the river, negotiating the pointy pebbles and thorny shrubs. As they reached a suitable height, the brother leapt from the edge into the river as far as he could. He made a perfect landing in the cold and clean water. He emerged from the water and started swimming with powerful strokes and soon reached the other end of the river. Meanwhile, the sister was standing in the shallow part of the river, half immersed in the water. She bent forward, picked up a pebble from the riverbed and threw it over the water as if playing 'skipping stone'. After some time, they both made their way towards the school. Their Hindi teacher, Mrs Sunita Puranik, saw them coming and said, "Rahul and Moomal, aren't you supposed to go home by now?". They replied, "Yes ma'am, we are about to leave." Saying this, they packed up their bags and left.

Moomal Bhat


We live around the corner of the school in a mud-house with our grandmother

The siblings, Rahul Bhat and Moomal Bhat are the students of Government Senior Secondary School, Kheri, studying in 8th standard and 7th standard, respectively. They stay at a proximity to the school with their family. Rahul is a shy-natured boy and is not fond of talking too much. Teachers say that he is very quiet in class and usually keeps to himself. In contrast, his sister, Moomal, is a bubbly and cheerful natured girl. In fact, the teachers at school are all praise for her. Even though both of them have different natures, the siblings share a strong bond and have been each other's strength since the day their parents expired.

Speaking about their home and family, Rahul says, "We live around the corner of the school in a mud-house with our grandmother. We have two uncles. One of them is in Udaipur, while the other one lives with us here in Kheri. He is married and has two children. We lost our parents when I was three and my sister was two years old. Since we were toddlers, we cannot recollect how they expired. Since then, our grandmother and uncle have taken care of us."

Moomal says, "Our uncle who lives in Udaipur works as a labourer and is responsible for centring and shuttering of buildings. The other one living with us is an artist. He designs 'Pichwai': paintings of Lord Krishna on a piece of black cloth. The paintings are studded with artificial diamonds to give a glittering effect. It is a traditional culture of Nathdwara. Our aunt goes to college to study. And simultaneously, she is preparing for examinations to get a job in a bank."

Rahul Bhat



My goal is to become independent and make my grandmother proud of me

The family of seven members struggles daily to make the ends meet. Both Rahul and Moomal understand this. They know that they cannot help with the financial affairs, so they try to do their part by taking care of daily chores. Both the siblings have divided the tasks between themselves and made it a part of their routine. Moomal's day starts by waking up early in the morning and getting ready for school. She elaborates on it and says, "I wake up at 4 o'clock in the morning. After bathing, I cook food for my family. My uncle and aunt leave early in the morning. Once they are gone, I serve food to my grandmother and give her medicine as she is unwell most of the time."

On asking if she knows how to cook, Moomal replies, "Yes, I can cook a couple of dishes. Although we have a gas at home, I prefer cooking on the Chulha (mud stove). It is because the food prepared on it tastes much better than a gas stove. I am good at preparing Pyaaz Ki Sabzi (onion curry), Bhindi Ki Sabzi (lady finger curry), Ker Sangri (a regional cuisine) etc. I can also knead dough, prepare Parathas and Roti. My uncle loves Sev-Tamatar Ki Sabzi (a local delicacy) made by me."

She further explains her routine, "Our school starts at 7 in the morning. We have to be present in the class before that. I am always ready before the time, but Rahul is very lazy." "And then, our grandmother comes with a stick to wake him up," she giggles and looks at Rahul, who just stands there smiling sheepishly. Before she could spill any more beans, Rahul takes the conversation ahead, "Once we reach school, we study hard and play with friends. After school, we go home and study." As soon as Rahul finished his sentence, Moomal smirked looking at him, as if she was aware of the contradicting reality.

Hiding his embarrassment, he further states, "We help our grandmother in finishing daily chores. Since we don't have many friends in our neighbourhood, we don't go out to play after school. But on certain days, we go swimming in the nearby river." When asked who taught him swimming, Rahul says, "My uncle taught me how to swim. He is an avid swimmer. Once he visited Ujjain in Madhya Pradesh for pilgrimage. He saw a man drowning in the river and dived in to save him. Unfortunately, the person was far away and hence he was unable to save him. My uncle said that driving and swimming are two activities that everyone should learn in their lives."

Moomal cuts him in the middle and says, "I don't know how to swim properly, hence I stay mostly in the shallow waters. But Rahul can swim and he goes from one end to the other easily. He also dives into deep wells near our home with ease. We also play various games in the river, like finding the treasure or who can stay underwater for a long time. He always wins. Earlier we used to have two buffaloes. We rode them to the river for bathing. But when our grandfather expired, we had to sell them."

"At home, we do fight a lot, but jokingly. Sometimes, he irritates me so much that I feel like running and beating him up. But since he is older, I can't do much. However, when I'm sweeping the house and he crosses the path, I run behind him with the broom. And at times, I have successfully delivered two or three blows to him with a broom," she says, slapping Rahul's arm playfully.

Although the siblings make fun of each other quite often, they are aware of their ambitions and try hard to accomplish them. "I want to be a cricketer like Virat Kohli. He is my favourite. Many people say that Dhoni is the best, but I like Virat more. Every Sunday, we go to play a match on the ground near our home. I prefer batting over bowling. In our last match, I scored 50 runs in 5 overs, and secured the victory for my team," Rahul says with a pride shining in his eyes. He continues, "If I'll become a cricketer, I wish to play for the World Cup, win the tournament, and bring home the trophy."

When asked if he is taking any professional coaching, he says, "Going for a professional cricket coaching is expensive. I won't be able to afford that. We don't even have access to television or mobile phones. Whenever there is a cricket match with India participating in it, I have to go to my friend's house to watch it."

While Rahul is clear about his goals, Moomal has two different plans. She says, "I want to be a pilot or a banker. My priority is to be a pilot. In case, I am unable to pursue it, I will opt for becoming a banking professional. But in either scenario, the goal is to become independent and make my grandmother proud of me." "From childhood my dream was to be a pilot, fly in the sky, and travel across the countries. But the reasons behind being a banking professional are entirely different. The first reason is that my aunt. She is sitting for bank exams. But if she is unable to clear them, she wants me to fulfil her dream. Another reason is that we have been living in financially unstable conditions throughout our childhood. Hence, earning money for a better lifestyle has become a motivation for me."

Rahul and Moomal's teachers are well aware of their situations and try to help them as much as possible. Speaking about their teachers, Moomal says, "Sunita Ji ma'am and Ratan Ji sir are our favourite teachers. They have helped us a lot. Whenever we are in need of any study materials, Ratan Ji sir purchases them for us. And it's not just us, he helps other students as well. For example, many girls in our school, including me, observe fast on Monday. So, Ratan Ji sir brings fruits for us like bananas and apples. At times, he shares the food he brings from home with us. He says that teachers can bear a day without lunch, but our students cannot."

Talking about Sunita Ji, Moomal says, "She is everyone's favourite in school. She treats each student like her own children. Sunita Ji ma'am helped us get admission here. And because of her, we can attend school. Although she is strict at times and scolds us, we know it is for our benefit."

Because of their financial conditions, Rahul and Moomal's family are planning to move to the city. Rahul states that, "Our uncle and grandmother said that we should shift to Nathdwara for a better lifestyle. There are plenty of other opportunities over there and it would help us in achieving financial stability. But we both like staying here in the village. In fact, when our uncle takes us to Udaipur to stay with him, we keep on thinking about our village only. If by any chance we moved to Nathdwara, we'll return to Kheri one day. But that is only when we will become independent and achieve our dream."

To achieve their ambitions, the siblings know that they need to study hard and are well-aware of the importance of education in their life. Rahul says, "Although we have fun, we do realise that education is quite important. Even when we have vacations, we make it a point to study at least half an hour daily." "We revise whatever our teachers have taught us. Because if we don't do that, all the efforts they have put in teaching us would be in vain," says Moomal, completing her brother's statement.

Even during the pandemic, both Rahul and Moomal tried to learn and gain as much knowledge as they could. Speaking of which, Rahul says, "Our day started by waking up at 7 in the morning. We used to get ready and sit for our online classes. If we had any doubt, we used to take a screenshot of the particular chapter or question and send it to our teachers. After the classes, we used to take our cattle for grazing in the fields. That was the only time we could step out of the house."

Continuing and supporting his brother's statement, Moomal says, "The pandemic had been a difficult time for us. We had to stay indoors most of the time. But we were able to sneak out to our fields for some time to get rid of boredom. Our studies were affected to an extent because the classes were conducted online and due to network issues or power cut we missed them. I was very small and didn't know how to operate a mobile phone. So, my uncle used to connect the call and give it to me for learning. The teachers taught us lessons on the phone and asked us to clear our doubts. They said if we have any kind of confusion or if we need any help, we can contact them any time. Mostly they asked us to revise the syllabus from previous year till we get books for the new class. Our uncle can read and speak English, so if we missed any class, he would translate the lesson from our books and make us understand. He also helped us in doing our homework. We sent the images of our homework to our teachers, and they would check them for errors. If there were any, they would help us rectify them on calls."

After almost one year, when we saw the Akshaya Patra vehicle entering the campus with food, we were very happy and excited.

Moomal says explaining their post-pandemic routine, "When the lockdown kept on extending, we lost hope about attending school. We thought that we have to stay home forever, we won't be able to meet our friends, and we won't be able to enjoy the mid-day meal ever after. We really missed the food we received at school. All we can do is pray and hope that the pandemic should end soon."

After the pandemic i.e. the gap of one year, when the schools reopened, Rahul and Moomal were quite happy. Even though they had to take certain precautions, the siblings were happy that life is soon going to be back on track. "On the first day of school reopening, we were asked to wear masks, carry sanitiser, and maintain a distance of minimum two feet. On reaching school, we followed the regular schedule. The day started with prayer, followed by classes, and then mid-day meal,"

Rahul and Moomal are among the two million children to receive mid-day meals in school from Akshaya Patra, an implementation of PM POSHAN Abhiyaan. During the pandemic, the distribution of meals came to a halt. When things started to normalise, Akshaya Patra resumed its operations. And soon, the children started receiving mid-day meals again. "Even today, while having food, I can distinctly remember that day. It was our first meal at school after the pandemic. After almost one year, when we saw the Akshaya Patra vehicle entering

the campus with food, we were very happy and excited. We formed a line maintaining a safe distance from our friends and stood there with our plates as the food was distributed. We were served *Laapsi* and *Khichdi*. Everyone in our school including my friends love it," says Rahul recalling the day.

Adding to it, Moomal says, "It has been three years since then. Now, we just have a cup of tea before coming to school. And our family is not worried, because they know that we are receiving food from Akshaya Patra at 10 am. I love the *Khichdi* served on Thursdays. We also get bananas on that day. Apart from that I also like *Laapsi* and *Dal-Chawal*. On certain occasions, we receive *Kheer* as well. Ratan Ji sir distributes mid-day meals to us. He ensures that every student has food and nobody leaves the school on an empty stomach. Many times he gives me double servings even if I don't ask for it. He says, eat well so you can study well. The food is quite tasty."

Despite the situations, Rahul and Moomal carry a smile on their faces and work towards achieving their dreams with an enthusiastic attitude and a full-filled stomach.

The Foundation

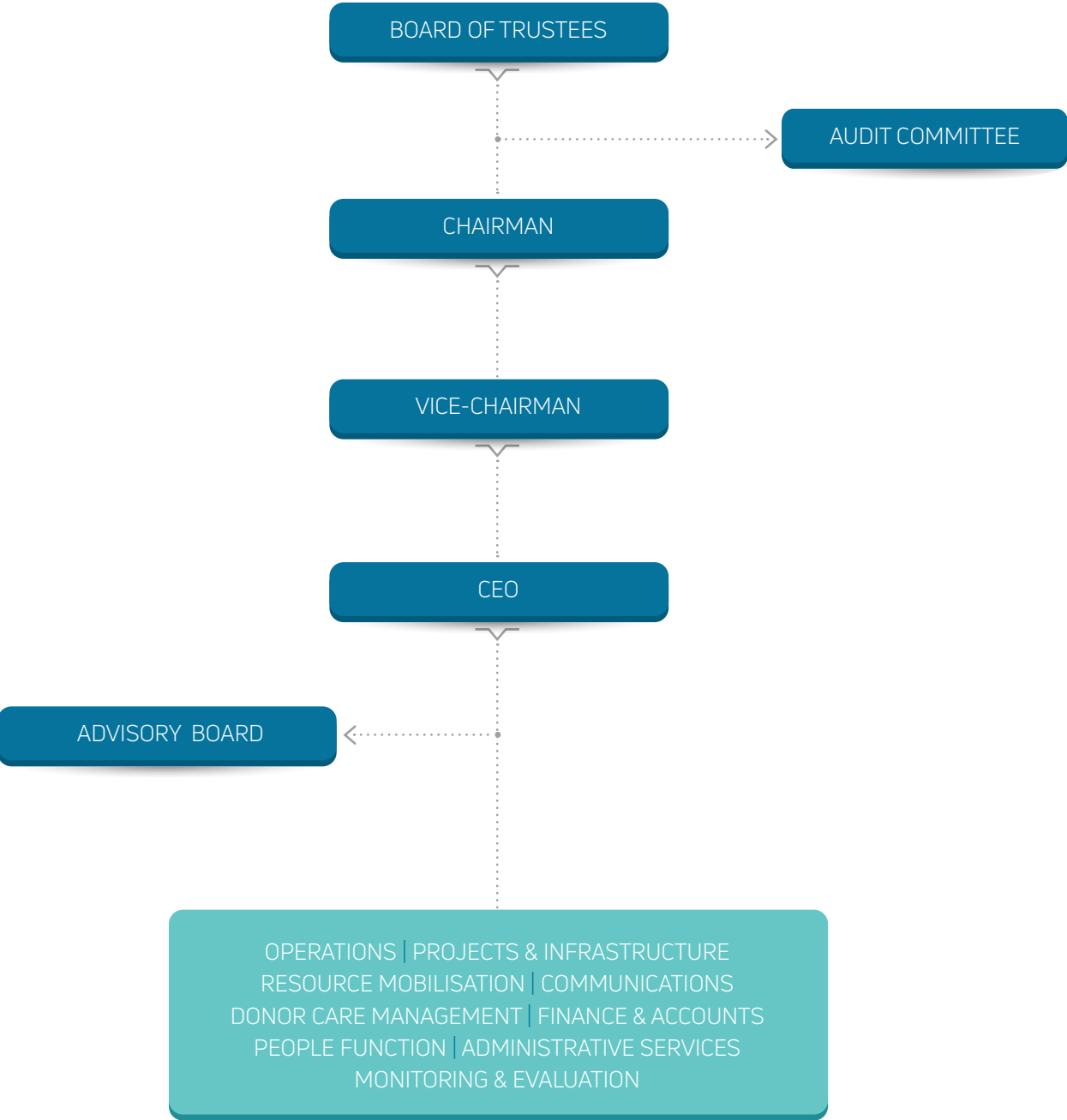


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Story: A Dream to Heal



Organisation Structure



Board of Trustees



Madhu Pandit Dasa

Founder and Chairman, The Akshaya Patra Foundation

Madhu Pandit Dasa started Akshaya Patra in the year 2000. Passionate about science, he did his B.Tech in Civil Engineering from IIT Bombay. He came across the teachings of Srila Prabhupada during his days at IIT Bombay and decided to dedicate his life to the latter's mission. Madhu Pandit Dasa has over three decades of selfless work behind him, conceiving and implementing several social initiatives that impact millions of people in the country, giving them a better quality of life. The Government of India has conferred upon him the prestigious Padma Shri in recognition of the distinguished service rendered by Akshaya Patra for the children of India.



Chanchalapathi Dasa

Co-founder and Vice-Chairman, The Akshaya Patra Foundation

Chanchalapathi Dasa has been working in the field of spiritual education since 1984 and social development since 2000. He pursued his Bachelor's Degree in PSG College of Technology, Coimbatore, where he came in touch with ISKCON and Srila Prabhupada's mission. Later, he joined the Indian Institute of Science, Bengaluru, to pursue his Masters in Electrical Communication Engineering. He has combined the spirit of compassion with his education in technology and applied it to social development. He is currently involved in strategy, planning, and governance of Akshaya Patra.



Bharatarshabha Dasa

Trustee and National President - Operations and Projects, The Akshaya Patra Foundation

Inspired by the teachings of Srila Prabhupada, Bharatarshabha Dasa joined the ISKCON movement in 1992 while studying B.Tech in Computer Science from REC Calicut. Since then, he has dedicated his life in the service of society. Akshaya Patra has immensely benefitted from his many contributions. He has been handling various important areas related to public affairs, strategic outreach, policy planning and implementation, programme management and emergency food relief activities. Bharatarshabha Dasa also serves as the Regional President for Akshaya Patra's feeding initiatives in Delhi NCR and UP.



Satya Gaura Chandra Dasa

Trustee, The Akshaya Patra Foundation

Satya Gaura Chandra Dasa is a Gold Medalist in B.Tech Mechanical at Jawaharlal Nehru Technological University – Kakinada. He eventually did his M.Tech from IIT-Chennai and worked in a multinational IT firm in Bengaluru for a couple of years before deciding to dedicate his life to serving humanity. The first Akshaya Patra kitchen in unified Andhra Pradesh (now Telangana) was set up in Hyderabad in 2008 under his leadership. He also oversaw the setting up of the Foundation's high-tech mega kitchen in Kandi, Telangana, in association with the Infosys Foundation in 2018. Currently, he is serving as the President for Akshaya Patra Andhra Pradesh and Telangana.



K.V. Chowdary, IRS (Retd.)

Former Chairman, Central Vigilance Commission (CVC)
Former Chairman, Central Board of Direct Taxes (CBDT)

K.V. Chowdary is an officer of the 1978 batch of Indian Revenue Service (IRS) who has served as the Chairman of the Central Vigilance Commission (CVC) and the Chairman of Central Board of Direct Taxes (CBDT). He has worked in the Department of Revenue as an Under Secretary and the Department of Company Affairs as a Deputy Secretary. A graduate in Mathematics from Loyola College, Chennai, and Post-Graduate in Mathematics from IIT Madras, he has held several executive positions in the Income Tax Department. An eloquent orator, he regularly addresses trade associations and chambers of commerce, including FICCI, CII and Indo American Chamber of Commerce, delivering talks on issues relating to integrity, anti-corruption, transparency and governance, etc. Currently, he holds directorship in CCL Products (India) Limited and Reliance Industries Limited



Anil Swarup, IAS (Retd.)

Former Secretary, Ministry of Human Resource Department (MHRD),
Former Secretary, Ministry of Coal

Anil Swarup is a retired Indian Administrative Service (IAS) officer of Uttar Pradesh cadre and 1981 batch. In a career spanning 38 years, he has held various assignments with the Government of India as well as the Government of Uttar Pradesh, including the Secretary for Coal from 2014 to 2016 and Secretary for School Education between 2016 and 2018. During his tenure as the Secretary School Education, he fostered public-private partnerships to improve quality of school education by involving NGOs. He holds a Master's degree in Political Science from Allahabad University and has authored two books, Ethical Dilemmas of a Civil Servant and Not Just a Civil Servant. He is the Founder Chairman of Nexus of Good: an initiative towards recognising positive action and providing inspiration to the society at large to replicate them.



M.S. Unnikrishnan

CEO, IITB - Monash Research Academy, Mumbai
Former Managing Director & CEO, Thermax

M.S. Unnikrishnan is the CEO of IITB – Monash Research Academy and the former Managing Director & CEO of Thermax, an engineering company providing sustainable solutions in energy and the environment. He is a mechanical engineer from Visvesvaraya National Institute of Technology (VNIT) Nagpur and a graduate in Advanced Management Programme from the Harvard Business School, USA. He has served on various policy-making and consultative bodies. He has co-chaired the CII's National Committee on Industrial Relations and chaired the Capital Goods Sectoral Skills Council of FICCI, CII's National Committee of Capital Goods & Engineering and BRICS Business Council.



G. Raghuram

Principal Academic Advisor, National Rail & Transportation Institute (NRTI)
Former Director, IIM-Bangalore

G. Raghuram was a faculty member at IIM-Ahmedabad (IIM-A) for 32 years. He is a B.Tech graduate from IIT-Madras, a PGDM from IIM-A. He has a PhD from Kellogg Management School, Northwestern University, USA. His specialisations include infrastructure and transport systems, and logistics and supply chain management. Raghuram has published six co-authored books, numerous journal articles, papers, newspaper and magazine articles, and case studies. Among his many accolades are the 'MC Puri Memorial Award' for Contribution to Operational Research in India, 2016, and 'Academician of the Year' by the Chartered Institute of Logistics and Transport in 2012.



Vidya Shah

Chairperson and CEO, EdelGive Foundation,
Former CFO, Edelweiss Group

Vidya Shah has previously worked with large financial institutions such as ICICI, Peregrine and NM Rothschild India, as an investment banker. She holds a postgraduate degree in Master of Business Administration from IIM-Ahmedabad and a graduate degree in B.Com from R.A. Podar College of Commerce and Economics, Mumbai. Vidya has received recognition as India's Top 100 Women in Finance by the Association of International Wealth Management of India (AIWMI), in 2019. Furthermore, she was presented with awards such as the Woman Achiever of the Year Award by ABP Group during their BFSI awards in 2017 and the Financial Inclusion Award by CNBC TV 18 in 2016.

⌋ Audit Committee



K.V. Chowdary, IRS (Retd.)

Former Chairman, Central Vigilance Commission (CVC)
Former Chairman, Central Board of Direct Taxes (CBDT)

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Kaushik Dutta

Director, Thought Arbitrage Research Institute (TARI)
Former Partner, PricewaterhouseCoopers (PwC)

Kaushik Dutta is the Director of Thought Arbitrage Research Institute (TARI), an independent not-for-profit research think tank working in areas of corporate governance, public policy and sustainability, and former partner of PricewaterhouseCoopers (PwC). He is a member of the Institute of Chartered Accountants of India, National Council at Confederation of Indian Industry and CII's National Council on Corporate Governance, and has worked with some of the top Boards of Directors of Indian and multi-national companies on Corporate Governance initiatives and processes. He holds an undergraduate degree from St. Xavier's College and has a vast experience in the domains of corporate governance, social responsibility, business planning and public policy. He has been a visiting faculty at IIM-Lucknow and IIM-Calcutta for the course in Financial Statements and Reporting. He has also co-authored books such as Corporate Governance: Myth to Reality and India Means Business: How the Elephant Earned Its Stripes.



Noshir H. Dadrawala

CEO, Centre for Advancement of Philanthropy (CAP)
Former Director, Board of International Centre for Not-for-profit Law (ICNL)

Noshir H. Dadrawala is the CEO of the Centre for Advancement of Philanthropy (CAP). His thorough understanding and experience of various non-profit laws, matched with a practical background of consultations with over a thousand non-profits over the past thirty-three years, make him one of the topmost consultants on legal compliance for non-profits and Corporate Social Responsibility (CSR) in the world. He is currently a member on the advisory board of the International Centre for Not-for-profit Law (ICNL). He serves as a trustee on several boards, including The Forbes Marshall Foundation, Bombay Community Trust and Bharatiya Samaj Seva Kendra. He has authored several resource books, including The Art of Successful Fund Raising and Merchants of Philanthropy. He is also a visiting faculty at renowned institutes, such as the S.P. Jain Institute of Management & Research and Tata Institute of Social Sciences.

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Chanchalapathi Dasa
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Our Stakeholders

When we pursue a cause together, the possibility to realise our vision becomes much stronger. Over 22 years, the continued support of Central and State Governments and various other stakeholders has enabled Akshaya Patra's sustainable growth.

The Foundation's diverse stakeholder community includes people from all walks of life, ranging from governments, corporate donors and employees to beneficiaries, parents, teachers, individuals, mentors and volunteers. Their selfless dedication has helped us utilise resources and skills that foster the dreams of our beneficiaries and provide food assistance to vulnerable communities affected by the COVID-19 pandemic.

The Changemakers

To create change, our stakeholders have continuously championed the growth of our cause.

The Akshaya Patra Foundation is privileged to be associated with these changemakers. Their generosity empowers us to focus on enhancing the effectiveness of the school feeding programme and providing humanitarian relief to scores of citizens in times of duress.

We wholeheartedly thank our stakeholders and partners for the vital role that they have played in maximising the impact of our mission to serve children and the larger society for a better tomorrow.

Central and State Governments

The Akshaya Patra Foundation is the implementing partner of the PM POSHAN Abhiyaan (earlier known as Mid-Day Meal Programme) which is a flagship programme of the Government of India. Our policy and grant makers are:

- Government of India
- Government of Karnataka
- Government of Uttar Pradesh
- Government of Rajasthan
- Government of Odisha
- Government of Gujarat
- Government of Andhra Pradesh
- Government of Chhattisgarh
- Government of Assam
- Government of Telangana
- Government of Tamil Nadu
- Government of Maharashtra
- Government of Tripura
- Government of Uttarakhand
- Government of Jharkhand
- Government of Puducherry
- Government of NCT of Delhi
- Government of Madhya Pradesh
- UT Administration of Dadra & Nagar Haveli and Daman & Diu

*Our stakeholders
have continuously
championed
the growth of
our cause*

A Dream to Heal

Sapna's Inspiring Story

Kheri is a village situated along the Banas river which is 15 km to the south of Nathdwara city in Rajasthan. It was the beginning of the last week of September. The residents of the village started their Monday morning with pleasant weather. The dark clouds hovering in the sky indicated a heavy rain. But locals knew that the sun would be up in the sky soon and turn the weather around; which meant scorching heat till the evening. And before it could happen, they started moving out of their homes for their jobs. Most of the people in the village were farmers, and they left towards their field hurriedly. The ones working in the city were standing in the queue at the bus stop, waiting for the public transport. Soon the empty streets were filled with a hustle-bustle of the people.

Amidst this chaos, the children were running down the street trying to pave a way for themselves towards their school in the village. The Government Senior Secondary School in Kheri is the only educational institution in the area and is considered to be the best by students and parents. Running from 1st to 12th standard, the school is well-maintained by the staff members and students. The pillars of the school were painted in tricolour, while the walls had colourful paintings of some prominent figures in India. This included freedom-fighters, politicians, and social reformers. On the west side of the school, there was a tree, below which the children had prepared a map of India using pebbles from the river. Interestingly, they had created small borders showcasing different states in India, and labelled each of them by writing the name on large stones. The school's ground encompassed various plants and trees, which made the surrounding look greener.

Sapna Kunwar

By 7, the school ground was filled with students. The boys and girls were standing alternatively to each other in ten different rows according to their classes. The students were aligned height-wise in ascending order in each row. From the bird's-eye view the school ground looked like a reflection of the sky. The sky-blue coloured uniforms donned by the boys and girls depicted the sky and white ribbon used by girls to tie their neatly plaited hairs seemed like clouds. When all the students had assembled on the ground, the teacher gestured to them to observe a pin-drop silence. Within a couple of minutes, the chaos subsided. The only sound that existed was the chirping of birds and the gush of flowing river, which together created a melodious cocktail of music.

Few seconds later, a girl emerged from the crowd and walked towards the front. She stood facing the students and said, "Attention!" Quickly the students stomped their feet on the ground and stood straight with their eyes darted towards her. This girl was Sapna Kanwar, an 8th standard student in charge of orchestrating the assembly for the day. She stood facing the students and started singing a prayer. Soon the other students joined her and sang in a chorus exhibiting perfect harmony without need of any external music to give them a cue for transition. The assembly lasted for ten minutes. Once done, Sapna asked everyone to disperse back to their classes in a disciplined manner. And astonishingly, all the students followed her instructions with respect.

This was possible because Sapna is a popular student and is adored by everyone in the school. She is praised by her teachers and friends owing to her remarkable achievements in academics and sports. Speaking of it, says, "I like studying and I know it is very important to be educated. I want to become a doctor. For that I have to study hard and get good grades till high school. I've scored 1st rank every year from 1st to 7th grade. And I want to continue this trait till I complete my high school." "Apart from studying, I love participating in sports. Especially kabaddi, it is my favourite. Last year, our team won the inter school kabaddi competition," she says with a proud face. Though Sapna is an all-rounder, Sapna is very humble about her achievements and is quite down to earth. While her achievements are worth appreciating, the hard work and struggle behind it cannot be overlooked.

I like studying and I know it is very important to be educated



Sapna's day starts by waking up early in the morning. Describing her school life and routine she says, "I stay around 5 km away and come to school on foot. School starts at sharp 7. Which means, we have to leave early in the morning from home to reach on time. Since I go with my friends, the distance doesn't feel much. After reaching school, I study with my friends and ask as many doubts as possible to teachers. It is very fun.

My favourite subject is Sanskrit. Not many people know, but Sanskrit is considered to be the mother of all languages. We have books here in school that contain Shlokas, stories and poems written by famous poets. I enjoy reading them. When asked if she remembers any of it, she recites:

साहित्य संगीत कला विहीनः
साक्षात् पशुः पुच्छ विषाण हीनः ।
तृणं न खादन्नपि जीवमानः
तत् भागधेयं परमं पशूनाम् ॥

She translates it, "A person who is not interested in any kind of art form like music or literature is like an animal without a tail. Living to eat, work and sleep are traits of animals. If we humans start resorting to the same lifestyle, what is the difference between us and them." "That's why I love drawing. I don't want to be a tailless animal," she says with a giggle. She further elaborates, "I prefer sketching. Mostly they are of Gods. If I am short of ideas, I search for a good picture on the phone and try to replicate them. I forgot my book at home or else I could have shown you my artwork."

Continuing about her routine, Sapna says, "I make it a point to study at least six hours daily. After school, I go home and study for three hours. In the evening I take a break to help my mother in farming. Usually my task is to give fodder to animals and cut the weed growing in our field. Then I go out to play Kabaddi with my friends. By the time I reach home, it is almost 7 pm and my mother is also back from the farm. I assist her with dinner preparations. After dinner, I study for another three hours and go to sleep by 10." "Our school has two different shifts. In the rainy and summer season, the school is from 7 am to 1 pm. But in winters, it is from 10 am to 4 pm. I like the morning schedule. It gives me enough time to study during the day. Also, it helps us in maintaining the habit of getting up early, which is good for our health. I wake up early in the morning even on Sundays. Although I don't study on Sunday mornings, I ensure that I do it at least three hours in the evening," she says happily.

A couple of years ago, during the pandemic, Sapna's family faced a tragedy which motivated her to become a doctor. Talking about the pandemic, she says, "I lived with my father, mother, an elder brother, and grandmother. My father was a farmer. During the outbreak of COVID-19, our situation worsened. Everything from our routine to education was affected. I still remember, our schools were closed, and we had to attend online classes. There was a WhatsApp group created for our class where the teachers would share a link to join the video call. After the classes, our teachers used to share the homework and tests in the same group. Once we all completed them, they had to be shared in the group. The teachers would assess them and then help us understand the errors through video messages."

Recalling the unfortunate incident, she says, "We were trying to manage things somehow. Suddenly, one day my father fell sick. So, we went for a test. When the test results came, he was revealed to be COVID-19 positive and had to be quarantined in a hospital. A couple of days later, the doctors discharged stating that he was fine. We insisted they give him the vaccination, but they said it was not required. Unfortunately, he expired on the same night. Since then, I pledged to become a doctor and help people, especially those who cannot afford treatment in hospitals."

After the death of her husband, Sapna's mother, Daue Kunwar, took the responsibility of raising both the children. Sapna states, "It has been three years since then. Now, my mother is the sole bread earner and works hard on the farm to meet the needs of our family. She leaves for the field early in the morning around 6 am and comes back by 12 in the noon. She visits the farm again at 4 pm in the evening and returns home by 7 am." She further continues, "My brother has cleared his 12th this year from the same school. He is now applying for colleges in Nathdwara city. My grandmother is old so she cannot work. But she still tries to help my mother by doing the daily chores. My brother and I also try to lessen her burden by assisting her in the field."

Since Sapna's mother has to leave early in the morning for the fields, she doesn't have the time to cook meals for her children. But she is not worried about it, because she knows that Sapna and her brother get mid-day meals every day at school. Talking about the meal, Sapna states, "Since I leave home early, I don't have enough time to eat something. So, when I reach school, hunger starts to kick in. But we get mid-day meals at 10am so it is manageable. I love the Khichdi served on Thursdays. I also like Roti-Sabzi, Dal-Chawal and Masala Chawal. On certain days, we receive fruits and biscuits as well. It is very delicious."

"During the pandemic when the school was closed, I missed the mid-day meals a lot. I was having home cooked food, but it didn't feel as good as the food served in school. At some point I lost hope about school reopening. It seemed like I have to stay at home all my life and study online; there won't be any more recess where I can sit with my friends and have my favourite Khichdi and Dal-Chawal. When school reopened and Akshaya Patra's food delivery van entered through the gates, everyone was excited. It was like nostalgia. Although we had to follow certain precautions like sitting two feet apart, washing hands and then cleaning them with sanitiser, wearing masks and so on, having lunch together was a joyful moment for us. Since then, there has been no looking back. Life has slowly getting normal. Honestly, I am thankful to Akshaya Patra, for providing me meals which eventually is helping my family in multiple ways."

Talking about her future plans, Sapna says, "I will study till 10th standard in this school. I want to opt for Biology in 11th and 12th. For that, I have to go to Khamnor (a town near Udaipur in Rajasthan). And to pursue MBBS, I am planning to shift to a bigger city. But I'm not sure where the best colleges are. So, I haven't thought much about it. Currently, my goal is to top in 12th standard."

The pandemic left Sapna and a family with a tragic loss. Despite that, Sapna has managed to get back on her routine and is all determined to achieve her goals. She is not letting her past affect her and works hard towards achieving her ambitions and giving her family a better future.

I pledged to become a doctor and help people, especially those who cannot afford treatment in hospitals

Initiative



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Extending the Circle of Care

The Akshaya Patra Foundation endeavours to meet the nutritional requirement of children by serving mid-day meals every school day in government and government-aided schools across India. This ensures that a full stomach contributes to a better learning experience. The aspirations and zeal of these children have inspired us to extend our services to elevate the impact of our programme.

One of the foundation's flagship initiatives, National Endeavour for Student Transformation (NEST), includes multiple interventions, that nurtures the aspirations of individual students and are aligned with the vision of leaders at schools as well. This initiative is conceptualised and designed to benefit students beyond the impact of the mid-day meal. Currently, under this initiative, the three key programmes are Avsar Scholarship, Digital Education and School Rejuvenation.



Digital Education Programme

In the aftermath of the COVID Pandemic, the education sector has incorporated digital technology in the teaching and learning processes. However, the challenge of access to digital technology and content hampered the learning progress of students in various communities across the country. The digital education programme is implemented to address the challenge of this digital gap and ensure that children do not miss opportunities due to lack of affordability.

Since its launch on February 2022, we have impacted over 2200 students. This academic year, 1100 students have been enrolled under the programme. The objective is to bring to students, high quality academic content, which is accessible on tablets with internet connections. The pilot year has been very insightful as students enrolled in the programme have been enthusiastic about learning their curriculum on digital tablets and accessing competitive examination preparation materials. The programme has also observed students going beyond their curriculum to explore new subjects and field of interest. The impact assessment study conducted this year also includes the social emotional learning which shows an improvement in learning strategies, social awareness, self-management and more.

The programme has been wholeheartedly supported by our donors who share our vision of impact. Our donors for this year are: Broadridge, CJS Speciality, Fujitsu Limited, Blackhawk Network (India) Private Limited, United Overseas Bank, CME Group, VM Ware, Automation Anywhere, Ness Digital Engineering, Amazon, Mr Adish Jain, Hexagon, Toshiba India, Zoom.



AVSAR Scholarship Programme

The government provides free primary education up to Standard 10, post which, a range of fees is applicable for higher education. At this stage, many brilliant students are forced to dropout of the education system due to financial constraints. The Avsar Scholarship Programme is designed to support students who excel in academics but face affordability challenges to pursue their higher education.

In the last nine years, we have been able to support over 6,500 deserving students till their graduation. This year 216 students received scholarships from several donors who generously contributed to the programme. Our donors for this year are: Trelleborg Group, CME Group, Ness Digital Engineering, Altisource Portfolio Solutions, DevOn Software, and Sophos.



School Rejuvenation Programme

Schools are a safe learning space for the holistic development of students. The School Rejuvenation Programme aims to contribute to safety, hygiene and a conducive learning environment in the school. This year, we have initiated a project to construct a new school building for a government higher primary school. We are aiming to impact the current 200 enrolled students and inspire new enrolments of 100 students.

The school is designed to offer an exciting learning environment to the students. The circular design of the building reduces material usage and hence overall cost of construction. It also offers an energy efficient building with smooth wind flow and better ventilation in the classrooms. Besides the classrooms, the building will accommodate multipurpose hall, computer lab, a kitchen and storage facility, sport facilities, toilet units, water purifying system and more. The project is support by NTT India, GDC, Pvt Ltd.

Moving Ahead

Looking forward, we are aiming to launch the digital education programme in other locations in the country thereby increasing the number of students enrolled. In the coming years, we also plan to expand both the scholarship programme and school rejuvenation programme to support students in locations beyond Bangalore.

↳ Sustainability as a Social Vision

The Akshaya Patra Foundation is focused sustainability and we are happy to be one of the NGOs in India to take climate change into consideration and be conscious about it in our value chain.

Through partnerships and knowledge transfer Industry leaders have supported our efforts in sustainability, which align with the United Nations Sustainable Development Goals (SDGs), particularly focusing on providing nutrition, quality education, clean water and sanitation, and ensuring access to affordable, reliable and sustainable energy. We have collaborated with consultants and experts from the Indian Institute of Management - Lucknow to gather data, ensuring our sustainability efforts are well-supported by research from the 55 kitchens we surveyed. This has helped us identify key areas for climate action, management and impact tracking related to sustainability.

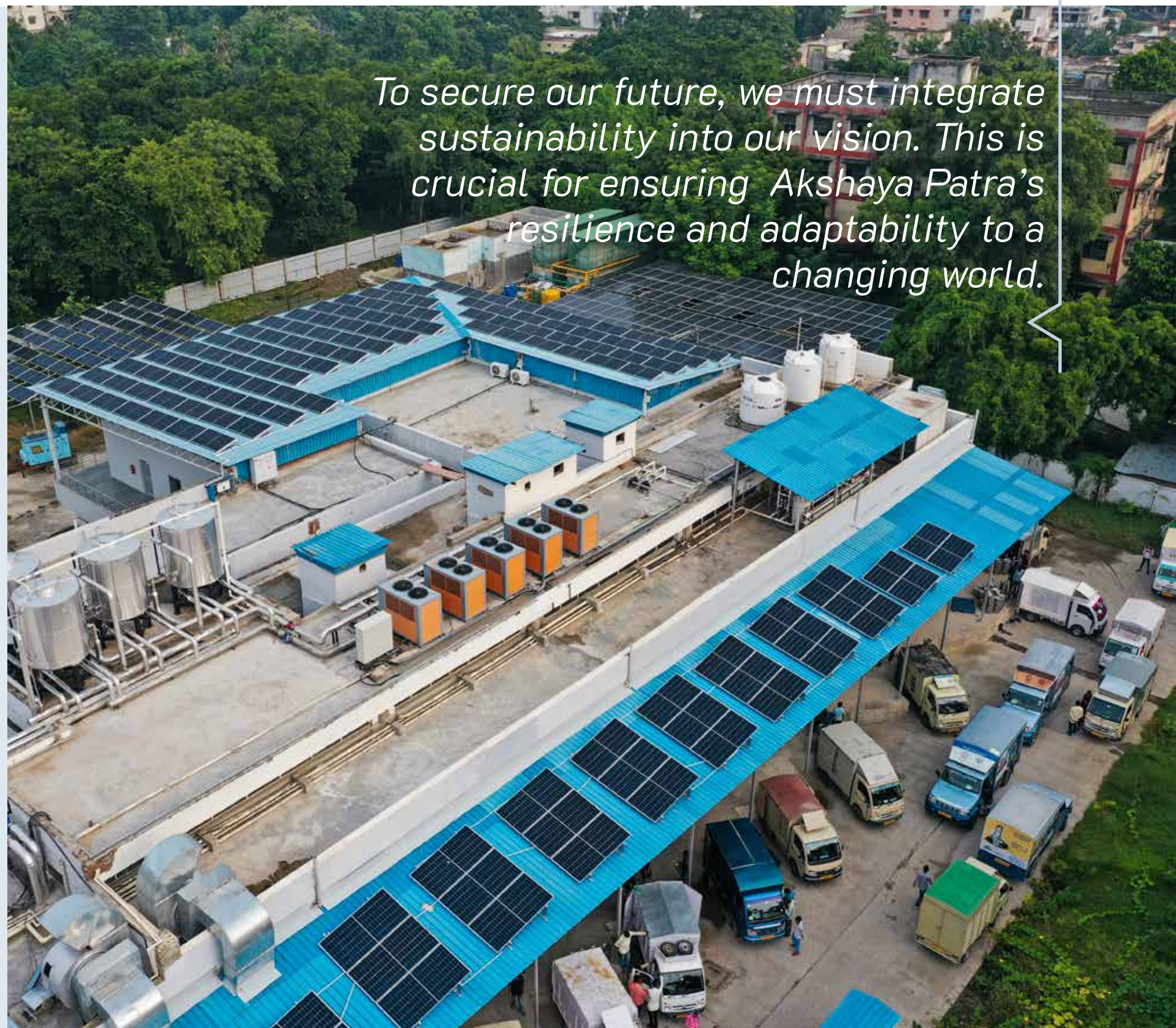
Sustainability is our top priority because it not only accelerates social development through our school feeding programme but also plays a positive role in environmental protection. This integration of sustainability has allowed us to achieve short-term cost savings and work towards a long-term plan to reduce meal costs. This aligns with the interests of our beneficiaries, donors, government and other stakeholders.

To secure our future, we must integrate sustainability into our vision. This is crucial for ensuring Akshaya Patra's resilience and adaptability to a changing world.

Co-creation, Executive Leadership and Long-term Strategy

Akshaya Patra adopts a co-creation mindset, strong executive leadership and a long-term strategy. This approach helps us engage both new and existing donors by tailoring our initiatives to align with their specific areas of interest, leading to the development of new impact streams. By doing this, Akshaya Patra actively contributes to environmental protection and acts as a catalyst in achieving sustainable goals. To ensure success at the kitchen level, developing executive leadership is vital. Taking a bottom-up approach ensures that employees are actively involved in the innovation process, particularly in the area of sustainability. Collaboration across different departments, such as Kitchens, Process Excellence and Quality teams, is instrumental in making sustainability initiatives effective at the kitchen level.

To secure our future, we must integrate sustainability into our vision. This is crucial for ensuring Akshaya Patra's resilience and adaptability to a changing world.



Our Sustainability Strategy

Our Approach

We are actively working to be more sustainable by implementing effective measures and initiatives. We focus on important issues and voluntarily take actions to benefit everyone involved.

Integrating Sustainability

Our goal is to provide meals with love and care, combating hunger's effects on future generations while finding sustainable ways to do it.

Continuous Improvement

We are committed to getting better over time and adopting eco-friendly initiatives. We face challenges and opportunities that affect everyone involved.

Environmental Focus

- ♦ Using natural resources wisely and supporting projects like planting trees and sustainable farming.
- ♦ Being more energy-efficient and using cleaner methods to reduce our carbon footprint.
- ♦ Managing water wisely through conservation, wastewater treatment and rainwater harvesting.
- ♦ Supporting farmers and vendors to be more sustainable in the face of challenges like climate change.

Governance

- ♦ We value diversity and equal opportunities for all.
- ♦ We engage with all stakeholders and prioritise their concerns.

Our Water Management

Akshaya Patra has been very conscious of water usage. The organisation has also come up with a water conservation roadmap that will help in minimising the water usage for kitchen operations. The usage of water per meal varies from 0.8 to 2 litres based on the menu (roti and rice based respectively).

Social Impact

- ♦ Making sure the food we provide is safe and of high quality.
- ♦ Using technology to create healthier foods. Ensuring our employees have safe and healthy working conditions.
- ♦ Offering training to our employees and sharing knowledge with the community.
- ♦ Ensuring fair labour practices, with no child labour and no forced labour.

Our Priorities

- ♦ Increasing the use of renewable energy sources.
- ♦ Transitioning to electric vehicles.
- ♦ Reducing non-cooking water usage.
- ♦ Maximising rainwater harvesting. Promoting recycling.

Effluent Treatment Plants — Every facility has access to a Sewage Treatment Plant where food scraps can be safely processed, eliminated and reused or recycled. The organisation is helping to avoid pollution by reducing the amount of waste that is thrown out directly into the environment.

Reed Bed Plants — To avoid direct discharge of untreated water, we have started implementing Reed Bed Plant technology in some kitchens and we are working towards implementing it in the rest of the kitchens across India. It's a green solution for reusing water for things like outdoor kitchen cleaning and irrigation. As a result, not only is water pollution reduced but the water may also be reused in the kitchens.

Our Energy Management

Energy production in most Akshaya Patra kitchens has shifted from coal and charcoal to biomass briquette. In doing so, the organisation helps preserve rapidly dwindling supplies of non-renewable resources.

Solar Plant — To reduce the electricity bills, some kitchens have switched to using solar power. The solar plants in these kitchens are equipped with photovoltaic (PV) cells, which convert sunlight into power.



Sustainability Projects

In the financial year 2022-23, we received generous green capital donations totalling ₹5 Crore. This has allowed us to implement some strategic sustainability projects.

Biogas Installations

We have set up modern biogas systems to help us manage organic waste efficiently. This not only reduces waste management costs but also help us deal with waste where it is created, preventing issues like flies, mosquitoes and bad odors. It also helps us avoid situations when garbage isn't collected by the city. Plus, we're using this biogas system to digest waste water anaerobically, which is great for the environment and our kitchen operations.

Solar Power

We're working on using more renewable energy sources and have installed solar power plants in 12 of our kitchens. The biggest one is in Vrindavan. This move allows us to generate our own power, reduce greenhouse gas emissions and save on electricity bills. About 22% of our energy usage now comes from renewables.



Leveraging Products, Services and Business Models to Adapt and Build Resilience

The foundation has designed eco-friendly initiatives to invite partners interested in supporting Sustainable Development Goals (SDGs). Akshaya Patra's management of food delivery is a critical area to look into, especially since timely food distribution is crucial for its success. With concerns about emissions from traditional transportation, it makes sense to explore options like Electric Vehicles (EVs). There is significant promise and Akshaya Patra is actively investigating this.

Akshaya Patra is also working on creating an advanced, eco-friendly kitchen model. It aims to design a kitchen that's highly efficient, reduces energy consumption, maintains the right temperature to minimise heating and cooling needs and implements best practices for water management. This includes using biogas plants and other methods to manage food waste, installing solar rooftops and rainwater harvesting systems, and ensuring safety.

SDGs directly/indirectly associated with the efforts taken by Akshaya Patra



Journey of The Healer

En route to healing hearts

Nestled between swirling dust and roaring trucks carrying construction materials is Smart Model School in Paharpur, Lucknow. Adopted by an MLA, the government school boasts a plethora of facilities for recreation, smart labs for diverse subjects such as computers and science and walls adorned with vibrant graphics.

Adoption of a primary school is mainstream in Uttar Pradesh to ensure Right to Education Law. The practice began with a new policy brought out by the State Government in 2019. Schools find caring benefactors in the form of elected representatives like MLAs or MPs who supported in building the school infrastructure to provide children a rewarding and conducive environment.

What stands out inside Smart Model School in Lucknow is a small but enchanting playground with brightly-coloured and intriguing structures for children to play and learn. The gigantic equipment looks impressive enough to invite even adults for a good time!

He stands out among others in the lab, describing complicated scientific concepts with such unmatched clarity and simplicity that even a 5-year-old would grasp them!

Despite the constant drizzle in the area, the premises look spick-and-span. The laughter of happy children rings all over as they head back to their classes after the mid-day meal break.

One among them is Nishanth Pandey, a bright-eyed 13-year-old boy from Paharpur with a dream that explains his composed conduct. He aspires to become a doctor, not just any doctor, but one who would serve his country by treating financially challenged people. He is well aware of the exorbitant medical bills in cities and it saddens him to see people suffering due to the lack of affordable healthcare. So, he envisions a future where he can treat and perform surgeries for people at a reasonable price, bringing quality healthcare within the reach of those who cannot afford it. He hopes to set up a clinic where he can serve his community with compassion and skill. It is a well-thought aspiration for a boy his age, but Nishanth is no ordinary child.

He beams with enthusiasm for learning. His favourite subject is science, biology in particular. In the well equipped science lab next to his class, he is assigned one of the models to demonstrate to his classmates, teachers and visitors. But with an infectious zeal, he explains all of them in great detail. He stands out among others in the lab, describing complicated scientific concepts with such unmatched clarity and simplicity that even a 5-year-old would grasp them!

The interests of this 8th standard youngster do not end with science alone. He has a profound love for Hindi, general awareness and the social sciences, recognising the importance of a well-rounded education and a broad understanding of the world around him. His interests showcase his deep thirst for information, not just for acing exams but also for being a responsible and informed citizen.

— Nishanth Pandey

But it is not just his knowledge that sets Nishanth apart. He carries himself with a maturity far beyond his years. Neatly dressed in his school uniform, he speaks with wisdom, repose and empathy, making him a role model for his peers. It is no surprise that he was chosen as the head boy of his class!

Nishanth settled on his dream to become a doctor after much conscious deliberation. "Earlier, I did not have a specific dream. Sometimes, I hoped to become a soldier and sometimes a policeman. Eventually, I realised I needed to zero down on one and direct all my energy towards it. My teacher recommended biology, I liked the subject, and hence, it helped me define my goals," he says.

Nishanth lives in a humble joint family in the small village of Paharpur, where everyone is involved in regular day jobs. His father, Umakanth Pandey, works as a security guard, his mother, Gudiya Pandey, is a dedicated housewife, his younger sister studies in 2nd standard in the same school and his uncle runs a small grinder for grains.

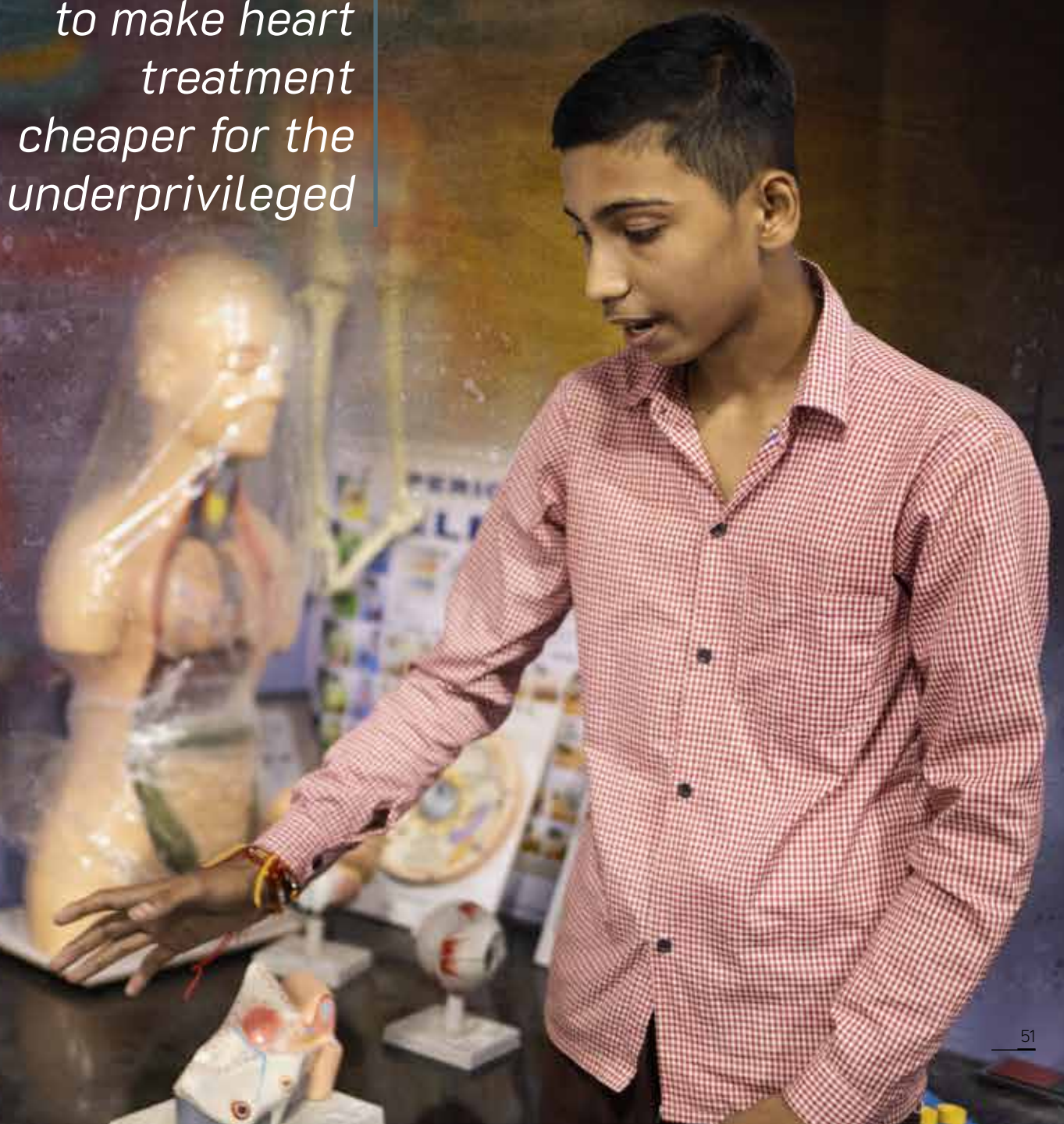
The young aspiring doctor not only excels in his studies but also participates in various extracurricular activities. "When I am not studying, I like to play and draw. I play Kabaddi at home and school with my siblings, friends and neighbours. I also participate in Kabaddi events at school and we have won twice. I have an active team here with my friends. But among the two activities, I like drawing the most. I mostly sketch nature," he says. "My school conducted a drawing competition on 15 August this year. My entire class participated and illustrated concepts related to Independence Day. I sketched the Indian flag that fetched me the first position in the competition," he adds.

Nishanth gets *roti sabzi*, *dal* rice, *kheer tehri* and *sambar* rice as mid-day meals in his school but he loves *sambar* rice the most. These meals provide him the nutrition he needs to focus on his studies and non-academic interests. "Healthy and hygienic food gives us energy without which we may fall sick because of several deficiencies. The Akshaya Patra meals we receive in school keep me on my toes throughout the day. My mother is also happy about it," he says.

When asked about the specialisation he wishes to take up as a doctor, Nishanth says, "I hope to become a cardiologist because they charge the most and I want to make it cheaper for the underprivileged. The poor struggle to eat even one square meal a day. They do not have the money to get themselves treated at such high costs."

*I hope to become
a cardiologist
because I want
to make heart
treatment
cheaper for the
underprivileged*

Nishanth's story of determination and hope inspires those around him. His teachers see him as a future leader in the field of medicine and his classmates admire his unwavering commitment to his dreams. He is close to becoming a role model and a testimony of what one can achieve with focus, passion, hard work and a heart filled with kindness.





Performance



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Story: Discipline to Duty

↳ Trustees’ Report 2022-23

To the stakeholders,

Your Foundation’s trustees are pleased to present the joint Annual Report of the 23rd year of the Foundation along with audited accounts for the financial years that ended on 31 March, 2023.

Financial Performance					
Income & Expenditure Account	For the year ended		For the year ended		Fiscal 2022 Vs 2023
	31 March 22		31 March 23		
	(In lakhs)	% of Income	(In lakhs)	% of Income	% Increase/(Decrease)
Income from:					
Donations	36,715.76	62.32%	31,319.69	44.41%	-14.70%
Subsidies	20,569.06	34.91%	37,763.07	53.55%	83.59%
Others	1,632.38	2.77%	1,436.95	2.04%	-11.97%
Total Income	58,917.20	100.00%	70,519.71	100.00%	19.69%
Expenditure towards:					
Materials and Utilities Consumed	39,540.86	67.11%	39,339.74	55.79%	-0.51%
Personnel Cost	11,966.86	20.31%	18,579.94	26.35%	55.26%
Other Operating Expenses	8,340.45	14.16%	11,674.63	16.56%	39.98%
Total Operating Expenses Expenditure	59,848.17	101.58%	69,594.31	98.69%	16.28%
Operating Results	(930.97)	-1.58%	925.40	1.31%	-199.40%
Non-cash Income from Capital Donations	4,029.22	6.84%	5,037.59	7.14%	25.03%
Depreciation	5,670.55	9.62%	6,264.95	8.88%	10.48%
(Excess of Expenditure over Income)	(2,572.30)	-4.37%	(301.96)	-0.43%	-88.26%

Financial Performance					
Receipts & Payments Account	For the year ended		For the year ended		Fiscal 2022 Vs 2023
	31 March 22		31 March 23		
	(In lakhs)	% of Receipts	(In lakhs)	% of Receipts	% Increase/ (Decrease)
Opening Balance	30,995.80		24,499.49		-20.96%
Receipts from:					
Donations	38,467.31	72.61%	35,685.88	51.83%	-7.23%
Support from State Governments	13,035.06	24.60%	31,494.99	45.74%	141.62%
Others	1,476.43	2.79%	1,670.04	2.43%	13.11%
Total Receipts (A)	52,978.80	100.00%	68,850.91	100.00%	29.96%
Payments towards:					
Investment in Mutual Funds	400.00	0.76%	-	0.00%	-100.00%
Revenue Expenditure	52,509.87	99.11%	65,067.68	94.51%	23.92%
Capital Expenditure	6,427.70	12.13%	6,435.49	9.35%	0.12%
Others	137.54	0.26%	281.96	0.41%	105.00%
Total Payments (B)	59,475.11	112.26%	71,785.13	104.26%	20.70%
Excess of Receipts over Payments (A - B)	(6,496.31)	-12.26%	(2,934.22)	-4.26%	-54.83%
Closing Balance	24,499.49		21,565.27		-11.98%

Result of Operations

The Foundation was significantly engaged in MDM activities throughout the FY 2022-23 in addition to certain relief activities.

During the FY, the Foundation incurred an excess expenditure over its income of ₹301.96 lakhs from overall operational activities.

The total income of the organisation increased by 19.69%. With respect to the material, personnel and other operative cost there is an increase of 16.28%. This resulted in net operating income of 1.31%.

Income

The total operating income recognised to ₹70,519.71 lakhs representing the growth of 19.69%. The growth in Income is analysed below:

Income from Donations

86% of the Foundation’s donation related to feeding other than in-kind (MDM).

The relief activities related to covid continued in FY 2021-22 which constituted 71% of total income. However, FY 2022-23 had resumed MDM operations across all the states. This resulted in decrease in donation income, as the donation requirement for MDM is lower than the relief activities.

The donation income is based on the revenue recognition policy of the Foundation and the policy is mentioned in Schedule 1.2 (viii) of the Financial Statements.

Donations Received

The below chart displays the total donations collected by the Foundation during the respective years. The overall donations collected for Revenue Expenditure during the year to conduct the MDM and partially conduct Covid Relief programmes increased to ₹35,685.88 lakhs, thanks to the generous contributions from individuals, corporates, trusts and other foundations.

Donations, Govt. CapEx Grant Received ₹ (in lakhs)

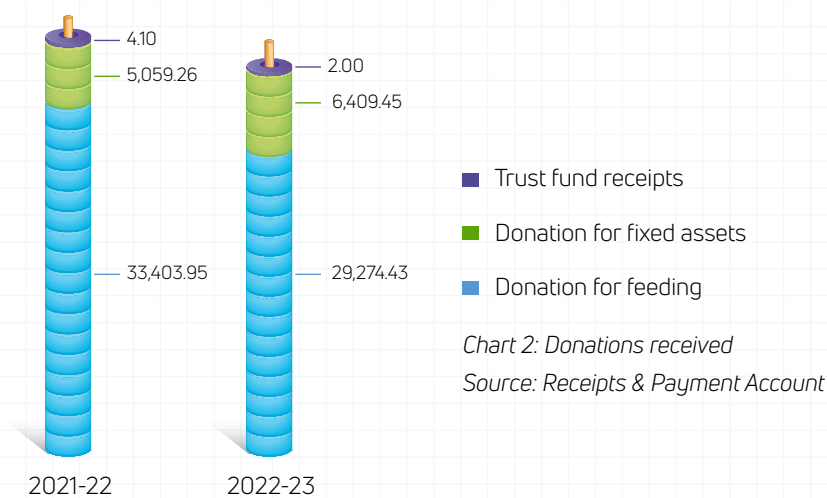


Chart 2: Donations received
Source: Receipts & Payment Account

Donation Income ₹ (in lakhs)

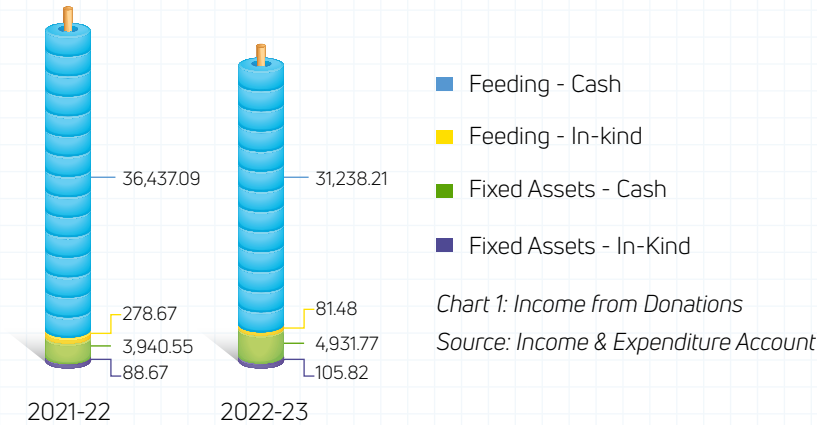


Chart 1: Income from Donations
Source: Income & Expenditure Account

The details of in-kind donations received during the year are as follows.

Amount in ₹ lakhs		
In-kind Donations	2021-22	2022-23
Fixed Assets	88.67	105.82
Provisions & Groceries	185.64	81.48
Educational/Hygiene Items for Kits	93.00	-
Total	367.32	187.30

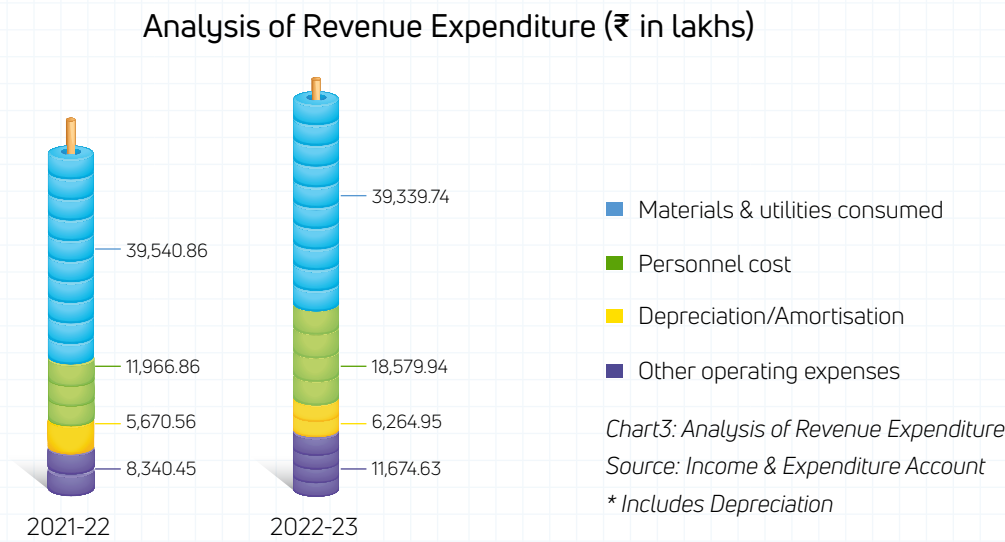
Table 1: In-kind donations

Other Income

Other income of the Foundation comprises largely of rental income for the passive usage of assets by other charitable institutions, interest earnings and other sources amounting to ₹1,436.95 lakhs during the year as against the ₹1,632.38 lakhs the previous year.

Revenue Expenditure

The total revenue expenditure, including depreciation, during the year was ₹75,859.26 lakhs as compared to ₹65,518.72 the previous year. The break-up of the same is represented below.



The entire FY 2022-23 had full fledge MDM feeding programme across all the states in India and this resulted in increased operating costs.

Capital Expenditure

During the financial year, the Foundation spent ₹6,862.55 lakhs on capital expenditure across all the branches including for new kitchens that commenced operations, and kitchens in construction phase.

The following table illustrates the branch wise Capital Expenditure incurred during the year.

Amount in ₹ lakhs

Branch Name	2021-22
Varanasi	1,034.88
Hyderabad	529.67
Barsana	312.11
Puri	294.17
Mangaluru	269.14
Other Kitchens*	4,422.59
TOTAL	6,862.55

Table 4: Branch-wise capital expenditure spends
*Individually less than ₹5 crore in each branch (97 branches)

The following table highlights the category wise capital expenditure incurred during the year in various kitchens.

Amount in ₹ lakhs

2022-23							
Asset Group	Varanasi	Hyderabad	Barsana	Puri	Mangaluru	Other Kitchens	Total
Buildings & Civil Works	356.62	42.85	179.76	96.14	140.13	804.07	1,619.56
Kitchen & Related Equipment	559.42	347.89	130.31	146.41	110.04	1,230.75	2,524.82
Vehicles	37.30	97.47	-	4.98	18.26	1,704.73	1,862.74
Distribution Vessels	60.85	25.36	-	21.03	0.59	391.80	499.64
Other Assets	20.68	16.10	2.04	25.61	0.11	291.23	355.78
Grand Total	1,034.88	529.67	312.11	294.17	269.14	4,422.59	6,862.55

The Foundation continued investing in fixed assets to improve the infrastructure required to support growth in the coming years. These investments were due to the unstinted support from generous donors.

Cash and Bank Balances

The Foundation had total cash and bank balance of ₹21,565.27 lakhs as at 31 March, 2023, including ₹5,468.51 lakhs in Fixed Deposits with banks and housing financial institutions with original maturity of more than 12 months and the same has been disclosed in the financial statements under ‘other non-current assets’ (Ref Schedule 2.11). Of the total cash and bank balances, the amounts held in the form of Fixed Deposits with banks and housing financial institutions with original maturity of less than 12 months is ₹467.17 lakhs.

Receivables

The total receivable from the government as at 31 March 2023, is ₹ 8,741.36 lakhs (previous year: ₹5,557.40 lakhs) including unbilled cash contribution of ₹945.82 lakhs (previous year: ₹210.49 lakhs).

Provision for doubtful receivables is ₹547.74 lakhs as in March 23 (previous year: ₹462.36 lakhs), based on the collectibility assessment by the Foundation. The Foundation is putting its best efforts to collect these receivables.

Management Discussion and Analysis

Management Discussion and Analysis Report analysing the current performance and detailing the future plans of the organisation are presented in a separate section which forms part of this Annual Report. (Refer to page no 68).

Awards and Accolades

During the year the Foundation had received recognition from various quarters. These have been separately covered in a section which forms a part of the Annual Report.

Transparency

The Foundation strives to ensure transparency in all spheres of the organisation. As part of ongoing efforts, the Foundation has revised its Whistle Blowing Policy.

Auditors and Auditors’ Report

The framework of controls and audit adopted creates effective risk management through comprehensive risk based audits to enhance the efficiency and effectiveness of the processes.

All the branches and central office are subjected to periodic internal audits. During the year 2022, your Foundation re-appointed Chartered Accountant Firms to carry out the internal audits. The reports issued by the internal auditors are reviewed by the Audit Committee through the audit department of the Foundation.

M/s Walker Chandiok & Co LLP, Chartered Accountants, having Registration No. 001076N/N500013, are the statutory auditors of the Foundation. They have audited the financial statements attached to the Annual Report and qualified their report on maintenance of adequate records as mentioned in the special audit report.

The qualification relate to possible effect of the completeness of cross charges on the comparability of the current period’s figures and the corresponding figures as included in the accompanying financial statements.

As further explained in Note 2.27 (b) of the financial statements, the foundation has maintained adequate records for relating to the transactions with related parties.

Trust Governance

The details of Governance Philosophy and Governance Model of the Foundation have been covered in a separate section of this Annual Report (Refer to page no 10).

Board of Trustees

(A) Composition of the Board

As on date, the Foundation’s Board comprises of nine trustees; all having considerable experience in their respective fields.

Name of the Trustee	Age **	Gender	Position on the Board	Occupation
Madhu Pandit Dasa	67	Male	Chairman	Missionary Volunteer
Chanchalapathi Dasa	60	Male	Vice - Chairman	Missionary Volunteer
Bharatarshabha Dasa	49	Male	Trustee	Missionary Volunteer
Satya Gaura Chandra Dasa	52	Male	Trustee	Missionary Volunteer
K.V. Chowdary	69	Male	Trustee	Retd. Government Official
M. Unnikrishnan	63	Male	Trustee	Trustee CEO, IITB
Anil Swarup	65	Male	Trustee	Retd. Government Official
Dr Raghuram	68	Male	Trustee	Former Director, IIM Bangalore
Vidya Shah	57	Female	Trustee	Chairperson and CEO, EdelGive Foundation

Table 5: Composition of the Board
** Age as of April 2023

(B) Profile of the Board Members

The detailed profile of the Board Members is included separately in the section ‘Board of Trustees’ of this Annual Report. (Refer to page no 26-27)

(C) Other Information Regarding Board

Your Foundation’s Board of Trustees play a primary role in ensuring good governance and functioning of the Foundation.

The Agenda and Notes are circulated to the Trustees in advance of each meeting of the Board of Trustees. Where it is not practical to attach or send the relevant information as part of agenda papers, the same are tabled at the meeting with presentations to the Board. The Members of the Board have complete freedom to express their opinion and the decisions are taken after detailed discussions.

The Board periodically reviews the operations of the Foundation. The Foundation follows the discipline of submitting the monthly financials to the Board of Trustees, providing them with updates on the performance of the Foundation and other important matters. The Board also reviews the same and advises the management from time to time with their feedbacks/ inputs. Apart from the above, additional board meetings are convened by providing appropriate notice to address the specific needs of the Foundation. The members do not take any sitting fees from the Foundation.

Audit Committee

(A) Composition of Audit Committee

Your Foundation has an Audit Committee at the Board level, which acts as a link between the Management, the Statutory and Branch Auditors, and the Board of Trustees and oversees the financial reporting process.

The composition of the Audit Committee is as follows:

1. Shri K. V. Chowdary, Chairman
2. Shri Kaushik Dutta, Member
3. Shri Noshir Dadrawala, Member

Chief Executive Officer, Chief Financial Officer, Director – Internal Audit and other senior officers of the Foundation are permanent invitees to the Audit Committee meetings. The internal auditors of the Foundation are also invited to the Audit Committee meetings as necessary.

Shri Kaushik Dutta – For profile refer page no 28.

Shri Noshir H. Dadrawala – For profile refer page no 28.

(B) Meetings of the Audit Committee

During the year under review, the Audit Committee met five times 2022-23 to deliberate on various matters. The Committee members do not take any sitting fees from the Foundation.

(C) Charter of the Audit Committee

The detailed charter of the Audit Committee can be availed from the Foundation's website www.akshayapatra.org

DISCLOSURES

(A) Matters Related to Governance and Administration of the Related Party Transactions

Pursuant to certain concerns raised with respect to the governance and administration of the Trust, by an erstwhile member of the audit committee and certain other whistleblower complaints received in the year 2020 alleging that, at certain locations, there were irregularities in the functioning of the Trust. The Trust had appointed a special auditor to examine the concerns raised. The concerns /allegations, inter-alia included, operational conflict of interest with related party trusts (RPTs), absence of formal accountability and responsibilities for involvement of employees of RPTs in operations of the trust, sharing and usage of resources with RPTs without appropriate audit trail, absence of arm's length assessment for certain transactions with RPTs, vulnerability to diversion of funds as the collection of donations is carried out by the missionaries for both RPTs and the Trust, etc. The special audit report was submitted to the Trust in January 2022. In response to the recommendations in the Report the Trust prospectively addressed the process level controls where gaps have been identified, formulated its approach towards usage of resources by the RPTs and the roles and responsibilities of the Unit President and Unit Teams and their accountability to the Management of the Trust. Further, the Trust has entered into 'No claim agreements' with the RPTs during March 2022 wherein all concerned parties have since agreed that no further claims will be made on this account by either party for the period prior to 1 April 2017 and the amount pertaining to the cross-charge to be made by the Trust to the RPTs for the period 1 April 2017 to 31 March 2020. The Trust believes that the actions taken are adequate, appropriate and in consonance with respect to the objective, intent and operations of the Trust and its stakeholders.

(B) Disclosure of Accounting Treatment

In the absence of any authoritative established / prescribed accounting principles for the specialised aspects related to charitable trusts which do not carry out any commercial activity, the Foundation has prepared the financial statements in accordance with the significant accounting policies described in Note 1.2 to Schedule 1 to the Financial statements prepared.

(C) Trustees’ Responsibility

Your Trustees, based on the representations from the Operating Management, confirm that:

- a. In the preparation of annual accounts, accounting policies described in Note 1.2 to Schedule 1 to the Financial statements prepared, have been followed and there are no material departures
- b. They have, in selection of the accounting policies, consulted the statutory auditors and applied these policies consistently, making judgments and estimates that are reasonable and prudent, so as to give a true and fair view of the state of affairs of the Foundation as on 31 March, 2023, and of the Income and Expenditure of the Foundation for the year ended 31 March, 2023
- c. They have taken proper and sufficient care, to the best of their knowledge and ability, for the maintenance of adequate accounting records for safeguarding the assets of the Foundation and for preventing and detecting fraud and other irregularities
- d. They have prepared the annual accounts on an on-going concern basis.
- e. The Foundation is recognised under Section 80G of the Income Tax Act 1961.

(D) Remuneration of Trustees

The trustees of the Foundation declare that they have not received any remuneration from the Foundation for the year end 2023. They have not received any sitting fees from the Foundation for the Board meetings and Audit Committee meetings attended by them during the year.

(E) Management

- i. The Management Discussion and Analysis Report form part of the Annual Report.
- ii. No material transaction has been entered into by the Foundation with the Trustees or the Management, their relatives etc. that may have a potential conflict with the interest of the Foundation.

Acknowledgement

Donors, other stakeholders, outgoing trustees and auditors

Your trustees express their deep appreciation for all the support and co-operation received from the Ministry of Education, Government of India, and all the State Governments during the year under review.

We are deeply indebted and grateful to all our donors (corporates, trusts, foundations and individuals) who have generously contributed to the causes of education and hunger mitigation. We are also immensely grateful to our outgoing trustees and auditors. Your good wishes and contributions are the beacons with which we move from strength to strength. Your encouragement, incessant support gives us impetus to ameliorate the cause of food for education with renewed dedication and motivation. Your trustees also wish to place on record their appreciation for the committed services done by the volunteers and employees of the Foundation. Your Trustees thank the bankers, all organisations, departments, agencies and people who facilitate the Trust in discharge of its objects.

We will continue to be inspired by the vision that has been so far outlined and discussed and we pray that we be given multiple opportunities and avenues to serve the society at large and the stakeholders in specific.

For and on behalf of the Board of Trustees,

Madhu Pandit Dasa
Chairman
Date: 12-9-2023

Chanchalapathi Dasa
Vice-Chairman

K.V. Chowdary
Trustee

Human Resource & Management

Head count in the Foundation as on 31 March, 2023

STAFF DETAILS			
Head Count	Male	Female	Total
Regular Staff	1,305	181	1,486
Regular Workforce	3,690	1,005	4,695
Contract	1,786	340	2,126
Consultants	32	4	36
Grand Total	6,813	1,531	8,343

Remuneration of the lowest paid employees for the year ended 31 March 2023

₹7,353 (As per the then Minimum Wages in the respective state government minimum wage notification. Apart from this, the Foundation also adheres to the social security regulations.

Average Salary - ₹14,484.00
Median Salary - ₹13,788.00

Distribution of staff according to salary levels as on 31 March, 2023

Salary Range	Male Staff	Female Staff	Total
> 10000	322	236	558
10001 - 25000	3,839	820	4,659
25001 - 50000	629	77	706
50001 - 100000	139	40	179
> than 100000	66	13	79
Grand Total	4,895	1,186	6,181



The best of memories are created with friends in school

Management Discussion and Analysis

The objective of the school meal programme is to ensure that children get the best of both nutrition and education. The significance of the programme is highlighted by increased enrolment, attendance and retention in schools, as well as improved social equity and gender equity.

In the Union Budget of FY 2022-23, the Ministry of Education was allocated ₹1,04,277 crores; of this amount, the Department of School Education and Literacy was allocated ₹59,053 crores (61%), a 26.1% increase over the previous financial year. An amount of ₹12,800 crores was earmarked for the PM POSHAN Abhiyaan, vis-à-vis ₹10,233 crores the previous year, an increase of 25.1%.

The Government of India increased the cooking conversion cost of mid-day meals for FY 2022-23 by 9.67% over the previous rates.

Feeding Operation

With the support from the Central and State governments, the Foundation has recorded a Compounded Annual Growth Rate (CAGR) of 6% on feeding volume and 9% in the strength of enrolled beneficiaries during the past 5 years.

The total meals of the Foundation's feeding programmes increased to 51 crores during FY 2022-23. For the FY 2023-24, the projected meals is 53 crores and the estimated requirement of funds for feeding children, over and above the government's contributions, would be approximately ₹339 crores.

The attendance to enrolled strength in schools where Your Foundation serves is unchanged. It is in the range of 66% to 67%.

We reach out to 2 million beneficiaries across 23,341 schools and 5,659 Anganwadi centres every day.

Quality

The year 2022-23 went without any major food safety complaint. As a testament to our continuous pursuit of the highest standards of quality, safety and efficiency, 11 kitchens got certified for ISO 22000:2018 and a total number of kitchens certified reached 33. The kitchens certified this year are Mysuru, Bhuj, Silvassa, Nawabpet, Mangalagiri, Gambhiram, Panvel, Bhiwandi, Kalyan, Mansa and Jamnagar. Our kitchens in Hubballi and Ballari have successfully completed recertification audit for ISO 14001 & ISO 45001- Environment Health and Safety Management System (EHS). Vrindavan, Lucknow and Kandi kitchens also successfully completed the state 1 certification audit of EHS.

We had 144 employees trained for Advanced Catering Supervisor from FSSAI which is a mandatory FOSTAC training. There were 38 Kitchens which underwent Hygiene Rating Assessment from FSSAI and all the kitchens received 5-star rating as 'Excellent'. The validity of this certification is two years. Our Hubballi and Ballari kitchens received Bronze Award for the CII-SR EHS Excellence Awards 2022 at the award ceremony held on 31 March 2023 in Chennai.

Sustainability

As a Foundation, we embark on a well-defined ESG roadmap with a focus on three pillars for the environment which are around water, energy and waste, with tangible milestones that are aligned with Sustainable Development Goals (SDGs). In our effort to consciously contribute to the advancement of SDGs directly and being responsible to the planet and environment, Akshaya Patra has resolved to achieve:

- Reduction in the dependence of traditional sources and shift to 50% renewable energy by 2030
- Implement more efficient water management solutions and reduce non-cooking water usage by 50% by 2030
- Adhere to zero waste to landfills

The Way Forward

In line with our commitment to accelerate impact and advance our mission to reach 3 million children in schools across India by 2025, we as a Foundation are focussing on:

- Efficiency and Effectiveness
- Stakeholder Satisfaction
- Initiative-driven culture
- Long-term sustainability

Akshaya Patra is constantly evolving with an integrated approach to meet the organisational objectives of serving children and the community with the larger goal of contributing to nation building.

Significant Events

Apr



Akshaya Patra wins Business World Social Impact Award

Mr Shridhar Venkat, CEO, The Akshaya Patra Foundation spoke at the most definite gathering of Social Impact Leaders under one roof at BW Disrupt Social Impact Summit & Awards.

The Foundation was awarded basis its work being rendered to the society. Award was received by Shri Bharatarshabha Dasa and Mr Shridhar Venkat.



Govt. officials visit Silvassa Kitchen

On 16 June 2022, Mr Devusinh Chauhan (State Minister - Communication of India) visited to see the overall development of the Silvassa kitchen. Devusinh Jesingbhai Chauhan is an Indian politician and is member of parliament of the 17th Lok Sabha from Kheda (Lok Sabha constituency), Gujarat. Mr Yash Mahana (Operations) coordinated the visit. Other dignitaries like Mr Natubhai G Patel (Ex-Member of Parliament), Mr Rakesh Minhas (Collector DNH) and Ms Charmie Parekh (Deputy Collector DNH) also visited kitchen. The ministers appreciated the kitchen hygiene while observing the entire process of preparing food.

Jun



Honourable Home Minister, Shri Amit Shah Inaugurates Mansa Kitchen

On 23 July 2022, Shri Amit Shah, Hon. Home Minister of India, inaugurated Akshaya Patra's new kitchen in Mansa, Gujarat, to launch the organisation's school feeding endeavour in the region.



Akshaya Patra collaborates with FedEx Express to drive Go-Green Initiative

The Akshaya Patra Foundation has collaborated with FedEx Express to further its 'Go Green Initiatives.' FedEx Express has donated solar panels to the kitchen in Panvel, Maharashtra, and electric bikes (e-bikes), at Ballari, Karnataka. Their support will help The Foundation generate 25 kW power, adopt an environment friendly mode of transportation and reduce its carbon footprint. The savings in transportation costs will enable the NGO to provide meals to more than 2,800 children for one academic year.

Aug

Jul



Nourish the Change, New Delhi

The organisation conducted 'Nourish the Change' event in New Delhi to recognise and honour the students, teachers and mentors from our network schools. The confluence aimed to bring like-minded people together and celebrate partnerships. Representatives from UNGC, EYGDS, Zomato, Chirag Foundation, Valvoline, Concentrix, Nestle, Geodis India, EazyDiner, and Konica Minolta graced the event with their presence and had an interactive session with the children.



Give A Kid A Book

The Akshaya Patra Foundation organised the 'Give A Kid A Book' - a book donation drive to mark the International Literacy Day (September 8, 2022). This drive was organised to promote the reading habits of underserved children. Through this, The Foundation collaborated with a number of publishing chains, book clubs and private donors to collect gently-used books for all age ranges from 3 to 16 years.

Oct

Sept



Akshaya Patra and Share Our Strength - Summit

The month of November highlighted our long standing partnership with Share Our Strength as we discussed and exchanged ideas to achieve SDG2 (Zero Hunger). The Akshaya Patra Foundation co-hosted a symposium with Share Our Strength wherein the discourse about nutrition landscape was held along with the ways to counter malnutrition in India.



Feeding India By Zomato Joins Hands With Akshaya Patra

Feeding India, in collaboration with Akshaya Patra, is expanding its school feeding programme (Poshan to Pathshala) to government schools. The programme has been launched in four cities - Varanasi, Gorakhpur, Dehradun and Bangalore - and will provide one meal every day to 38,410 beneficiaries. A total of 486 schools have been included in the programme.

Dec

Nov



Madhya Pradesh CM virtually inaugurates Akshaya Patra Mega Kitchen

Hon. Chief Minister Shivraj Singh Chouhan said that arranging nutritious food for children is an act of virtue. When the society and the government engage in such activities together, the services reach the needy in large numbers. The efforts of The Akshaya Patra Foundation and HEG Limited are commendable. Chief Minister Chouhan was virtually addressing the inauguration programme of the first mega kitchen started in Madhya Pradesh to provide mid-day meals to school students by The Akshaya Patra Foundation, Bengaluru, under Pradhan Mantri Poshan Shakti Nirman Yojana today.



Digital Education Programme launched in Ghaziabad

The Akshaya Patra Foundation and Adish and Asha Jain Foundation collaborated to provide Android tablets to 70 students of Government Girl's Inter College, Vijaynagar, Ghaziabad, to mark the launch of the Digital Education Initiative. Akshaya Patra is implementing the initiative with the support of corporate donors and BYJU's to bridge the digital divide and further digital inclusiveness by providing students belonging to economically weaker sections of society, access to good quality modern education free of cost.

Mar

Awards & Recognition

Awarded the prestigious Mahatma Award for Social Good and Impact "Zero Hunger"



Honoured with the recognition of 'CSR COVID Relief Project' in the Gold category at #CSRHealthAwards



Compass Group honors the Foundation for its incredible contribution towards the environment and society



Awarded POSHAK ANAAJ AWARD 2022 for the efforts in millet promotion



Honoured by Shri Manish Sisodia, Deputy Chief Minister of Delhi at India Today Happiness Award in the 'NGO that brought the Most Happiness' category

Honoured by Smt Smriti Irani, Minister of Women and Child Development of India as the 'Gold Winner' in the category of 'Excellence in Social Initiatives - NGO/Not for Profit Organization' at FICCI - 14th HealthCare Excellence Awards 2022



Conferred with the 'CSR Times Award 2022' - Gold Category in the area of 'Eradication of Extreme Hunger & Malnutrition' at the 9th National CSR Times Summit and Awards 2022, New Delhi

Certificate of Merit presented at the 12th Edition of World CSR Day by Chairman of the World CSR Day Dr. Bhaskar Chatterjee, CEO, Anil Agarwal Foundation



{Our Collaborations

FY 2022-23

In FY 22-23, The Akshaya Patra Foundation has strived to climb the ladder of growth and expand its horizons. The year was filled with exciting events and activities. With the aim to educate and nourish the young children of our country, the Foundation has been taking steps to grow its community and join hands with like-minded organisation to serve the nation.

The Foundation functions as a Public-Private Partnership (PPP) and the support from government, philanthropists, individual donors and all our stakeholders enables us to empower the country with educated and productive minds. This combined strength and efforts helps us to feed 2 million children every school day.

Highlights

With the support of West Bridge, The Hans Foundation, Indusind Bank, Credit Suisse and HEG, the Foundation inaugurated 5 new kitchens in Varanasi, Dehradun, Mansa, Jorhat and Bhopal. This progress has enabled us to serve more children across the country.

In the effort to raise awareness, Dr Amit Samarth, the first Indian to complete the longest bicycle race in the world- Red Bull Trans Siberian Extreme, joined hands with Akshaya Patra to educate people on the issues of hunger and the need for nutrition in our country. He participated in the longest cycling race- 'Race Across India' as Team Akshaya Patra and won in the solo category. He also helped us run the online campaign 'Race Against Hunger' inviting conscious people to join our cause and ensure the health and well-being of children.

In our attempt to bring the access of digital education to government school students through our National Endeavour for Student Transformation (NEST) initiative, VM Ware, CME, Amazon, Broadridge, CJS Speciality and Fujitsu have been our major supporters of the year. Together, they contributed to help 852 students study through tabs and expand their access to knowledge. Along with concept clarity, the tabs helped them study new theories and enhanced their academic exposure.








































In FY 22-23, a total of 357 volunteering events took place clocking 16,992 volunteering hours which included many interesting activities like educational poster making and promoting healthy habits. Thousands of volunteers from 152 corporate entities came forward to devote their valuable time and engage with children.

As we set the roadmap for the coming year, we're ready to welcome new members to our Akshaya Patra family and encourage more people to educate and nurture the children of our country. With the view to grow and serve better, let's join hands to work towards a healthy and well-educated India.

Special thanks to Axis Bank Ltd, HSBC Bank, Deutsche Bank India, Fidelity Asia Pacific Foundation, LIC Housing Finance Ltd, and IndusInd Bank for being our top donors in FY 22-23. Along with this, we would also like to thank Mastercard for their generous contribution as the proceeds of the sale taken place at the DGC Open in Delhi was donated to The Akshaya Patra Foundation.

We extend our heartfelt gratitude to the government, corporates and all our well-wishers for their continued support. Your contribution has made 2 million children smile. As we move forward to another eventful year, we hope this collective effort benefits the nation by building a strong and healthy youth.

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BEML LTD
BLACK KNIGHT INDIA SOLUTIONS PVT LTD
BORGES INDIA PVT LTD
BSS MUTUAL BENEFIT TRUST DISSOLUTION - ESCROW FUND
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GEP SOLUTIONS PVT LTD
GSN GAMES INDIA PVT LTD
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*When a child
smiles, it's
a sign that
you are doing
something right!*



Discipline to Duty

A tale of
determination
to serve

23 km away from bustling Lucknow, amidst rich greenery, mild rains, mooing cattle and quacking ducks, children in Bindaua village rush towards their small but vibrant primary school before the prayers start. On an ordinary summer day, the school starts at 8 am in the morning and receives over 200 students, but today, the continuous drizzle delayed children and teachers alike. Only 100 students seem to have made it to the entrance.

The government school is small but well-maintained, with trained teachers for 1st to 5th standard. As the morning prayers end, children hustle back to their classrooms. In contrast to the gloomy weather, enthusiastic children get systematically seated and shout out answers loud and clear. 1st standard students sit outside and take turns to recite rhymes.

Among the hustle and bustle, calm and confident Priyanshu Kumar from 4th standard stands out, looking far more mature than his age. Being one of the few attending the classes today, he exhibits an unwavering dedication towards learning.

I love coming to school. Here, I get the nutritious meals I need for my routine activities and also learn good habits like respecting our elders

"I want to study, play, eat healthy and be fit to join the police force. I will put bad people behind bars and protect honest ones. It is my mother's dream," he says. When asked what inspired his dream, he says, "Policemen both receive and give respect to people around them. They guard us selflessly and are looked up to by everyone in return."

Little Priyanshu receives his share of wisdom both at school and at home. While his class teacher helps him with tips on physical fitness, Priyanshu's mother encourages him to construct his own opinions, work hard for his dream and keep his distance from any harmful influence.

"I know I have to stay active to reach my goal. That is why I get up early and run every morning. I pay attention in class and fill out workbooks in my free time. Hindi and Math are my favourite subjects. I love Kabaddi and take part in competitions at every chance I get. My team was the first runner-up in one of them," says Priyanshu, determination gleaming in his eyes. However, his love for academic learning surpasses his interest in sports.

"I love coming to school. Here, I get the nutritious meals I need for my routine activities and also learn good habits like respecting our elders. After a good schooling, I want to take up formal training to join the police force," he adds.

Priyanshu

Shilpi Kathiyar: Priyanshu's class teacher

Shilpi Kathiyar, Priyanshu's class teacher, has taught him for three years. She believes that the bright 9-year-old has exceptional qualities. Recollecting an incident to explain this remark, she says, "Recently, I was on leave for a few days. As part of an assignment, I asked the children to read a few chapters and answer as many questions as possible from their textbooks. While many managed to finish two chapters, Priyanshu solved the entire book. In class, he is extremely organised, diligently follows instructions, goes above and beyond in learning new concepts and helps others around him."



"Priyanshu's thoughts are more developed than those of others his age. He has a clear vision about his goals that many of us lack even as adults," Shilpi adds. She constantly encourages and supports him by bringing him

books on mental math and stories. She is determined to help him with financial aid even in the future. She also brings digital tablets occasionally to her class to introduce her students to the developments and ideas outside the four walls.

Priyanshu's inspiring family

From the wide, empty expanse surrounding the school, narrow lanes lead to closely-knit red brick houses, each with a virtual capacity of sheltering three adult individuals.

One of these was the dwelling of Priyanshu, who lived with his mother, father and younger brother. They had moved here from Bihar 13 years ago in search of a better education for their children. However, the eldest child stayed in Bihar to continue in the same school.

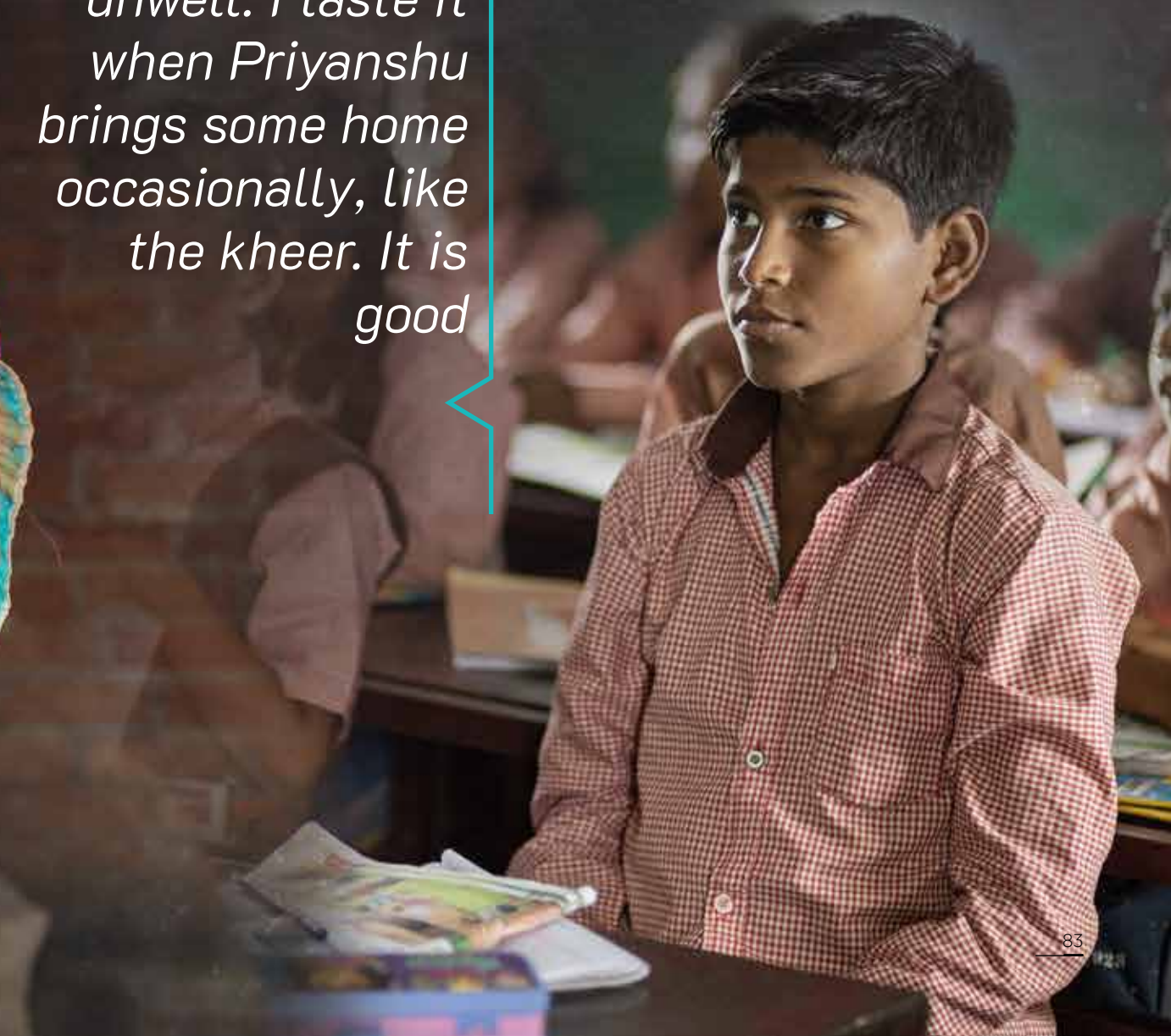
Priyanshu's father is a daily wage labourer who plasters walls to make ends meet. His mother, Indu Devi, is a housewife and also works extra hours stitching clothes for the neighbouring villagers for a meagre additional income.

She speaks optimistically about Priyanshu while smearing mud at the bottom of a cooking vessel before placing it on the *chulha*, her hands calloused from endless hours of hard work. "Priyanshu is more playful than his younger brother. But when he is home, he looks for ways to help me. He fetches water, firewood and groceries, cleans the house, washes utensils and even prepares the dough for *rotis* if I am unwell. I never nudge him to sit and study. Once back from school, he eats, goes to his coaching classes, returns and starts studying by himself," says Indu Devi, evidently inspiring her sons with an unyielding spirit. Above all else, Indu Devi wants her sons to become compassionate human beings and have independent opinions. She hopes for them to do what their father could not and break the cycle of financial insufficiency.

"The meals he gets in school are close to what I serve at home and he loves them too. It is especially helpful when I am feeling unwell. I taste it when Priyanshu brings some home occasionally, like the *kheer*. It is good," Indu Devi adds.

The meals he gets in school are close to what I serve at home and he loves them too. It is especially helpful when I am feeling unwell. I taste it when Priyanshu brings some home occasionally, like the kheer. It is good

On weekends, Priyanshu also helps weed out unwanted grass from their small vegetable garden in the backyard. Lady fingers, ridge gourd and bottle gourd grow there. Furthermore, power cuts are commonplace in the village, but that does not stop him from sinking into his books. In such cases, a modest, chargeable emergency lamp comes to his rescue. This demeanour of Priyanshu reveals that he has undoubtedly harboured a burning desire to achieve and serve his community from a very young age. Clearly, Priyanshu is on the right path.





Financials



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Auditor's Report 2022-23

Walker Chandio & Co LLP

Independent Auditor's Report

To the Board of Trustees of The Akshaya Patra Foundation

Report on the Audit of the Financial Statements

Qualified Opinion

1. We have audited the accompanying financial statements of The Akshaya Patra Foundation ('the Trust'), which comprise the Balance Sheet as at 31 March 2023, the Income and expenditure account and the Receipts and Payments Accounts for the year then ended, and a summary of the significant accounting policies and other explanatory information (together hereinafter referred to as 'financial statements'), which have been prepared by the Board of Trustees of the Trust in accordance with basis of preparation described in note 1.2(i) to the Financial Statements.
2. In our opinion and to the best of our information and according to the explanations given to us, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the aforesaid financial statements for the year ended 31 March 2023 have been prepared in all material aspects, in accordance with the basis of preparation described in Note 1.2(i) of these financial statements.

Basis for Qualified Opinion

3. As stated in note 2.27(b) to the financial statements, the Trust did not maintain adequate records for usage of the Trust's resources by related parties, primarily with respect to usage of assets, manpower and vehicles in order to compute the amount to be cross charged to such related parties for the period 1 April 2017 to 31 March 2022. Owing to the nature of the Trust's records maintained towards usage of its resource by related parties and in the absence of other significant appropriate audit evidence, we are unable to comment upon the completeness of cross charges made to related parties for the said period and the adjustments that may be required and the consequential impact, if any on the comparative financial information. Our opinion on the accompanying financial statements for the year ended 31 March 2023 is modified because of the possible effect of this matter on the comparability of the current period's figures and the corresponding figures as included in the accompanying financial statements.

Our audit opinion on the financial statements for the previous year ended 31 March 2022 dated 06 April 2023 was also qualified in respect of this matter.

4. We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India ('the ICAI'). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Trust in accordance with the Code of Ethics issued by ICAI and we have fulfilled our ethical responsibilities in accordance with the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.



Chartered Accountants

Offices in Ahmedabad, Bengaluru, Chandigarh, Chennai, Dehradun, Gurgaon, Hyderabad, Kochi, Kolkata, Mumbai, New Delhi, Noida and Pune

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Walker Chandio & Co LLP is registered
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number AAC-2085 and its registered office
at L-41 Connaught Circus, New Delhi,
110001, India

Walker Chandio & Co LLP

Emphasis of Matters

5. We draw attention to note 2.27(a) to the financial statements, which details certain concerns raised with respect to the governance and administration of the Trust, by an erstwhile member of the audit committee and certain other whistleblower complaints received at certain locations. In this regard, the Audit Committee (AC) had appointed an independent firm ('Special auditors') to conduct an audit ('Special audit') of the books and records of the Trust for the period from 1 April 2017 to 31 March 2020 to cover all concerns raised by an erstwhile member of the audit committee and other whistleblowers. The aforesaid note also describes the Management's assessment of the impact of the concerns raised and the actions taken by the management on the findings noted in the said Special audit. Our opinion is not modified in respect of this matter.
6. We draw attention to Note 1.2 to the accompanying financial statements which describes the basis of its preparation which is in accordance with the accounting policies adopted by the Board of Trustees which governs the Trust, in the absence of any authoritatively established accounting principles applicable to charitable Trusts which do not carry out any commercial activity. Our opinion is not modified in respect of this matter.

Responsibilities of Board of Trustees and Those Charged with Governance for the Financial Statements

7. The accompanying financial statements have been approved by the Board of Trustees. The Board of Trustees are responsible for preparation of these financial statements in accordance with the basis of preparation described in Note 1.2(i) of the financial statements. This Responsibility also includes design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of accounting records, relevant for the preparation of financial statements that are in all material respects, prepared in accordance with basis of preparation as specified in aforementioned Note 1.2(i) and are free from material misstatement, whether due to fraud or error.
8. In preparing the financial statements, the Board of Trustees are responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Trustees either intend to liquidate the Trust or to cease operations, or have no realistic alternative but to do so.
9. Board of Trustees are also responsible for overseeing the Trust's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

10. Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
11. As part of an audit in accordance with Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:
 - Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
 - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Trusts internal control;



Chartered Accountants

Walker Chandiok & Co LLP

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Trustees; and
- Conclude on the appropriateness of Board of Trustees use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Trust's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Trust to cease to continue as a going concern.

12. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

For Walker Chandiok & Co LLP
Chartered Accountants
Firm's Registration No.: 001076N/N500013


Hemant Maheshwari
Partner

Membership No.: 096537
UDIN: 23096537BQVETD5317

Bengaluru
12 September 2023



Chartered Accountants

The Akshaya Patra Foundation

Balance Sheet as at 31 March 2023

	Note	31 March 2023	₹ in lakhs 31 March 2022
FUNDS AND LIABILITIES			
FUNDS			
Trust fund receipts	2.1	17,906.43	17,904.43
Excess of expenditure over income	2.2	(4,478.77)	(4,176.81)
Designated funds and capital grants	2.3	29,958.00	29,094.27
		<u>43,385.66</u>	<u>42,821.89</u>
LIABILITIES			
Non-current Liabilities			
Other long-term liabilities	2.4	782.33	885.99
Long-term provisions	2.5	1,107.59	972.42
		<u>1,889.92</u>	<u>1,858.41</u>
Current liabilities			
Trade payables	2.6	5,714.70	6,350.22
Other current liabilities	2.7	11,821.87	11,453.04
Short-term provisions	2.8	1,148.81	1,002.91
		<u>18,685.38</u>	<u>18,806.17</u>
		<u>63,960.96</u>	<u>63,486.47</u>
ASSETS			
Non-current assets			
Property, plant and equipment	2.9	23,022.23	18,835.11
- Tangible assets	2.9	10.78	27.54
- Intangible assets		2,932.09	6,454.28
- Capital work in progress		<u>25,965.10</u>	<u>25,316.93</u>
Non current investments	2.12	1,025.00	1,025.00
Long-term loans and advances	2.10	2,760.25	2,512.59
Other non-current assets	2.11	5,531.55	3,741.31
		<u>9,316.80</u>	<u>7,278.90</u>
Current assets			
Current investments	2.12	-	400.00
Inventories	2.13	2,018.43	2,414.99
Cash and bank balances	2.14	16,096.76	20,802.96
Amount receivable from the State Governments	2.15	8,193.62	5,095.04
Short-term loan and advances	2.16	2,289.80	2,133.19
Other current assets	2.17	80.45	44.46
		<u>28,679.06</u>	<u>30,890.64</u>
		<u>63,960.96</u>	<u>63,486.47</u>

Significant accounting policies

1.2

The notes referred to above form an integral part of the financial statements

As per our report of even date
for Walker Chandiok & Co LLP
Chartered Accountants
Firm registration no.: 001076N/N500013


Hemant Maheshwari
Partner
Membership No.: 096537



for and on behalf of the Board of Trustees of
The Akshaya Patra Foundation


Madhu Pandit Dasa
Chairman


Chanchalpathi Dasa
Vice Chairman


K V Chowdary
Trustee


Shridhar Venkat
Chief Executive Officer


Balaji M N
Chief Financial Officer



Place: Bengaluru
Date: 12 September 2023

Place: Bengaluru
Date: 12 September 2023

The Akshaya Patra Foundation

Income and expenditure account for the year ended 31 March 2023

	Note	31 March 2023	31 March 2022
INCOME			
Income from donations	2.18	31,319.69	36,715.76
Support from State Government	2.19	37,763.07	20,569.06
Income from specific donations towards property plant and equipment	2.20	5,037.59	4,029.22
		<u>74,120.35</u>	<u>61,314.04</u>
Other income	2.21	1,436.95	1,632.38
TOTAL INCOME		<u>75,557.30</u>	<u>62,946.42</u>
EXPENDITURE			
Materials and utilities consumed	2.22	39,339.74	39,540.86
Employee benefits expense	2.23	18,579.94	11,966.86
Depreciation and amortization	2.9	6,264.95	5,670.56
Rent [refer note 2.26]		3,474.52	2,026.37
Repairs and maintenance		2,415.18	1,580.83
Security charges		904.88	715.51
Promotion and inauguration expenses		1,911.05	1,387.60
Professional and consultancy charges		486.05	615.22
Travelling and conveyance		481.50	227.92
Scholarship, training and other program expenses		251.47	132.00
Other operating expenses	2.24	1,749.98	1,654.99
TOTAL EXPENSES		<u>75,859.26</u>	<u>65,518.72</u>
Deficit of expenditure over income		<u>(301.96)</u>	<u>(2,572.30)</u>

Significant accounting policies 1.2

The notes referred to above form an integral part of the financial statements

As per our report of even date
for **Walker Chandio & Co LLP**
Chartered Accountants
Firm registration no.: 001076/N/S00013

for and on behalf of the Board of Trustees of
The Akshaya Patra Foundation


Hemant Maheshwari
Partner
Membership No.: 096537




Madhu Pandit Dasa
Chairman


Chandrahasathi Dasa
Vice Chairman


K V Chowdary
Trustee


Shridhar Venkat
Chief Executive Officer


Balaji M N
Chief Financial Officer

Place: Bengaluru
Date: 12 September 2023

Place: Bengaluru
Date: 12 September 2023



The Akshaya Patra Foundation

Notes to the financial statements for the year ended 31 March 2023

1.1 Organisation overview

The Akshaya Patra Foundation ('the Trust' or 'TAPF') is regulated under Indian Trust Act 1882 as a Public Charitable Trust. It was formed on 1 July 2000 and was registered on 16 October 2001. The Principle objective of the trust is to provide sustenance and support through provision of free food, meals, refreshment etc. during the school hours so that their continued attendance in schools and prolongation of education are ensured. This is implemented in partnership with the respective central/state governments.

The Trust is also involved in various other charitable activities such as providing food for babies and mothers in Anganwadis and implementing various other programs for the relief of the poor.

1.2 Significant accounting policies

(i) Basis of preparation of financial statements

The balance sheet, the income and expenditure accounts and the receipt and payment accounts are prepared under the historical cost and convention and the accounting is carried out on accrual basis. In the absence of any authoritatively established and mandated accounting principles for the specialized aspects related to charitable trusts which do not carry out any commercial activity, these financial statements have been prepared in accordance with the accounting policies adopted by the Board of Trustees which govern the Trust. There are no other trusts or entities over which TAPF exercises controlling interest, thus there is no requirement of consolidating the financial statements of any entities into the TAPF's financial statements. The financial statements are prepared in Indian Rupees and rounded off to two decimal places to the nearest lakhs.

(ii) Use of estimates

The preparation of the financial statements in conformity with the significant accounting policies requires that the Management make estimates and assumptions that affect the reported amounts of income and expenditure of the year and reported balances of assets and liabilities. Actual results could differ from those estimates. Any revision to accounting estimates is recognised prospectively in current and future periods.

(iii) Current versus non-current classification

The Trust presents assets and liabilities in the balance sheet based on current/ non-current classification. An asset is treated as current when it is:

- Intended to be consumed in normal operating cycle
 - Held primarily for the purpose of trading
 - Expected to be realised within twelve months after the reporting period, or
 - Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period
- All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Trust classifies all other liabilities as non-current.



1. Significant accounting policies (continued)

(iv) *Property, plant and equipment (PPE)*

Tangible assets:

PPE are stated at cost of acquisition or construction, less accumulated depreciation. The cost of PPE includes the purchase cost and any other directly attributable costs of bringing the assets to their working condition for the intended use. Borrowing costs, if any, directly attributable to acquisition or construction of those assets which necessarily take a substantial period of time to get ready for their intended use are capitalised.

PPE received as donation in kind are measured and recognised at fair value on the date of being ready for their intended use, except for Land and Buildings allocated to the Trust on Right to use basis without transfer of ownership/title without consideration, which are not recognised separately in the financial statements.

Advances paid towards the acquisition of property, plant and equipment outstanding at each balance sheet date is classified as capital advances under other long term loans and advances and the cost of assets not put to use before such date are disclosed under 'Capital work-in-progress'. Subsequent expenditures relating to property, plant and equipment is capitalised only when it is probable that future economic benefits associated with these will flow to the company and the cost of the item can be measured reliably.

Intangible assets:

Intangible assets are recorded at the consideration paid for acquisition of such assets and are carried at cost less accumulated amortization

iv) *Impairment of property plant and equipment*

The Trust periodically assesses whether there is any indication that any PPE may be impaired. If any such indication exists, the Trust estimates the recoverable amount of the asset. If such recoverable amount of the PPE is less than its carrying amount, the carrying amount is reduced to its recoverable amount. The reduction is treated as an impairment loss and is recognised in the income and expenditure account. If at the Balance Sheet date there is an indication that if a previously assessed impairment loss no longer exists, the recoverable amount is reassessed and the asset is reflected at the recoverable amount subject to a maximum of depreciable historical cost.

v) *Depreciation and amortisation*

Depreciation on property plant and equipment and amortisation on intangible assets is provided on a straight-line method basis over the estimated useful life as follows:

Class of assets	Estimated useful life in years
<i>Tangible assets:</i>	
Buildings	15
Plant and equipments	3
Office equipments	3
Computer equipments	3
Furniture and fixtures	5
Vehicles	3
Distribution vessels	2
<i>Intangible assets:</i>	
Computer Software	3



1. Significant accounting policies (continued)

Land is not depreciated. Depreciation on leasehold improvements is provided over the primary lease term or the useful life of assets, whichever is lower. Depreciation is charged on a proportionate basis for all assets purchased and sold during the year. Individually low cost assets, acquired for less than Rs 5,000 (other than distribution vessels), are depreciated fully in the year of acquisition.

vi) *Inventory*

Inventory comprises provisions and groceries which include food grains, dhal and pulses, oils and ghee and other items like spares and fuel. Inventory is valued at cost, determined under the first in first out method.

In case of Government grants of rice and wheat in kind, the inventory cost is determined at the lower of the market price or government regulated price.

Cost of inventory, other than those received as government grants, comprises purchase cost and all expenses incurred in bringing the inventory to its present location and condition.

Inventories received as donation in kind are measured at fair value on the date of receipt.

vii) *Investments*

Investments are either classified as current or non-current based on management's intention as on date of purchase. Current Investments are carried at the lower of cost and fair value determined separately for each individual investment. Non-current investments are carried at cost less diminution, other than temporary, in value, determined separately for each individual investment. Profit or loss on sale of investments is determined separately for each investment.

viii) *Donations and Receipt of Grants*

Grants and Donation received in cash:

Donations received in cash, other than those received for depreciable property plant and equipment, are recognised as income when the donation is received, except where the terms and conditions require the donations to be utilised over a certain period. Such donations are accordingly recognised rateably over the period of usage or on utilisation. The deferred income is disclosed as "Deferred donation – feeding" under other current liabilities in the balance sheet.

Donation received in cash towards depreciable assets, the ownership of which lies with the Trust, are treated as deferred donation income and recognized as donation income on a straight-line basis over the useful life of the asset.

The deferred donations towards depreciable assets received in cash being identified as funds which provide long term benefits to the Trust, are disclosed under Designated Funds in the balance Sheet.

Donation received in cash towards non-depreciable assets, the ownership of which lies with the trust, are treated as earmarked donation and not recognised as income.

Grants and Donations received in kind:

Donations received in kind from non-government entities, other than those received for depreciable assets, are measured at fair value on the date of receipt and recognised as income only upon their utilisation. Unutilised donations are deferred and disclosed as kind donations or grain grants received in advance under other current liabilities in the balance sheet.

Donations received in kind towards depreciable fixed assets, the ownership of which lies with the Trust is treated as deferred donation income and recognized as donation income on a straight-line basis over the useful life of the asset.



1. Significant accounting policies (continued)

The deferred donations towards depreciable assets received in kind being identified as funds which provide long term benefits to the Trust, are disclosed under the Designated Funds in the Balance Sheet.

Donations and Receipt of Grants (continued)

Donation received with specific direction:

Donations made with a specific direction that they shall form part of the corpus fund or endowment fund of the Trust are classified as such, and are directly reflected as trust fund receipts in the balance sheet.

Government grants received:

Government grants related to subsidy received in cash or in kind are recognised as income when the obligation associated with the grant is performed and right to receive money is established and reflected as receivables in the balance sheet. Income earned in excess of amounts billed is disclosed as Unbilled cash subsidy to the State Governments under Current assets. The value of government grants received in kind is determined based on the government regulated price of those goods at the time of receipt.

Income from receipts for other programs is recognised when the associated obligation is performed and right to receive money is established.

Interest on deployment of funds is recognised using the time-proportion method, based on underlying interest rates.

ix) **Income tax**

The Trust is registered under Section 12A of the Income tax Act, 1961 ('the Act'). Under the provisions of the Act, the income of the Trust is exempt from tax, subject to the compliance of terms and conditions specified in the Act. A provision is recorded in case the Trust fails to comply with the relevant terms and conditions of the Act.

Consequent to the insertion of tax liability on anonymous donations vide Finance Act 2006, the Trust provides for the tax liability in accordance with the provisions of Section 115 BBC of the Act, if at all there are any such anonymous donations.

x) **Foreign exchange transactions**

Transaction: Foreign exchange transactions are recorded at a rate that approximates the exchange rate prevailing on the date of the transaction. The difference between the rate at which foreign currency transactions are accounted and the rate at which they are realized is recognized in the income and expenditure account.

xi) **Provisions and contingent liabilities**

Provisions are recognised when, as a result of obligating events, there is a present obligation that probably requires an outflow of resources and a reliable estimate can be made of the amount of obligation.

Contingent liability disclosure is made when, as a result of obligating events, there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources.

No provision or disclosure is made when, as a result of obligating events, there is a possible obligation or a present obligation where the likelihood of an outflow of resources is remote.



1. Significant accounting policies (continued)

xii) **Retirement benefits**

Provident fund

All eligible employees receive benefits from provident fund, which is a defined contribution plan. Both the employee and the Trust make monthly contribution to the fund, which is equal to a specified percentage of the covered employee's basic salary. The Trust has no further obligations under this plan beyond its monthly contributions. Monthly contributions made by the Trust are charged to income and expenditure account.

Gratuity

The Trust provides gratuity, a defined benefit retirement plan, to its eligible employees. In accordance with the Payment of Gratuity Act, 1972, the gratuity plan provides a lump sum payment to the eligible employees at retirement, death, incapacitation or termination of employment, of an amount based on the respective employee's basic salary and tenure of employment with the Trust. The gratuity liability is accrued based on an actuarial valuation at the balance sheet date, carried out by an independent actuary.

Compensated absences

The employees of the Trust are entitled to compensated absences which are both accumulating and non-accumulating in nature. The expected cost of accumulating compensated absences is determined by actuarial valuation based on the additional amount expected to be paid as a result of the unused entitlement that has accumulated as at the Balance Sheet date. Expense on non-accumulating compensated absences is recognized in the period in which the absences occur.

The Trust treats accumulated leave expected to be carried forward beyond twelve months, as long-term employee benefit for measurement purposes. Such long-term compensated absences are provided based on the actuarial valuation. The Trust presents the entire leave as a current liability in the balance sheet, since it does not have an unconditional right to defer its settlement for 12 months after the reporting date.

xiii) **Leases**

Assets acquired under lease where the significant portion of risks and rewards of ownership are retained by the lessor are classified as operating lease. Lease rentals are charged to income and expenditure account on a straight line basis over a non-cancellable period.

xiv) **Related party transactions**

The Trust has identified the entities as related parties which are trusts or societies having one or more common Trustees. The value for the related party transactions is computed based on the methodology agreed with the related parties and as agreed and adopted by the Board of Trustees. The methodology was also examined by a Chartered engineer and a Cost auditor. The Trust has a framework to cross charge at a marginal cost-plus mark up, for the use of facilities by the related parties. All the transactions with the related party are recorded in books of accounts.

The Trust identifies Key managerial personnel (KMPs) having significant influence as related parties. The KMPs of the Trust include Chief Executive Officer and Chief Financial Officer.

xv) **Cash and cash equivalents**

Cash and cash equivalents comprise cash and balances with banks. The Trust considers all highly liquid investments with a remaining maturity at the date of purchase of three months or less and that are readily convertible to known amounts of cash to be cash equivalents.



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2023

	As at 31 March 2023	As at 31 March 2022
2.1 Trust fund receipts		
Corpus donations		
Opening balance	17,588.67	17,588.57
Add: Corpus donations received during the year	-	0.10
	17,588.67	17,588.67
Endowment fund		
Opening balance	315.76	311.76
Add: Endowment fund received during the year	2.00	4.00
	317.76	315.76
	17,906.43	17,904.43
2.2 Excess of expenditure over income		
Opening balance	(4,176.81)	(1,604.51)
Add: Excess of expenditure over income	(301.96)	(2,572.30)
	(4,478.77)	(4,176.81)
2.3 Designated funds and capital grants		
Donations related to depreciable assets		
- Donation received other than in kind	27,694.37	26,216.69
- Donation in kind	293.60	146.53
Donations related to non depreciable assets	361.55	361.55
Donations related to earmarked donations - others	1,608.48	2,369.50
	29,958.00	29,094.27
2.4 Other long-term liabilities		
Advance received from the State Government for construction of kitchen	718.31	766.15
Retention money payable to capital creditors	64.02	119.84
	782.33	885.99
2.5 Long-term provisions		
Provision for employee benefits		
Gratuity [refer note 2.28 (b)]	1,107.59	972.42
	1,107.59	972.42

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The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31st March 2023

	As at 31 March 2023	As at 31 March 2022
2.6 Trade payables		
Creditors for expenses [refer note 2.26]	5,714.70	6,350.23
	5,714.70	6,350.23
2.7 Other current liabilities		
Grain assistance received in advance from State Governments	318.18	434.10
Cash assistance received in advance from State Governments	910.01	271.92
Advance received from the State Government for construction of kitchen	125.01	265.56
Deferred donation feeding - other than in kind	6,335.72	7,538.47
Deferred donation feeding - in kind	22.04	4.17
Creditors for capital goods	763.11	726.60
Other payables		
Accrued salaries	1,225.10	370.67
Contribution to provident and other funds	209.96	177.08
Other liabilities	1,748.37	1,551.27
Withholding and other tax payable	164.37	113.20
	11,821.87	11,453.04
2.8 Short-term provisions		
Provision for employee benefits		
Gratuity [refer note 2.28 (b)]	609.22	540.10
Compensated absences [refer note 2.28 (c)]	539.59	462.81
	1,148.81	1,002.91

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The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31st March 2023

2.9 Property, plant and equipment

Particulars	Gross block			Accumulated depreciation/amortisation			Net block	
	As at 1 April 2022	Additions during the year	Disposals during the year	As at 31 March 2023	As at 1 April 2022	Charge for the year	As at 31 March 2023	As at 31 March 2022
Tangible assets, Owned								
Land	1,007.02	-	-	1,007.02	-	-	1,007.02	1,007.02
Buildings	9,348.14	2,534.47	-	11,882.61	3,998.43	631.86	7,252.32	5,349.71
Leasehold improvements	14,290.83	1,547.06	-	15,837.89	7,223.88	1,530.06	7,083.95	7,066.95
Plant and equipment	19,137.46	3,403.95	83.51	22,457.90	16,255.09	2,169.12	4,117.11	2,882.37
Furniture and fixtures	1,252.05	120.10	4.21	1,367.94	999.59	127.38	245.06	252.46
Vehicles	9,556.10	1,936.29	326.45	11,165.94	7,963.54	1,159.19	8,796.73	1,592.56
Office equipment	816.44	80.49	9.95	886.98	752.97	47.69	790.71	63.47
Computer equipment	1,202.04	158.83	8.59	1,352.28	1,020.11	128.55	212.21	181.93
Distribution vessels	5,329.69	637.68	105.07	5,862.30	4,891.05	437.20	639.08	438.64
Total - Tangible Assets	61,939.77	10,418.87	537.78	71,870.86	43,104.66	6,231.05	23,022.23	18,835.11
Intangible assets, owned								
Computer software	688.59	17.14	-	705.73	661.05	33.90	10.78	27.54
Total - Intangible Assets	688.59	17.14	-	705.73	661.05	33.90	10.78	27.54
Grand Total	62,628.36	10,436.01	537.78	72,526.59	43,765.71	6,264.95	23,033.01	18,862.65



The Akshaya Patra Foundation

Notes to the financial statements for the year ended 31st March 2023

	As at 31 March 2023	As at 31 March 2022
2.10 Long-term loans and advances		
<i>Unsecured, considered good</i>		
Capital advances for purchase of property, plant and equipment	1,382.96	1,434.23
Tax deducted at source	408.62	238.97
Prepaid expenses	62.71	38.26
Rental deposits	408.90	349.21
Security deposits	208.86	171.22
Tender deposits	288.20	280.70
	2,760.25	2,512.59
2.11 Other non-current assets		
Deposits with original maturity more than 12 months		
- with banks *	1,657.12	153.82
- with financial institutions	3,811.39	3,542.71
Interest accrued	63.04	44.78
	5,531.55	3,741.31

* The Trust has created a charge over the deposits of ₹ 91.31 lakhs (31 March 2022 : ₹ 59.56 lakhs) as a security against the performance bank guarantees issued by the Trust in the favour of beneficiaries.

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The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31st March 2023

	As at 31 March 2023	₹ in lakhs As at 31 March 2022
2.12 Investments		
Current:		
Investment in mutual funds – quoted		
Nil units (PY : 69,054 units) of Aditya Birla Sun Life Money Managers Fund	-	200.00
Nil units (PY : 5,80,152 units) of SBI Savings Fund	-	200.00
	-	400.00
Non current:		
Others (unquoted)		
Investment in Government of India bonds	1,025.00	1,025.00
	1,025.00	1,425.00
2.13 Inventories		
Provisions and groceries		
Rice and wheat	250.85	305.15
Dhal and pulses	528.18	645.98
Oils and ghee	264.71	487.66
Other groceries	580.32	705.20
	1,624.06	2,143.99
Fuel	122.12	87.65
Stores and spares	272.25	183.35
	394.37	271.00
	2,018.43	2,414.99
2.14 Cash and bank balances		
Cash and cash equivalents		
Cash in hand	0.11	-
Balances with :		
Banks - current accounts	456.03	580.94
Banks - savings accounts	15,065.17	17,818.46
Banks - deposit accounts (with original maturity within 3 months)	108.28	9.25
	15,629.59	18,408.65
Other bank balances		
Deposits with maturity less than 12 months		
- with banks	383.85	1,781.31
- with financial institutions	83.32	613.00
	16,096.76	20,802.96

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The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31st March 2023

	As at 31 March 2023	₹ in lakhs As at 31 March 2022
2.15 Amount receivables from the State Governments		
<i>Unsecured, considered good</i>		
Support from State Governments	7,247.80	4,884.55
<i>Unsecured, considered doubtful</i>		
Doubtful support receivable from State Governments	547.74	462.36
	7,795.54	5,346.91
Less: Provision for doubtful receivables from State Governments	547.74	462.36
	7,247.80	4,884.55
Unbilled		
Unbilled support from the State Governments	945.82	210.49
	945.82	210.49
	8,193.62	5,095.04
* Movement of provision for doubtful receivables from State Governments		
Opening balance	462.36	489.39
Write off during the year / Excess provision write back	(52.80)	(81.82)
Provision made during the year	138.18	54.79
Closing balance	547.74	462.36
2.16 Short-term loan and advances		
<i>Unsecured, considered good</i>		
Other receivables* [refer note 2.26]	1,429.28	1,509.38
	1,429.28	1,509.38
Others		
Prepaid expenses	324.42	168.60
Advance to suppliers	503.11	429.70
Staff advance	32.99	25.51
	860.52	623.81
	2,289.80	2,133.19
* This mainly includes amount receivable from related parties with respect to lease rental income.		
2.17 Other current assets		
Interest accrued	80.45	44.46
	80.45	44.46

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The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31st March 2023

	For the year ended 31 March 2023	For the year ended 31 March 2022
2.18 Income from donations		
Recognised towards mid day meal program *	28,743.31	10,666.59
Donations in kind	81.48	278.67
Other relief programs **	2,494.90	25,770.50
	31,319.69	36,715.76
* Includes Cooked meals and Dry Ration Kits program as notified under mid day meal scheme by respective State Governments.		
** Includes Cooked meals, Happiness Kits, Family Kits and Grocery Kits program undertaken by the Trust.		
2.19 Support from State Government		
Towards food grains	3,533.82	4,498.24
Towards cooking cost and dry ration	34,229.25	16,070.82
	37,763.07	20,569.06
2.20 Income from specific donations towards property, plant and equipment		
Depreciable assets	4,931.77	3,940.55
Donations in kind towards depreciable assets	105.82	88.67
	5,037.59	4,029.22
2.21 Other income		
Interest income	686.05	1,055.87
Profit on sale of property plant and equipment	67.76	86.68
Liabilities no longer required written back	193.46	56.67
Lease rental income [refer note 2.26]	168.94	177.79
Miscellaneous income	320.74	255.37
	1,436.95	1,632.38

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The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31st March 2023

	For the year ended 31 March 2023	For the year ended 31 March 2022
2.22 Materials and utilities consumed		
Provisions, groceries and spares	33,046.63	36,913.16
Fuel	5,159.32	1,972.17
Power and lighting	1,133.79	655.53
	39,339.74	39,540.86
2.23 Employee benefits expense		
Salaries, wages and bonus	13,239.07	9,438.05
Contributions to provident and other funds [refer note 2.28(a)]	1,242.67	826.63
Contract staff	3,371.41	1,270.54
Staff welfare	435.30	242.15
Employee medical expenses	291.49	189.49
	18,579.94	11,966.86
2.24 Other operating expenses		
Communication expenses	123.12	125.08
Insurance	114.02	130.35
Honorarium/reimbursement of expenses to volunteers	520.64	445.16
Printing and stationery	134.40	130.43
Rates and taxes	72.58	164.48
License and renewal fees	221.10	162.24
Office expenses	87.94	62.73
Courier and postage	7.29	7.55
Fees for audit of special purpose financial statements	61.53	67.02
Other audit fees	82.00	97.65
Bank charges	107.17	138.05
Provision for doubtful receivables from Government	138.18	54.79
Miscellaneous expenses	80.01	69.46
	1,749.98	1,654.99

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The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2023

2.25 Capital commitments and contingencies

	<i>Amount in ₹ lakhs</i>	
	As at 31 March 2023	As at 31 March 2022
Estimated amount of contracts remaining to be executed on capital account and not provided for, net of advances	2,588.04	2,166.07
Performance bank guarantee		
- with YES Bank	67.10	209.00
- with Indusind Bank	84.18	30.48

The Trust has issued bank guarantee from YES Bank is secured by amount of fixed deposit with bank which amounts to ₹ 6.71 lakhs in the current year and ₹ 23.10 lakhs in the previous year.

The Trust has also issued bank guarantee from Indusind bank which is secured by fixed deposit which amounts to ₹ 84.60 lakhs in the current year and ₹ 36.50 lakhs in the previous year.

Note on Goods and Service Tax

The Trust is engaged in Charitable feeding activities against receipt of Government Financial Support and as per the Management, the said activity is "not in the course of business", further the Trust "does not receive any consideration from the beneficiaries" and the Government Financial Support cannot be treated as "a consideration" as it is only a pass-through given that the Trust is under contractual obligations to spend the entire amount without earning any mark-up on specified items of expenditure. Furthermore, the Management emphasis that the Trust is under the obligation to meet the remaining items of expenditure (mainly manpower, distribution and kitchen running and administration costs) through donations.

However, the Authority of Advance Ruling in Rajasthan under Goods and Services Tax Act has given an Adverse Ruling that serving of food under Government sponsored program, transfer of goods/capital equipment exclusively used for such charitable feeding activities between kitchens situated in different state of the Trust and sale of scrap items generated during such charitable feeding program are "in the course of business and hence are covered under the scope of supply as per Section 7 of the CGST/SGST Act 2017".

The Trust has been advised by their legal consultants during FY 2018- 19, that the above ruling is bad in law as it erroneously treats the Government Financial Support as a consideration under GST Laws. The Rajasthan High Court has admitted the Writ Petition filed against the above Ruling and judicial proceedings are under way. During previous year, the Hon'ble court has given a stay on the above Order of Rajasthan Advance Ruling Authority.

The charitable feeding programs provided to education institutions providing services by way of pre-school education and education up to higher secondary school or equivalent are exempt from GST vide Notification Number 12 / 2017 issued under CGST Act.

The Management, based on their independent legal consultant's advice believes that the above principles are applicable for Government Financial Support received towards Charitable Feeding Program as well as Covid Relief Operations and hence there would be no GST implication on the financial support received from Government on such charitable activities of the Trust and accordingly will not have any adverse impact on the financial statements.

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The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2023

2.26 Related parties transactions

a. Related Parties

i. The Trust has identified the following entities/companies as related parties having one or more common trustees/director and transactions with those related parties have been disclosed below:

Trusts and societies with common trustees

- International Society for Krishna Consciousness, Bangalore ("ISKCON");
- The Akshaya Patra Foundation, USA ("TAPF USA");
- The Akshaya Patra Foundation, UK ("TAPF UK");
- Hare Krishna Movement ("HKM");
- Hare Krishna Movement Charitable Foundation ("HKMCF");
- Touchstone Foundation ("TSF");
- Touchstone Charities ("TSC");
- Vrindavan Chandrodaya Mandir Trust ("VCM");
- Goloka Seva Trust ("GST")
- Great India Talent Foundation ("GITE")
- Sri Radha Krishna Mandir Foundation ("SRKMF");
- Gracious Aid Foundation ("GAF");
- Sri Krishna Balaram Seva Trust ("SKBST");
- Sankirtan Seva Trust; ("SST")
- Eco Agri Reasearch Foundation; ("EARF")
- National Institute for Value Education; ("NIVE")
- Private limited companies with common directors*
- GoldenAvatar Ventures Private Limited ("GVPL");
- Bluelotus knowledge Ventures Private Limited ("BKVPL");

ii. The Trust has identified the following personnel as key managerial personnel (KMP) who are holding offices having significant influence:

- Shridhar Venkat – Chief Executive Officer
- Ganesh R – Chief Financial Officer (resigned w.e.f 31 October 2021)
- Balaji M N – Chief Financial Officer (appointed w.e.f 01 November 2021)

b. The following is a summary of related party transactions :

	<i>Amount in ₹ lakhs</i>	
Particulars	For the year ended 31 March 2023	For the year ended 31 March 2022
Income from cash donations received towards mid-day meal feeding programme:		
TAPF USA	3,793.69	7,721.37
TAPF UK	292.02	724.87
ISKCON	-	4.95
	4,085.71	8,451.19

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The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2023

2.26 Related parties transactions (continued)

Particulars	Amount in ₹ lakhs	
	For the year ended 31 March 2023	For the year ended 31 March 2022
Income from cash donations received towards fixed assets :		
TAPF USA	2,271.60	565.34
	2,271.60	565.34
Lease rental income*		
HKM Jaipur	24.57	15.48
Touchstone Foundation - Mysore	1.04	0.38
Touchstone Foundation - Vizag	0.86	-
Touchstone Foundation - Guwahati	-	0.70
Touchstone Foundation - Jaipur	-	3.00
Touchstone Foundation - HKH	7.20	55.32
Touchstone Foundation - Mangalagiri	0.01	1.77
Touchstone Foundation - Hyderabad	0.07	-
Touchstone Foundation - Vadodara	1.87	-
Touchstone Foundation - Rourkela	0.29	-
Touchstone Foundation - Surat	1.36	-
Touchstone Foundation - Ahmedabad	8.83	-
Touchstone Foundation - Bhubaneswar	0.10	-
HKMCF- Narsingi	28.72	73.04
HKMCF - Vizag	0.15	0.10
HKMCF - Mangalagiri	4.95	-
HKMCF - Gudivada	0.43	-
HKMCF - Ongole	0.22	-
HKMCF - Kothagudem	0.17	-
HKMCF-Kakinada^	-	-
GITF	-	0.01
HKMCF- Warangal	3.83	3.56
HKMCF- Srikakulam	-	0.11
HKM - Mumbai	-	2.56
HKM - Gurgaon	3.03	9.91
HKM- Mangalore	2.15	-
HKM- Guwahati	4.16	0.85
HKM- Ahmedabad	-	1.68
ISKCON	52.24	10.83
Touchstone Charities	0.63	-
National Institute of Value Education	12.29	-
HKM- Vrindavan	15.83	41.50
HKM- Mangalagiri	0.01	0.23
HKM- Hubli	0.36	0.26
HKM- Hyderabad	0.83	-
Gracious Aid Foundation	1.51	-
HKM - Vizag	0.72	-
	178.43	221.29

*This cross-charge has been computed at a marginal cost, the methodology has been agreed with the related parties, adopted by the

^ Value is less than ₹ 1 lakh



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2023
2.26 Related parties transactions (continued)

	Amount in ₹ lakhs	
	For the year ended 31 March 2023	For the year ended 31 March 2022
Rent and other expenses paid:		
ISKCON	45.53	16.74
HKM Vrindavan	12.01	18.19
HKM Ahmedabad	0.06	0.07
HKM Varanasi	-	3.64
HKMCF Warangal	0.05	-
HKMCF Srikakulam	0.05	-
Eco Agri Research Foundation	0.13	3.60
Sankirtan Seva Trust	38.97	7.79
Touchstone Foundation - Vizag	0.03	-
	96.83	50.03
Goods / Services received from related parties:		
ISKCON	138.90	10.07
GITF	27.16	36.73
HKM Vrindavan	1.20	1.20
HKM Hubli	1.53	1.22
Touchstone Foundation - HKH	0.93	-
Touchstone Foundation - Hyderabad	1.45	0.08
Touchstone Foundation - Vrindavan	1.01	0.49
Touchstone Foundation - Narsingi	6.29	2.20
Touchstone Foundation - Bhuj	0.64	0.25
Touchstone Foundation - Mysore	0.16	0.25
Touchstone Foundation - Jaipur	0.13	0.05
Touchstone Foundation - HO	150.69	0.09
Touchstone Foundation - Jamnagar	0.72	0.11
Touchstone Foundation - Vadodara	1.55	0.88
Touchstone Foundation - Bhavnagar	0.51	0.51
Touchstone Foundation - Ahmedabad	2.10	1.73
Touchstone Foundation - Bhilai	-	0.41
Touchstone Foundation - Silvassa	1.04	0.39
Touchstone Foundation - Surat	1.40	1.22
Touchstone Foundation - Mangalagiri	-	1.53
Touchstone Foundation - New Delhi	0.05	-
Touchstone Foundation - Mansa	0.52	-
Touchstone Foundation - Panvel	0.19	-
Touchstone Foundation - Bhiwandi	0.24	-
Touchstone Foundation - Kalyan	0.19	-
Touchstone Foundation - Lucknow	0.05	-
Touchstone Foundation - Vizag	0.22	-
Touchstone Foundation - Thane	0.24	-
Touchstone Foundation - Kakinada	0.10	-
Touchstone Foundation - Gambheeram	0.21	-
Touchstone Foundation - Srikakulam	0.19	-
HKM Ahmedabad	0.64	-

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The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2023
2.26 Related parties transactions (continued)

	Amount in ₹ lakhs	
	For the year ended 31 March 2023	For the year ended 31 March 2022
Goods / Services received from related parties:		
HKM Mumbai	0.10	0.04
Sankirtan Seva Trust	32.27	-
Sri Krishna Balaram Seva Trust	9.97	-
Golden Avatar Venture Private Limited	2.14	5.08
Vrindavan Chandrodaya Mandir	0.07	-
Eco Agri Research Foundation	-	2.07
HKM Hyderabad	45.47	-
Goloka Seva Trust	-	1.38
	430.27	67.98
Goods / Services rendered to related parties:		
ISKCON	1.81	0.93
HKM Hubli	1.42	0.92
HKM Jaipur	14.43	12.35
Touchstone Foundation - Mysore	-	0.12
Touchstone Foundation - Vizag	-	0.03
HKMCF Guwahati	0.21	0.39
	17.87	14.74

Balances receivable and payable to related parties:

	Amount in ₹ lakhs	
	As at 31 March 2023	As at 31 March 2022
Trade payable for expenses:		
ISKCON	23.16	14.49
HKM - Varanasi	12.97	12.97
Vrindavan Chandrodaya Mandir	0.03	0.03
Golden Avatar Venture Private Limited	5.48	3.53
Touchstone Foundation - Vrindavan	0.36	1.20
Touchstone Foundation - HO	1.78	1.78
HKM Bhilai	0.78	0.78
HKM Hyderabad	18.82	-
Sankirtana Seva Trust	52.59	34.54
Eco Agri Research Foundation	1.57	1.44
	117.54	70.76
Receivable from related parties:		
HKM Vrindavan	254.67	249.61
HKM Jaipur	41.41	24.59
HKMCF Narsingi	207.63	217.68
TAPF UK	-	8.29
HKMCF - Mangalagiri	102.96	138.42
HKMCF Kakinada	-	0.10
HKMCF - Gudivada	10.34	13.45
HKMCF Nellore	2.58	2.58



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2023
2.26 Related parties transactions (continued)

	Amount in Rs. lakhs	
	As at 31 March 2023	As at 31 March 2022
Particulars		
HKMCF - Vizag	7.35	7.16
HKMCF Ongole	9.33	9.07
Touchstone Foundation - Mysore	0.29	0.08
Touchstone Foundation - Ahmedabad	102.20	258.39
Touchstone Foundation - Vadodara	52.47	54.94
Touchstone Foundation - Hyderabad	1.87	1.79
Touchstone Foundation - Kuppam	1.95	1.95
Touchstone Foundation - Lucknow	-	0.84
Touchstone Foundation - Mangalagiri	5.90	5.88
Touchstone Foundation - Vizag	19.70	18.83
Touchstone Foundation - Rourkela	6.83	6.47
Touchstone Foundation - Bhavnagar	1.75	1.90
Touchstone Foundation - Silvassa	5.24	5.24
Touchstone Foundation - Surat	37.18	38.99
Touchstone Foundation - Bhubaneswar	2.60	2.48
Touchstone Foundation - Guwahati	1.63	1.63
Touchstone Foundation - HKH	66.05	67.55
Touchstone Foundation - Narsingi^	-	-
TAPF USA	-	0.14
HKM - Ahmedabad	0.06	0.14
HKM - Guwahati	5.20	0.44
HKM - HYD	-	25.66
HKMCF Warangal	19.53	15.07
HKMCF - Hyderabad	3.09	3.09
HKMCF - Kothagudem	18.39	18.20
HKM - Mangalore	2.54	-
HKMCF - Kakinada	0.10	-
Touchstone Charities	18.41	17.66
GITF	-	0.16
HKM Gurgaon	39.17	35.59
HKM Hubli	23.71	23.39
HKM - Mangalagiri	0.43	0.42
HKMCF - Srikakulam	13.04	13.10
National Institute of Value Education	14.54	-
	1,100.14	1,290.97

^ Value is less than ₹ 1 lakh

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The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2023
2.26 Related parties transactions (continued)

	Amount in ₹ lakhs	
	For the year ended 31 March 2023	For the year ended 31 March 2022
Compensation to Key Managerial Personnel:		
Shridhar Venkat (appointed as Chief Executive Officer effective April 2014)		
Fixed Pay	71.61	69.22
Performance based variable pay	64.73	29.32
Ganesh R (appointed as Chief Financial Officer effective November 2014) (resigned w.e.f 31 October 2021)		
Fixed Pay	-	42.07
Performance based variable pay	-	9.33
Balaji M N (appointed as Chief Financial Officer effective November 2021)		
Fixed Pay	64.74	34.96
Performance based variable pay	5.83	-

Remuneration of KMP does not include long term benefits by way of gratuity and compensated absences, which are currently not payable and are provided on the basis of actuarial valuation by the Trust.

2.27 Matters related to governance and administration of related party transaction

2.27(a) Pursuant to certain concerns raised with respect to the governance and administration of the Trust, by an erstwhile member of the audit committee and certain other whistleblower complaints received in the year 2020 alleging that, at certain locations, there were irregularities in the functioning of the Trust. The Trust had appointed a special auditor to examine the concerns raised. The concerns /allegations, inter-alia included, operational conflict of interest with related party trusts (RPTs), absence of formal accountability and responsibilities for involvement of employees of RPTs in operations of the trust, sharing and usage of resources with RPTs without appropriate audit trail, absence of arm's length assessment for certain transactions with RPTs, vulnerability to diversion of funds as the collection of donations is carried out by the missionaries for both RPTs and the Trust, etc. The special audit report was submitted to the Trust in January 2022. In response to the recommendations in the Report the Trust prospectively addressed the process level controls where gaps have been identified, formulated its approach towards usage of resources by the RPTs and the roles and responsibilities of the Unit President and Unit Teams and their accountability to the Management of the Trust. Further, the Trust has entered into 'No claim agreements' with the RPTs during March 2022 wherein all concerned parties have since agreed that no further claims will be made on this account by either party for the period prior to 1 April 2017 and the amount pertaining to the cross-charge to be made by the Trust to the RPTs for the period 1 April 2017 to 31 March 2020. The Trust believes that the actions taken are adequate, appropriate and in consonance with respect to the objective, intent and operations of the Trust and its stakeholders.

2.27(b) Further to the background given in note (a) above there were certain observations in the Special audit report as scope limitations in the absence of adequate underlying records including those with respect to usage of TAPF's resources by related parties. These primarily include records pertaining to, assets usage details, manpower usage and vehicle running expenses for kitchens incurred by the Trust which may have been used by the RPTs. Based on Management's broad assessment of these incidents and declarations/confirmations obtained from the related parties on this matter the Management believes that these findings and non-availability of adequate underlying records for the period prior to 1 April 2022 are not expected to have a material impact to the financial statements for the year ended 31 March 2023. The above-mentioned records have been maintained by the trust with effect from 1 April 2022.



The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2023

2.28 Employee benefit plans

a. Defined contribution plans

Total contribution made by the Trust during the year towards provident fund and employee's state insurance, defined contribution plans is ₹ 1,242.67 lakhs (Previous year ₹ 826.63 lakhs).

b. Gratuity – Defined benefit plan

	Amount in ₹ lakhs	
Particulars	For the year ended 31 March 2023	For the year ended 31 March 2022
Reconciliation of opening and closing balances of the present value of the defined benefit obligation:		
Obligations at year beginning	1,630.55	1,490.61
Service cost	271.37	234.40
Interest cost	108.56	92.08
Benefits settled	(137.18)	(178.33)
Actuarial (gain)/loss	(73.40)	(8.22)
Obligations at year end	1,799.90	1,630.55
Change in plan assets:		
Plans assets at beginning of the year, at fair value	118.01	189.61
Expected return on plan assets	7.26	10.39
Actuarial gain/(loss)	(15.04)	(18.97)
Contributions	110.00	115.31
Benefits settled	(137.15)	(178.33)
Plans assets at end of the year, at fair value	83.08	118.01
Reconciliation of present value of the obligation and the fair value of the plan assets:		
Present value of the defined benefit obligations at the end of the year	1,799.90	1,630.55
Fair value of plan assets at the end of the year	(83.08)	(118.01)
Liability recognized in the balance sheet	1,716.82	1,512.54
Non-current liability	1,107.60	972.43
Current liability	609.22	540.10
Liability recognized in the balance sheet	1,716.81	1,512.53

	Amount in ₹ lakhs	
	For the year ended 31 March 2023	For the year ended 31 March 2022
Gratuity cost for the year:		
Service cost	271.37	234.40
Interest cost	108.56	92.08
Expected return on plan assets	(7.26)	(10.39)
Actuarial loss/(gain)	(58.37)	10.75
Net gratuity cost	314.30	326.84

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The Akshaya Patra Foundation
Notes to the financial statements for the year ended 31 March 2023
2.28 Employee Benefit plans (continued)

Assumptions	As at 31 March 2023	As at 31 March 2022
Discount rate	7.40%	6.95%
Estimated rate of return on plan assets	6.95%	6.57%
Salary escalation rate	5.00%	5.00%

100% of plan assets are maintained with Life Insurance Corporation of India.

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors such as supply and demand factors in the employment market.

c. *Compensated absences*

The Trust has provided for compensated absences for all employees who have worked for 240 days or more and who continue to be on payroll as at the end of each financial year. The liability has been computed based on actuarial valuation on the gross wages for the annual leave day balance available as on the reporting date. The liability as at 31 March 2023 is ₹ 539.59 lakhs (Previous year ₹462.81 lakhs) which has been disclosed entirely as current liability since the Trust does not have an unconditional right to defer its settlement for 12 months after the reporting date.

2.29 Subsequent events

The Trust has disclosed the events occurring after the balance sheet date in these financial statements and there are no other significant events to be disclosed.

2.30 Previous year figures have been reclassified/regrouped to conform to current year's classification.

The notes referred to above form an integral part of the financial statements
for Walker Chandio & Co LLP for and on behalf of the Board of Trustees of
Chartered Accountants The Akshaya Patra Foundation
Firm's registration no.: 001076N/N500013


Hemant Maheshwari
Partner
Membership No.: 096537



Madhu Pandit Dasa
Chairman


Chanchalapati Dasa
Vice Chairman


K V Chowdary
Trustee


Shridhar Venkat
Chief Executive Officer


Balaji M N
Chief Financial Officer

Place: Bengaluru
Date : 12 September 2023

Place: Bengaluru
Date : 12 September 2023



The Akshaya Patra Foundation

Receipts and Payments account	Schedule	Year ended 31 March 2023	Year ended 31 March 2022
Opening balance			
Cash		-	0.14
Bank (includes current and non-current balances)		24,499.49	30,995.66
		24,499.49	30,995.80
Add : Receipts			
Donations	A	35,685.88	38,467.31
Support from State Government	B	31,494.99	13,035.06
Other receipts	C	1,201.58	1,380.32
Sale of property, plant and equipment	D	68.46	96.11
Redemption of Mutual Fund		400.00	-
		68,850.91	52,978.80
Less: Payments			
Investment in Mutual Fund		-	400.00
Purchase of property, plant and equipment and intangibles assets	E	6,435.49	6,427.70
Loans and advances	F	112.31	82.94
Utilisation of materials and other utilities	G	35,853.72	32,093.09
Employee benefits expense	H	17,444.44	12,029.90
General expenses	I	11,769.52	8,386.88
Tax deducted at source	J	169.65	54.60
		71,785.13	59,475.11
Closing balance		21,565.27	24,499.49
Represented by			
Cash		0.11	-
Bank (includes current and non-current balances)		21,565.16	24,499.49
		21,565.27	24,499.49

The notes referred to above form an integral part of the financial statements

As per our report of even date

for Walker Chandio & Co LLP
Chartered Accountants
Firm Registration No. : 001076N/N500013

for and on behalf of the Board of Trustees of
The Akshaya Patra Foundation


Hemant Maheshwari
Partner
Membership No.: 096537



Madhu Pandit Dasa
Chairman


Chanchalapati Dasa
Vice Chairman


K V Chowdary
Trustee


Shridhar Venkat
Chief Executive Officer


Balaji M N
Chief Financial Officer

Place: Bengaluru
Date : 12 September 2023

Place: Bengaluru
Date : 12 September 2023



The Akshaya Patra Foundation

Schedules to the receipts and payments account

	Year ended 31 March 2023	₹ in lakhs Year ended 31 March 2022
Receipts:		
Schedule A - Donations		
<i>Donation towards revenue expenditure</i>		
- Cash donations	28,743.30	10,666.59
- other relief donations	2,494.90	25,770.50
Changes in deferred income from donations		
- received towards meals & relief programs	(1,202.75)	(568.57)
- received towards earmarked donations - others	(761.02)	(2,464.57)
Total donation received towards revenue expenditure (i)	29,274.43	33,403.95
<i>Donation towards corpus / endowment funds</i>		
Change in corpus fund receipts	-	0.10
Change in endowment fund receipts	2.00	4.00
Total donations received towards corpus / endowment funds (ii)	2.00	4.10
<i>Donation towards capital expenditure</i>		
- received towards meals & relief programs	4,931.77	3,940.55
Change in deferred income from donations		
- received towards property, plant and equipment	1,477.68	1,118.71
Total donation received towards capital expenditure (iii)	6,409.45	5,059.26
Total donation received (i + ii + iii)	35,685.88	38,467.31
Schedule B - Support from State Government		
From State Government and Government bodies	34,229.25	16,070.82
Change in amount receivables from State Government and Government bodies	(3,098.58)	(2,833.51)
Change in amount receivables from State Government and Government bodies received in advance	638.09	(167.35)
Movement of Provision for doubtful receivables from State Governments	(85.38)	27.03
Utilization of advance received from Government	(188.39)	(61.93)
	31,494.99	13,035.06
Schedule C - Other receipts		
Interest received	686.05	1,055.87
Miscellaneous income	320.74	255.37
Lease rental income	168.94	177.79
Change in other receivable	80.10	(88.16)
Change in interest accrued and not due	(54.25)	(20.55)
	1,201.58	1,380.32
Schedule D - Sale of property, plant and equipment		
written down value of assets sold, net	0.70	9.43
Profit on sale of plant and equipment, net	67.76	86.68
	68.46	96.11



The Akshaya Patra Foundation

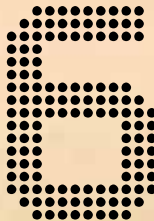
Schedules to the receipts and payments account (continued)

	Year ended 31 March 2023	₹ in lakhs Year ended 31 March 2022
Payments:		
Schedule E - Purchase of property, plant and equipment and intangible assets		
Additions of property, plant and equipment	10,436.01	8,020.24
Assets received as donations	(252.91)	(52.86)
Change in sundry creditors for capital goods	(36.51)	13.90
Change in retention monies payable	55.82	(0.74)
Creditors written back	(193.46)	(56.67)
Change in capital work in progress	(3,522.19)	(1,119.29)
Change in capital advances	(51.27)	(376.88)
	6,435.49	6,427.70
Schedule F - Loans and advances		
Change in salary advances	7.48	13.36
Change in deposits	104.83	69.58
	112.31	82.94
Schedule G - Utilisation of material and other utilities		
Consumption of materials and utilities as per income and expenditure account	39,339.74	39,540.86
Change in inventory of provisions and groceries	(396.56)	1,302.84
Donations received in kind	(81.48)	(278.67)
Change in deferred donation received towards meals - in kind	(17.87)	93.43
Change in govt support for food grains from State Government and Government bodies received in advance	115.92	(208.94)
Grants of food grains from State Government and Government bodies	(3,533.82)	(4,498.24)
Change in Statutory Liabilities	(84.05)	23.30
Change in accruals and other current liabilities	(197.10)	(457.16)
Change in sundry creditors	635.53	(3,508.55)
Change in advance recoverable in cash or kind	73.41	84.22
	35,853.72	32,093.09
Schedule H - Employee benefits expense		
Employee benefits expense as per the income and expenditure account	18,579.94	11,966.86
Change in provisions	(281.07)	(223.01)
Change in accrued salaries	(854.43)	286.05
	17,444.44	12,029.90
Schedule I - General expenses		
Other operating expenses as per income and expenditure account	11,674.63	8,340.45
Change in prepaid expenses	180.27	19.40
Change in provisions	(85.38)	27.03
	11,769.52	8,386.88
Schedule J - Tax deducted at source		
Tax deducted at source	169.65	54.60
	169.65	54.60





Our Network



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Management Message

Over the years, we have witnessed first-hand how nutritious mid-day meals encourage children to come to school, thus supporting their nutrition as well as education. It was evident that the Mid-Day Meal Scheme (PM POSHAN) would play a key role in bringing children back to school post-pandemic, and therefore, necessary to resume the same at the earliest in a safe manner. It was also the question of food and nutrition insecurity which had compounded because of the pandemic. It emphasised the need to ensure that nutrition-based welfare programmes, such as the school feeding programme, reach as many beneficiaries as possible. Akshaya Patra continued working with the Government of India, state governments, union territory administrations, corporate partners, philanthropists and individual donors to leverage the assurance of a nutritious mid-day meal to bring children back to school.

Going beyond the meals, we have always strived to ensure that children have access to necessary skills and knowledge as well as proper resources to carve a better future for themselves and their families and contribute to the nation’s socioeconomic progress. Our National Endeavour for Student Transformation (NEST) is a step in this direction. The Digital Education Programme, for instance, provides children an interactive and innovative learning experience to address the learning gap widened by the pandemic.

We are grateful to every individual and organisation for their continued support and encouragement of our efforts not just over the last one year but over the last 22 years. It has added to our enthusiasm, enabling us to uphold the spirit of serving all these years. As a key stakeholder in the school feeding space in India, we will continue to provide safe, hygienic, nutritious and quality meals to our beneficiaries and endeavour to design and implement initiatives that help enhance the impact of the mid-day meal.

Our Leadership

Missionary Volunteers

- Chanchalapathi Dasa
- Jai Chaitanya Dasa
- HH Stoka Krishna Swami
- Amitasana Dasa
- Rajiv Lochana Dasa
- Satya Gaura Chandra Dasa
- Suvyakta Narasimha Dasa
- Bharatarshabha Dasa
- Sridham Krishna Dasa
- Vyomapada Dasa
- Achyutha Krishna Dasa
- Jaganmohan Krishna Dasa
- Janardhana Dasa
- Niskinchana Bhakta Dasa
- Gunakara Rama Dasa

Professionals

- Shridhar Venkat - Chief Executive Officer
- Balaji M.N. - Chief Financial Officer
- Sundeep Talwar - Chief Marketing Officer (till June 2022)
- Mukesh Malik - Chief Operating Officer (till July 2022)
- Saanil K. Bhaskaran - Chief Operating Officer (from August 2022)
- Anant Arora - Chief Sustainability & Communications Officer
- Mukesh Tiwari - Chief Human Resource Officer
- Ramadass Selvaraj - Chief Information Officer
- Harishankar - Director, Internal Audit



*Let children not just
hope for a better
future. Let them get
a better future.*

Our Units

State	Unit President	Branch	Address
ANDHRA PRADESH	Niskinchana Bhakta Dasa	Visakhapatnam	Next to Kapparda Municipal High School, Kancharapalem Industrial Estate, Kapparda, Visakhapatnam - 530016, Andhra Pradesh
		Kakinada	C/o Josep Primary Muncipal School, Cheedilapura, Rama Rao Peta, Kakinada - 533004, Andhra Pradesh
	Satya Gaura Chandra Dasa	Mangalagiri	D. No. 13-145, Tenali Bypass, Near Coca Cola Factory, Atmakaru Village, Mangalagiri Mandal, Guntur - 522503, Andhra Pradesh
		Nellore	Plot No. 55, Industrial Park, Chemudugunta, Venkatachalam Mandal, Nellore - 524320, Andhra Pradesh
		Ongole	Godown Door No. 45-127-82, Survey No: 395-8, Throvagunta Mandal Revenue, Prakasham Dist, Ongole - 523001, Andhra Pradesh
		Gambhiram	Survey No. 152-2, 152/8A, IIM Road, Near Prema Hospital, Gambhiram, Visakhapatnam - 500171, Andhra Pradesh
		Srikakulam	Survey No. 454, Near Kasturba Gandhi School, Singupuram Village, Srikakulam - 532185, Andhra Pradesh
		Gudivada	C/o Lakshmi Mounika Rice Mill, Matura Road, Chowtapalli, Gudivada - 521323, Andhra Pradesh
		Kuppam	Survey No. 152/2, Opp. Kuppam Engineering College, Pedda Bangarunatham, Kuppam, Chittoor - 517425, Andhra Pradesh
		Kalyandurg (Anantapur)	Godown No. 02, Agriculture Market Yard, Kalyandurg - 515761, Anantapur District, Andhra Pradesh
ASSAM	Janardhana Dasa	Guwahati	Village Ghorajan, Mouza - Sila, Siduri Gopha, P.O Amingaon, Opp. GNRC Medical, Guwahati - 781031, Assam
		Jorhat	Village - Duliapam Gaon, Mouza-Garamur, P.O. Duliapam Gaon, Jorhat - 785010, Assam
CHHATTISGARH	Vyomapada Dasa	Bhilai	Old Dairy Building, Behind Gurudwara, Sector 6, Bhilai - 490006, Chhattisgarh
DELHI	Bharatarshaba Dasa	Delhi Mohan Co-operative Society	E-17, Blk B-1 Extn., Mohan Co-operative Industrial Area, Badarpur, New Delhi - 110044
		Delhi - Jahangirpuri	D - 27, SMA Industrial Area, Near Jahangirpuri Metro Station, Delhi - 110033
		Gole Market	N.P. Bengali Girls Sr. Secondary School, Gole Market - 110001
		Badli	S-73, Phase 1, Badli Industrial Area, New Delhi - 110033
DADRA & NAGAR HAVELI	Jaganmohan Krishna Dasa	Silvassa	Survey No. 85/P, Besides RTQ, Athal Village, Silvassa - 396230, Dadra & Nagar Haveli
GUJARAT	Jaganmohan Krishna Dasa	Vadodara	Plot No. 42, Opp. Sevashram Society, Nr. Dharampura, Harinagar Gotri Road, Vadodara - 390023, Gujarat
		Surat	Plot No. 55, Bhagyodaya Industrial Road, Behind DR World Mall, Near Saptarshi Row House, Aai Mata Chowk, Magob to Dumbhal Road, Surat - 395010, Gujarat
		Ahmedabad	Bhadaj-Santej Road, Opp. Ahmedabad Dental College, Santej Village Kalol, Ahmedabad - 390060, Gujarat
		Kalol	Plot No. 59, G.I.D.C, Gandhinagar Dist, Kalol - 382721, Gujarat
		Bhavnagar	Plot No. 395, Chitra G.I.D.C, Bhavnagar - 364001, Gujarat
		Bhuj	Survey No. 155, Opp. Shiv Paras Temple, Sukhpur Village, Bhuj-Mandvi Highway, Bhuj, Kutch - 370001, Gujarat
		Jamnagar	T.P. 2, Plot No. 64/1, Near Water Tank, Bethak Road, Village: Hapa, Taluk: Jamnagar, Jamnagar Muncipal Corporation, Jamnagar - 361001, Gujarat
		Mansa	Block No. 152, Paiki, Itala Village, Taluka - Mansa, Gandhinagar - 382845, Gujarat

State	Unit President	Branch	Address
KARNATAKA	Gunakara Rama Dasa	Bengaluru - H.K. Hill	Hare Krishna Hill, W.O.C Road Rajajinagar, Bengaluru - 560010, Karnataka
		Bengaluru - Vasanthapura	8th Mile, Doddakallasandra Village, Vasanthapura Kanakapura Road, Bengaluru - 560062, Karnataka
		Bengaluru - Jigani	Plot No. 48, Property No. 179, Survey No. 121, 122, 554 & 557, KIADB at Jigani, Anekal Taluk, Bengaluru - 560105, Karnataka
		Bengaluru - Guni Agrahara	Survey No. 19, Guni Agrahara Village, Shivakote Post, Hesaragatta Hobli, Bengaluru - 560089, Karnataka
		Ballari	Sandur Bellary Road, Shankar Gudda Colony, Torongallu, Ballari - 583275, Karnataka
		Mangaluru	C/o ISKCON, Arya Samaj Road, Krishna Kasturi, Balamatta, Mangaluru - 575003, Karnataka
	Rajiv Lochana Dasa	Hubballi	Behind KSFC Office Hubballi - P.B Road, Rayapur, Dharwad - 580009, Karnataka
	HH Stoka Krishna Swami	Mysuru	18th Cross, Survey No. 31, Jayanagar, Mysuru - 570014, Karnataka
MADHYA PRADESH	Bharatarshabha Dasa	Bhopal	Survey No. 76/1, Behind Shahpura Police Station, Rohit Nagar, Bavadiya Kalan, Gulmohar Colony, Bhopal - 462039, Madhya Pradesh
MAHARASHTRA	Vyomapada Dasa	Nagpur	No. 102/1, Anmol Nagar, Ward No. 21, Wathoda Square, Nagpur - 440008, Maharashtra
	Amitasana Dasa	Thane	Old TMC School #133 Vasanth Vihar, Near Pawar Nagar Bus Depot Thane (W), Thane - 400607, Maharashtra
		Pune	Vidyarthi Sahayak Samiti at Lajpat Rai Bhavan, 103/A, Behind Shivaji Housing Society, Off Senapati Bapat Rd, Pune - 411016, Maharashtra
ODISHA	Achyutha Krishna Dasa	Puri	Grand Road, Balagandi, Dist. Puri - 752001, Odisha
		Rourkela	Sector - 7, Ispat High School Building, Rourkela, Dist. Sundergarh - 769003, Odisha
		Nayagarh	Bhapur Block, Nayagarh - 752063, Odisha
		Bhubaneswar	Plot No. 1192/1727, Mouza, Nuahat, Bamphakuda, Phulnakhara, Cuttack District - 754001, Odisha
PUDUCHERRY	Kodanda Rama Dasa	Puducherry	Next to Vallalar Government Girls School, Airport Road, Lawspet, Puducherry - 605008
RAJASTHAN	Jaganmohan Krishna Dasa	Jaipur	C6-C11, Mahal Yojna, Goner Road, Jagatpura, Jaipur - 302025, Rajasthan
		Ajmer	Near GUPS, Frazor Road, Topdara, Ajmer - 305001, Rajasthan
		Jodhpur	Gram Sevak Prashikshan Kendra, Opp. NLU, Near Railway Crossing, Nagour Road, Mandoor, Jodhpur - 303004, Rajasthan
		Baran	Irrigation Colony, Sichai Vibhag, Bhanwargarh, Baran - 325216, Rajasthan
		Nathdwara	Ganesh Tekri Road, Tehsil Nathdwara - 313301, Dist Rajsamand, Rajasthan
		Chittorgarh	Near Vidhya Niketan School, Sector - 5, Gandhi Nagar, Chittorgarh - 312001, Rajasthan
		Bikaner	DIET Bhawan, Bajrang Dhora, Pungal Road, Bikaner - 334001, Rajasthan
		Jhalawar	Teendhar, Rooparel, Tehsil: Jhalarapatan, Dist: Jhalawar - 326021, Rajasthan
		Bhilwara	Near Dev Narayan Circle, New Babu Nagar, Bhilwara - 311001, Rajasthan
		Udaipur	Shyam Nagar, Pulla Bhuwana, Arihant Nagar, Chitrakoot Nagar, Bhuwana Bypass, Udaipur - 313001, Rajasthan

State	Unit President	Branch	Address
TAMIL NADU	Suvyakta Narasimha Dasa	Chennai	63, Devendra Nagar, 1st Seaward Road, Valmiki Nagar, Thiruvannamiyur, Chennai - 600041, Tamil Nadu
TELANGANA	Satya Gaura Chandra Dasa	Kandi	Survey No. 607182 607/E3 607/U, Kandi (v) Sangareddy (D) - 502285, Telangana
		Narsingi	Survey No. 172, Sri Krishna Goshala, Kokapet, Narsingi, Hyderabad - 500075, Telangana
		Warangal	Old Fire Station Building, Enamamula Market Yard, Warangal - 506002, Telangana
		Nawabpet	Agriculture Market Committee, Nawabpet Market Yard, Mahboobnagar - 509340, Telangana
TRIPURA	Janardhana Dasa	Kashirampara	Village Kashirampara, P.S: Anand Bazar, Sub Division: Kanchanpur, Gachirampara - 799271, Tripura
UTTAR PRADESH	Bharatarshabha Dasa	Lucknow	Khasra No. 2811, Amausi Industrial Area, Sarojininar, Near Indian Oil Plant, Amausi, Lucknow - 226008, Uttar Pradesh
		Vrindavan	Gopal Garh, Chhatikara Road Vrindavan, Mathura District - 281121, Uttar Pradesh
		Gorakhpur	Rajendra Nagar, Kushth Ashram, Gorakhnath Gorakhpur - 273015, Uttar Pradesh
		Mant	Shri Brij Shiksha Prasara Samiti, Khasra No. 150, Raja Bangar, Mant Mathura - 281202, Uttar Pradesh
		Varanasi	No. 64/1, LT College Campus, Orderly Bazar, Varanasi - 221002, Uttar Pradesh
UTTARAKHAND	Bharatarshabha Dasa	Gadarpur	Khet No. - 455KA, Village - Barakhera, Tehsil Gadarpur, Udham Singh Nagar - 263152, Uttarakhand
		Dehradun	Khet No. 801, Village - Sudhowala, Tehsil - Vikasnagar, Dehradun - 248007, Uttarakhand

Office addresses of Akshaya Patra

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ANNUAL REPORT
— 2022-23 —



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